Cara Law Millia

which is the same

Committee Committee East





EUROPE'S BUSINESS NEWSPAPER

report forecasts a further tight-

ening in monetary policy as a result.

Helmut Schlesinger, who takes over as president of the Bund-

esbank next month, warned that inflation had risen much

too fast in west Germany, and he hinted at the possibility of

"It looks as if we will have a rise in consumer prices over the same month of last year of

maybe 4.4 per cent, and that is considerably more than we expected." Mr Schlesinger said

in an interview.

The OECD singles out the

pressure for wage convergence

with the west as the single most important factor behind

the loss of eastern competitive-

ern German wages are increas-

ing at a very rapid pace, starting from levels which were already substantially out of line with productivity," the

report says. "To match such a speed of wage convergence,

increases in productivity would have to be far beyond the most optimistic predic-

Schlesinger interview, Page 2; Editorial Comment, Page 12; Exports, Page 13; Lex, Page 14

Continued on Page 14

"It is disappointing that east-

an interest rate rise soon.

The report appeared as Mr

Bonn warned

about wage

rise danger

to economy

By Quentin Peel in Bonn

THE German government was

warned against the danger of excessive wage rises in eastern

Germany yesterday and critic-

ised for several aspects of the mass privatisation process

being carried out in the former

Concern about the collapse

of the eastern economy, and its ability to recover, dominate the

latest annual economic survey

of Germany by the Organisa-tion of Economic Co-operation

and Development, the first

This view is tempered by

compliments for the way in which the former West Ger-

many has proved able to

finance its huge new financial burden without excessive over-

The report expresses confidence in the underlying

strength of the economy in the

western part of the country, while calling for a period of consolidation, and gradual reduction of the budget deficit incurred to finance unification. It warms that growth in the warms were treating the clean

west must now inevitably slow,

with gross national product ris-

ing by 2.8 per cent this year, and 2.2 per cent in 1992, com-

pared with 4.6 per cent in 1990. Consumer price inflation is expected to peak at a 12-month

rate of over 4 per cent towards the end of the year, and the

since unification.

beating.

FINANCIALTIMES

Friday July 26 1991

GOLD Has the market

lost its lustre?

Page 24

Business Summary World News

FT No. 31,514 of the financial times contred 1991

Select from Hard Philadel Phil

US airlines' Individuals implicated profits hit by price in Japanese scandal discounting

Profit figures from two of the three largest US airlines, yes-terday underlined the indus-

try's continuing difficulties

in the second quarter of 1991. United and Delta said some

traffic had not recovered from the Gulf situation and profit-

ability was depressed by wide-

spread fare promotions. United made a net profit of \$52.7m,

sharply below 1990's \$148.3m.

Deita's net profit was \$19.2m

in its fourth quarter, compared with \$74.1m. Page 18

DIGITAL Equipment, the sec-

ond largest US computer man-ufacturer, announced a fourth-

marter net loss of \$871m as

to cover the cost of a sharp

in 1990. Page 15

it took a \$1.1bn special charge

plants. It compared with losses of \$257m, after special charges,

NORSK Hydro, the Norwegian oil, metals and fertilisers

income fall from NKr1.27bn to NKr1bn (\$147.7m) following a NKr330m exchange rate loss.

stake in Ranger Oil of Calgary

on the open market for about C\$86m (US\$74.7m). Page 15;

Group's stake sold, Page 16

TIME Warner, the world's big-

gest entertainment conglomer

ate, reported a improvement

in the second quarter pre-tax income to \$6m, against a loss

of \$24m a year ago. Expenses related to the 1989 merger of

Time Life and Warner Communications once again pushed

for the quarter. For the quarter

the company into a net loss

ended June 30, Time Warner

had a net deficit of \$32m or

\$3.10 a share, against \$51m or \$3.29 a year earlier. Page 18

DU Pont, the biggest US chemi-cal company, said it would cut costs by at least \$1bn over the

next two years. There will be a "substantial" reduction in

the number of jobs. Page 18

group, saw its first-half net

The group also yesterday disposed of its 10.3 per cent

duction in its workforce and

The Japanese financial speculation after the Ministry of Finance revealed that individuals as well as companies received up to Y128bn (\$934m) from stockbrokers to compensate them for trading losses. Page 14; Japanese bank rocked, Page 3

Yugoslav violence flares At least nine soldiers from Croatia's national guard were killed and 17 wounded in their barracks at Erdut when Yugoslav army tanks fired on them from neighbouring Serbia.

lraq deadline fallure The US declared that Iraq had failed to meet its deadline to give United Nations inspectors full details of its nuclear facilities. But Washington played down previous hints that it would take military action against Baghdad. Page 14

UK fishing ruling The European Court of Justice in Luxembourg overruled a British act of parliament for the first time over a ban on Spanish trawlers operating in UK waters. Page 14

Italian election warning Italy's socialist party leader, Bettino Craxi, rejected Christian Democratic plans for electoral reform and warned that his party might pull out of the four-party coalition government, triggering early elec-

Murderer executed

A man convicted of murdering 24 people in gang warfare, kidnappings and armed robbery since 1986 was executed in central Taiwan.

Car bomb injures 15 A car bomb exploded outside a civil guard barracks in the sque border town of Iran, injuring 15 people.

A Delta Airline Boeing 767 airliner, flying from Manchester to Atlanta, Georgia, with 193

Bulgaria is to switch on a new

nuclear reactor at its troubled

Kozloduy plant near the Roma-

nian border, despite a report from the International Atomic

Energy Agency (IAEA) ruling

Menem relation hunted

Amalia Yoma, 37, sister-in-law

and former aide to Argentine president Carlos Menem. fled

after she was indicted in a

Polish discontent

drug money laundering case.

her Buenos Aires home shortly

Nearly one in four Poles think

the old Communist regime has been replaced by a Solidarity

dictatorship, an opinion poll

unsafe and staff as inade-

quately trained.

AUSTRALIAN Consolidated Minerals: Western Mining Cor poration and Normandy Poseidon may have to increase their ssengers on board, landed A\$210m (US\$163m) takeover at Shannon airport in the Irish offer for ACM after the market Republic after one engine was bid the stock up to 99 cents, shut down over the Atlantic. well above the 90 cents a share offer price. Page 17 Bulgarian reactor plan

GOODYRAR Tire & Rubber, the large US tyres group, returned to profitability in the second quarter, with an after-tax surplus of \$22.5m, compared with a loss of \$9.4m. The group warned that sales were still suffering from the "severely depressed" car indus-try and the prolonged reces-sion in the US. Page 18

THORN EMI of the UK is to sell its software business to the management and staff of its subsidiary, Thorn EMI Software, for \$138m. Thorn says it will retain a 20 per cent stake in the company, which will be renamed Data Sciences.

MCDONNELL Douglas, the financially stretched US aerospace and defence group, reported a 35 per cent rise in second-quarter earnings of \$77/m, or \$2.01 a share, in the second quarter, against \$57m, or 49 cents, in the same period of 1990, while revenues rose 22 per cent to \$5.04bn. The group also reduced its indebt-edness. Page 18

Weekend where bank

Tomorrow: Cowes, managers rub hulls with the blazerati

Any old irons? The growing market for

golf memorabilia

CONTENTS German exports: The heady days of the late India takes its first steps ...13 towards economic reform 1980s are long gone. ICH: Reorganisation has benefited ICI quicker

32

than many expected Management: The move towards pan-Europeanism among companies is hotting up9 Iraq Sanctions: Many businesses are feeling the pinch almost as much as Baghdad4 Luxury care: Head on competition is leading BMW to think the unthinkable Technology: Traffic detection equipment is aising concerns about civil liberties ...

Securities markets: Italian reforms are mak ing up for years of delay

It has only taken the



new government of Narasimha Rao 34 days to introduce radical economic changes that could transform the country's entire industrial structure

New York close \$1.6735 (1.691) Londox: \$1.575 (1.893) DM2.9425 (2.94) FFr9.995 (9.9925) SFr2.5626 (2.5575) Y232.5 (232.5) £ index 90.8 (91) GOLD New York: Comex Aug \$364.7 (same)

MARKETS

London: \$365,2 (366,05) N SEA OIL (Argus) Brent Sep \$19.525 (19,325) Chief price changes yesterday: Page 15

New York close DM1.7585 (1.738) FFr5.9765 (5.9065) SFr1.533 (1.513) Y138.825 (137.55) DM 1.758 (1.736) FFr5.9675 (5.9025) SFr1.5305 (1.511)

Y138.85 (137.3) \$ index 67 (66.5) Tokyo close:Y137.8 US closing rates Fed Funds: 5월 % 3-mo Tressurv 5.744% (5.73) Long Bond: 97点 (96强)

yield: 8.372% (8.41) Sep914 (91%)

380.96 (+2.32) Tokyo: Nikkei 23,332.71 (+35.24) TOKEON HOKEA 3-month interbank: 11& (aume) Little long gilk future:

STOCK BIDICES

FT-SE 190: 2,579.6 (-0.9) FT Ordinary:

1,998.2 (-1,4)

1,231.23 (-0.1%)

close (+13.87) S&P Comp

FT-A All-SI

New York:

DJ Ind. Av.

Pik Botha deflant: funding had been aimed at combating sanctions

Botha unrepentant over secret anti-Swapo fund

By Patti Waldmeir in Johannesburg

MR PIK BOTHA, the South African foreign minister, yes-terday issued a bold defence of his government's policy of secret funding for political par-ties, including the mainly Zulu

Inkatha movement. He admitted that Pretoria had spent R100m (\$34.8m) to try to prevent the victory of the South West African People's Organisation (Swapo) in Namibia's 1989 independence elections.

Speaking at a press conference aired on national television, a defiant and angry Mr Botha insisted that Pretoria did not regret its secret fund-ing of Inkatha, which has pro-voked the most serious scandal ernment for a decade.
"I'm not feeling sorry for it
and I'm not apologising for it," Mr Botha said. His remarks suggest that the government has decided to assume the offensive in the current crisis rather than ceding to opposi-tion demands for ministerial resignations. The revelation will further fuel charges that

President F.W. de Klerk has acted in bad faith.

Mr Botha said Mr de Klerk had not known of funding to Inkatha; but this is not consistent with the fact that under South African law Mr de Klerk must decide which secret pro-jects to make public and which

Mr Botha reiterated that Continued on Page 14

funding to Inkatha had been aimed at combating sanctions a policy fostered by the ANC but opposed by Inkatha - and denied accusations that government money had been spent "so that Inkatha could participate in violence".

The foreign minister's performance is likely to go down well with South African whites, who overwhelmingly resent sanctions. Recent radio chat shows suggest that most whites accept government's explanation that it funded Inkatha to oppose sanctions. Mr Botha's defence focused

on the timing of covert pay-ments, which he claimed were

Gorbachev says Soviet socialism 'bankrupt'

By John Lloyd in Moscow

ANOTHER nail was hammered into the coffin of old-style Soviet politics yesterday when Mr Mikhail Gorbachev, Soviet president and general-secretary of the Communist party, told his central committee that the old model of socialism was "bankrupt". However, a split within the

party – now seen as inevitable – and a challenge to the lead-ership of Mr Gorbachev has been deferred until a special congress later in the year. Mr Gorbachev's relatively easy ride yesterday, his conclusion of an agreement over the main elements of a union treaty, as well as his engagement with

Motor, the two largest US motor manufacturers, yester-

day reported heavy second-quarter losses because of the recession and warned that an

expected second-half recovery

in North American demand

was likely to be gradual.
General Motors reported a second-quarter net loss of

\$785m, or \$1.44 a share, com-pared with net income of \$900m, or \$1.32 a share, in the

same period last year. Revenues dropped from \$33.9bn to

\$31.3bn, and factory unit sales

dipped 10.6 per cent to 1.9m. Ford reported a loss of

\$324m, or 68 cents a share, compared with profits of \$771m, or \$1.67 a share, in 1990. Its revenues fell \$3bn to \$23.8bn, while factory unit

sales dropped 8.4 per cent to 1.54m. The company added that it also expected to lose

money in the third quarter.
The results were broadly in

line with Wall Street expecta-tions and the figures for both

better than in the first quarter

the west at the London summit, strengthens his short-term position. It will stand him in good stead for talks with President Bush at next week's summit in Moscow. "We thought in the past that

the market and socialism were incompatible," Mr Gorbachev told the plenum. "Life itself proved otherwise. The market and socialism are compatible."

There will now follow an intense battle within the party over the content of the pro-gramme. This has explicitly closed the door on the class struggle, and even the primacy of Marxist ideology.

General Motors, Ford show

heavy second-quarter losses

plummeting. GM lost \$1.17bn in the first

quarter and Ford \$884m.
The US motor industry has

been battered by a slump in demand and increasing compe-

tition from Japanese rivals

with new North American

assembly plants. Prices have

been slashed to maintain mar-

Mr Robert Stempel, chair-

man of GM, said he expected a gradual recovery in US retail demand in the second half but

added: "More robust economic growth and a moderation in the trend towards increased

government regulation are essential to the financial health of the US industrial sec-

Mr Harold Poling, chairman of Ford, said: "The second half

will be difficult. The US econ-

omy is showing some signs of improvement but it appears

recovery will be gradual.
"The UK's economy contin-

ues to be weak and Autolatina

[Ford's Brazilian joint venture

GENERAL Motors and Ford of this year when recession Motor. the two largest US and the Gulf war sent demand

ket share.

speech, introducing a party programme which both its supporters and its opponents have termed "social democratic", threw down a challenge to hardiners. The party, he said, would not deviate from the course set by the programme. Those who stick to other views are free to choose," he said, implying that they were

free to leave. Later, Mr Georgy Shakhnazarov, a close aide to the Soviet president, said that the "two groups or tendencies... are sure to divorce". The party leader said the concept of the Communist party as one led by Mr Gorbachev's opening the proletariat had to be

with Volkswagen] is affected

by government price controls." Hopes of a strong recovery in US demand were dealt a blow earlier this week when

figures for mid-July car sales

showed a slow-down from the

preceding 30 days. The number

of cars sold at a seasonally adjusted annual rate was 6.6m

in the period, down from 7.8m in early July.

The second quarter figures

highlight sharply differing per-formances by GM and Ford in foreign markets, which the two

companies have relied on to counter weak US profits over

the past year or two.

GM said its overseas profitability remained strong,

reflecting record results in Europe, while Latin America's profitability was also up signif-

icantly.
Ford lost \$2m on its non-US

automotive operations, com-pared with earnings of \$173m a

year ago.
It blamed this mainly on

weak demand in Britain, where it is market leader, and in Aus-

programme could be discussed

ing western governments that ing western governments that the ruling party is committed to market principles.

Mr Gorbachev called for a party congress in November or December "so that the new

social groups.

replaced by one open to all and adopted". The manoeusocial groups. and adopted the party's lib-He reported a membership eral and hardline factions loss of 4.2m , a drop indicating membership of around 15m seems to represent a compro-mise that will defer until congress the decisive struggle over the programme, the unity of the party and the future of Mr many of whom are inactive and have ceased to pay party

The speech was aimed at Gorbachev as its leader. Mr Gorbachev said the draft enforcing discipline to a pro-gramme pledging allegiance to programme "proceeds from the ssumption that private and pluralist democracy and a mixed economy, and at assurcollective forms of ownership will be developed, unhindered,

in our country."

In future, the "party will act only through legal political means within the framework of a parliamentary democracy,

ICI ahead of market forecasts with £507m profit

D 8523A

By Robert Peston in London

ICI, the UK's biggest manufacturer, yesterday announced first half profits 31 per cent below last year's result, though the £507m (\$852m) which it made was £50m above market expecta-

The performance makes Britain's largest chemicals company less vulnerable to a kostile takeover bid from Hanson, the conglomerate which owns 2.8 per cent of its shares according to analysts and institutional shareholders.

The results had been eagerly awaited in the London markets as a key stage in the war of nerves between Hanson and ICI. Hanson's vice chairman, Mr Martin Taylor, said his company would analyse the results before deciding what to do. Hanson may issue a statement commenting on ICI's per-

ICI also said that measures it was taking to cut costs and close lossmaking businesses would add £400m to annual pre-tax profits by the middle

The figures suggest that ICI's businesses have returned to an improving trend, having been hit hard by the recession In the three months to 30 June, it made pre-tax profits of £309m, only 3 per cent lower than in the comparable period last year and almost four times what it made in the final quarter of 1990.

Sir Denys Henderson, ICI's chairman, vehemently denied that the profits had been inflated as part of a defence against the threat of a hostile bid from Hanson. "We would be stupid to produce funnies." he said.

However City analysts were divided about the extent to which the result represented a significant improvement in ICI's underlying trading per-

Sir Denys refused to give precise details on how ICI would earn the additional £400m in profits. He said that disclosure would give away valuable information to competitors. But Mr Taylor said Hanson was hoping for just such details.

However, Sir Denys said much of the profits increase will come from cutting ICI's workforce. He said that 5,000 jobs had already gone in the Continued on Page 14

Lex, Page 14 Henderson interview, Page 15

SINCE 1833 JAEGER-LECOULTRE HAS PRODUCED TIMELESS TIMEPIECES UNPARALLELED IN ACCURACY AND BEAUTY. THE REVERSO WATCH, WHICH SWIVELS THROUGH 180 DEGREES INTO AN ELEGANT BRACELET. HAS BEEN A SOUGHT AFTER, HAND CRAFTED SWISS CLASSIC FOR 60 YEARS, OFTEN FOUND AT AUCTION FETCHING MANY TIMES THE ORIGINAL COST AVAILABLE IN 18CT COLD. STAINLESS STEEL OR A COMBINATION OF BOTH - WITH A QUARTZ OR MECHANICAL MOVEMENT.

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EUROPEAN NEWS

France plans tighter rein on state spending

THE FRENCH government is planning to tighten its budget policy by keeping next year's spending level in real terms in response to the decline in tax revenues provoked by the eco-

Mrs Edith Cresson, the prime minister, has written to her ministers warning that overall expenditure will be allowed to rise by just under 3 per cent to between FFr1,325bn (\$222bn) and FFr1,330bn in 1992, only a fraction ahead of the inflation rate of 2.5 per

In line with the budget poli-cies outlined earlier this month by President François Mitterrand, the government aims to keep the budget deficit unchanged at FFr80bn for the second year running and impose no tax increases. This comes after a 1991 budget in which spending rose by 4.8 per cent, a small rise in real terms. It also marks a change in the usual policy of allowing government spending to grow roughly in line with the growth of the economy, to using inflation as the guide for

Individual ministers will negotiate the final details of their individual spending weeks with Mrs Cresson and Mr Pierre Bérégovoy, the finance minister, so that the

spending proposals can be debated in parliament in the

The biggest spending priorities for the coming year will again be education, scheduled for a 5.7 per cent rise partly to pay for 5,000 extra teachers, and research, due for a 5.8 per cent increase. No rise is expected for defence, and most other departments will see their budgets cut or held stable.

The plans are likely to run into opposition from the Communist party. It believes the government should spend more, funded by increased borrowings and a rise in the budget deficit, an argument which is likely to draw personal sym-pathy from Mrs Cresson, though not from Mr Bérégo-voy, the architect of France's sound economic policies. However, Communist support is important to the minority Socialist government

The current year's budget was drawn up on government forecasts that gross domestic product would rise by 2.7 per cent this year, since scaled back to 1.5 per cent – and even that is considered optimistic by many economists. As a result, the government had to resort to unpopular measures to curb spending and increase tax revenues. It has not yet finalised its 1992 economic growth fore-

Two sides of a coin to German monetary union

One year on, it's a story of trauma in the East and success in the West, writes Quentin Peel

ONE year on from monetary union, the German economic unification process can be seen as both a remarkable success. and a terrible trauma.

The trouble is that the success has been overwhelmingly oncentrated in the west, and the trauma entirely in the east.

While the east still requires a massive adjustment effort, and huge levels of assistance to recover, the west must consolidate to control its budget deficit and damp down growing inflationary pressures.

That is the broad picture to

emerge from the first Eco-nomic Survey to be published by the OECD on the German economy since unification.

Behind it, and understated with classic OECD caution, lie very real worries about the capacity of the former East Germany to catch up in the near future, some sharp criti-cism about the policy mistakes

of the German government in its headlong rush for unity, and an underlying confidence that none the less, the German economy has the strength to weather it all For west Germany, unifica-

tion has meant an economic boom at a time of international sion. More than that, it has been able to provide the locomotive for international economic growth which so many of its partners have been demanding for so long.
In spite of already high

capacity utilisation, it has been able to meet the soaring demand for consumer goods

Thanks to its previous huge trade surplus, it has been able to absorb a surge of imports for

KEY GERMAN PROJECTIONS *all Germany -15/-20 -15/-20 212-3 +10/15 36¹2 37¹2 Employment (m)

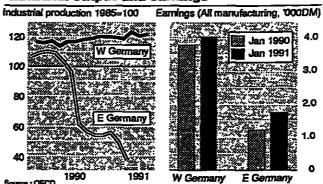
the East, and only just slide into deficit in recent months. And it has been able to support a doubling in its public sector borrowing requirement, without so far more than a percentage point increase in inflation.
The concern lies rather in

"Forty years of development under two contrasting economic systems have not only led to vastly different economic structures and behavioural patterns in the two post-war Germanys," the report says, "but have also opened up a much wider gap....in terms of capital endowment, productiv-ity levels and living standards than was suggested by official statistics.

"The full and abrupt exposure of the structurally-weak eastern German economy to competition both from western Germany and from abroad...(has) resulted in a virtual collapse of production and employment in the five new federal Länder."

At the end of March the number of registered unem-ployed, or on short-time working, amounted to almost 3m, or 30 per cent of the eastern labour force. At the same time.

Industrial output and earnings



industrial output was down more than 50 per cent over one

Behind that collapse lies a total loss of competitiveness of eastern German output both in the west and on the world market; and behind that lies the combination of a surge in wages, to catch up with the wealthy west, outdated and inadequate capital stock, and a crumbling infrastructure.

For the OECD, the gravest problem is the wage explosion. It avoids any direct comment

two German currencies, although it cites an estimate that it was overvalued by a factor of three. Rather it con-centrates on the drive for wage convergence with the West

since unification.
"It is disappointing that eastern German wages are increasing at a very rapid pace, starting from levels which were already substantially out of line with productivity," the

"To match such a speed of

productivity would have to be far beyond the most optimistic A crucial element in that

wages surge has been the unbalanced nature of the eastern bargaining process. The western wage-bargaining system has been largely adopted, with powerful and rel-

atively centralised trade unions demanding rapid convergence (not least to protect their own position in the west), from demoralised and demotivated managements in the

While a major argument for rapid wage rises has been to stem the flow of emigrants from the east, the ironic effect has been the opposite, the report suggests. For it is unem-ployment, not low wages, which is the real cause of emi-gration, and high wages are causing more job losses, and so higher emigration.

The other side of the coin is the need to accelerate the creation of a healthy private sector in the East, through the work of the Trenhand agency. There again, the OECD authors

have some suggestions.
The insistence, in the Unification Treaty, on restitution of property to former owners has created prolonged uncertainty where ownership is difficult to determine. The Treuhand itself has on occasion been excessively restrictive in its desire

to protect jobs. The agency has also been too inclined to sell eastern businesses in their present form, rather than break them up. And the requirement that pur-chasers should be existing

of the possibilities of the capital markets, management buyouts, or offering shares to the public, is not being made.

The report calls for enterprises to be freed from the debts and obligations arising from social plans, and insured in some way against action for environmental damage done in the past, in order to speed up the privatisation process.

It also suggests that the Treuband, with its recourse to the capital markets restricted to DM25bn (\$14.2bn) in 1990/91, is underfunded for the big task in hand.

One way of speeding up the recovery process in the east would be to accelerate the sale of housing. Another would be to deregulate the whole field of investment in the infrastructure, where cumbersome west German procedures are delaying faster spending.

Against all of this, the OECD urges caution and consolidation in the West.

It estimates this year's public sector borrowing requirement at more than DM170bn (\$96.5bn), and warns that "public sector recourse to the capital market should not be undertaken lightly. The extent to which it finances consumption rather than investment....should be carefully controlled."

The western Lander must bear the brunt of budget subsidy cuts, the authors say. That will mean the Bonn government showing more courage in facing down powerful lobby groups - like farmers, miners, or shipbuilders - than

Eastern

power in

towns want

their hands

By David Goodhart in Bonn

LOCAL authorities in 124 east

German towns are to complain

in the constitutional court that

the takeover of the east's elec-

tricity production and distribu-

tion industry by a west Ger-

man consortium restricts their

Craxi threatens to pull out of coalition

By Haig Simonian in Milan

ITALY'S socialist party leader, Mr Bettino Craxi, yesterday rejected Christian Democratic plans for electoral reform and warned that his party might pull out of the four-party coalition government, triggering

In a debate on constitutional reform, Mr Craxi said it was necessary to "reduce the time" of the current legislature, due to end next June. He also dismissed the Chris-

tian Democrats' plan to give a ecial bonus to the party winning most seats in an election, one of a number of suggestions for improving the stability of Italian governments. The Christian Democrats, Italy's biggest political party, would be the prime beneficiaries of

Christian Democrat leaders played down the danger of a rift with the Socialists. Mr Arnaldo Forlani, the party secretary, said the Christian Democrats wanted to find common

GOSBANK, the Soviet central

bank, said last night that most

republics had agreed a credit squeeze in an attempt to start a joint financial policy, but

that Russia, the largest repub-

lic, had boycotted the talks.
Mr Vyacheslav Zakharov,

deputy chairman of Gosbank,

said representatives of 14 republican state banks had

agreed the measures on Tues-

day and that Gosbank would

try to win Russia over so the measures could be imple-

mented. The Soviet Union is trying to convince western

governments and financial

organisations that it is serious

about putting the country's

ground with Mr Craxi, and the plan for electoral reform could

The three-day debate has reopened divisions between the Socialists and the Christian Democrats, which had been papered over after the last government crisis in April.
The issue of reforming the

constitution was then postponed until after the next general elections, in order to enable the legislature to serve its full term. However, the result has been

a further weakening of the gov-ernment's already limited capacity for decision-making. More recently, there have been growing calls for early elections in order to return a government better able to tackle pressing issues like financial reform and organised crime. The two parties are most at odds over Mr Craxi's desire for a strong presidency, to be elected directly by the people,

rather than by parliament.

states and Georgia.

their customers' deposits.

could pay depositors would also be fixed at three percent-age points. Interest which Gos-bank and republican central

Russia boycotts Gosbank

talks on joint policy

Mr Helmut Schlesinger: The German inflation rate had risen considerably more than expected

Schlesinger gives strong hint on interest rate rise

By Andrew Fisher in Frankfurt

MR HELMUT SCHLESINGER. who takes over as president of the Bundesbank next month, said yesterday that inflation had risen much too fast in west Germany, and he hinted strongly at the possibility of an interest rate rise soon.
"It looks as if we will have a

rise in consumer prices over the same month of last year of maybe 4.4 per cent, and that is considerably more than we expected," Mr Schlesinger said Several west German states

have recently announced high provisional inflation rates for Recent taxes on fuel and other goods to help finance German unity had been expec-

ted to lift inflation. But the jump between June and July is much bigger than can be explained by these factors," he The Bundesbank wanted to avoid a "wage-price-wage spi-ral" after this year's high pay

rises, with unions trying in 1992 for further big increases to match inflation. The latest price figures were influenced by higher seasonal food prices, which would ease. "But it now seems impossible tion." Bringing the discount that we shall drop below 4 per cent again this year, as I had

Some Bundesbank council members argued for a rate rise at the council's meeting two weeks ago. This week, Mr Hilmar Kop-

per, chief executive of Deutsche Bank, said a rise in German interest rates this autumn was unavoidable because of the impact of recent high wage mists widely expect further interest rate action by the

While declining to forecast what the Bundesbank might decide, Mr Schlesinger said the arguments for a rise in the discount rate, now 6.5 per cent, were clear. The discount rate is way

out of line with market rates. This can be tolerated for a certain time." It had been kept low to help refinancing of the east German

banking system.
"But we must gradually get back to normal conditions. If this interest gap is not reduced by other interest rates falling, then we must think of a correc-

rate closer to the Lombard emergency funding rate of 9 per cent "would not be a restrictive move but the removal of a type of interest rate subsidy". The discount rate was less significant in Germany than in other coun-

The 25 point gap between the discount and Lombard rates was larger than usual. Mr Schlesinger said. "Mostly, it has been 1 per cent." In the past, it had never been wider than this for long. Mr Schlesinger also said

west Germany's continued high economic growth rate this year was inflationary. "This can't continue; nobody expected growth of 4 per cent." While the Bundesbank would not defend a specific exchange rate to keep the D-Mark strong and help combat inflation, "we want the result of our policy to make the D-mark stronger, not

This week it has firmed against the dollar, quoted yes-terday at around DM1.75 in Frankfurt. "I would rather have it [the dollar] under

ability to produce their own electricity.
The Treuhand privatisation agency officially still owns industry and the 15 former distribution companies. These have been grouped together into one distribution enterprise in which the west German utilities also intend to take a

majority stake. Almost a year after the original contract was agreed in principle between the Treuhand and the energy consortium led by west German utilities RWE, PreussenElektra, and Bayernwerk, there is still no agreement on price.

The utilities have now discovered that modernising east Germany's electricity supply industry will cost more than expected, extra costs that cannot be reclaimed through higher energy charges in east Germany. Demand in the former state has also dropped by about 30 per cent since eco-nomic unification.

If the local authorities win the right to produce more electricity the outlook will look even gloomier for the utilities, especially if they undercut tar-iffs in west Germany's semimonopoly system

Many towns argue that they will produce cheaper electricity on a more environmentally-sound basis. They also claim that the European Commission and the German constitution are on their side. The decision of the constitution

Hopes dim at east Berlin lighting factory with the republics. Tuesday's meeting included envoys from all republics, including the breakaway Baltic

By Lesile Colitt in Berlin The agreement would

MANAGEMENT and workers at the increase the reserves commer-cial banks have to deposit with Narva lighting company, one of east Berlin's largest manufacturers, fear the central or republican state that the company's workforce is to be drastically reduced and most of its banks from 10 to 14 per cent of operations converted for commercial The margin between the and leisure use.
The Treuhand privatisation agency interest rate they could charge borrowers and that which they

reached a preliminary decision this week to sell Narva, part of the giant Osram company until 1945, to a property consortium in the west.

banks could charge commercial banks for funds would be increased to 12 from 8 per cent.

"Our worst fears are confirmed," said Mr Michael Müller, head of the Narva works council. He believes the

factory will be run down and converted because of the property boom triggered last month when parliament and the government decided to move from Bonn to Berlin.

He claimed that the property consortium planned to build a commercial centre and hotel on the Narva site and to retain only 350 out of 1,400 workers to produce lighting fixtures. Narva had 4,900 employees in January 1990. Several thousand workers were laid off in preparation for sale to the private sec-

The Klingbeil construction company

in west Berlin, part of the successful property group, said it could not dis-close details of its plans for Narva because senior management were on holiday. Klingbeil and Reinz H. Pitzsch, an investment and property company, are the lead companies in the

The preliminary decision by the Treuhand requires approval by its managing board - expected next week and the Finance Ministry. Mr Harold Lang, responsible at the Treuhand for Narva, said the property group had made the best offer. The Treuhand

based its decision on four criteria: the number of jobs immediately guaran-teed and the number to be created in the longer term "within the plant and in total". The size of the investment came next, and only then came the price, which he could not disclose.

Narva management and the works council had favoured a rival bid by the Coule company of west Germany which entailed building a new Narva factory and retaining about 900 employees. Another bidder, Phoenix, a Japanese lamp company, offered to retain nearly 600 workers in lighting.

of the constitutional court will certainly have serious implica-tions for Germany's electricity supply industry.

Steel-makers throughout Europe are coming under increasing financial pressure as demand shrinks and prices plummet

Ilva presses government for L1,200bn cash injection

By Charles Leadbeater, industrial Editor

ILVA, the Italian state-owned steel group is pressing the gov-ernment to decide by the end of next month whether to inject L1,200bn (\$917m) into the company, which is under increasing financial pressure from the downturn in Euro-

pean steel markets. Ilva has told IRI, the state industrial holding company and its main shareholder, that the state holding in the group should be sold if IRI cannot finance a debt reduction package. Senior executives at Ilva, which is Europe's second largest steel producer, believe that without a capital injection it could only maintain its profitability by a string of assets

The group's call on the state for finance will fuel fears that European steel producers are turning for public support to help them through the decline in their markets which set in last year. Any injection of funds from the state is likely to for IRI to sell its holding to be scrutinised by the European Commission.

The Commission is informally examining the agreement announced last week under which Credit Lyonnais, the French state-owned bank, will pay FFr2.5bn (\$410m) for a 20 per cent stake in Usinor-Sa-cilor, the publicly-owned steel producer.

Ilva believes a cash injection would be allowed by the Commission which in 1989 approved a restructuring plan involving state finance of L5,000bn. The group has received only L3,000bn so far. The European Community council of ministers meeting in Brussels yesterday approved modifications to Ilva's original restructuring plan which has involved the closure and sale

of several plants. Mr Piero Nardi, the company's general manager for finance said it would be better

another European steel group rather than starve the com-pany of funds. Financial reconstruction was essential to pave the way for Ilva's eventual privatisation in 1993. Ilva has been particularly hit

by a 25 to 30 per cent fall in steel prices since the market peaked in 1989. The squeeze on its margins is making it increasingly difficult for the company to maintain its profitability, partly because it has debts of L5,000bn, L1,400bn more than it had planned at this stage of its restructuring

Mr Nardi said the capital injection from IRI could take several forms including shares or assets in other state compa-

In addition, the company expects a L1,000bn shortfall on its plans to spend L4,500bn on investments and acquisitions in the next four years.





Decade of restructuring in **Europe does little for profits**

By Charles Leadbeater

A MAJORITY of European & Company, management consteel plants are either making losses or just breaking even despite more than a decade of restructuring, according to a confidential assessment of the industry's costs prepared for the European Commission.

Steelmakers throughout Europe are coming under increasing financial pressure, in part from a fall in demand, but mainly from steep cuts in prices even in markets such as Germany where the volume of demand has held up. Since the peak of the market in 1989 prices have fallen by between 25 per cent and 30 per cent. Several European plants

are significantly higher than current prices for hot rolled coil. which accounts for a large share of the industry's total steel output, the assessment

The study was prepared in May for Brussels by McKinsey

sultants, as part of its monitoring of the recovery plan set in train by Ilva, the Italian state-

owned group in 1989. It shows that Usinor Sacilor's plant at Fos on the Mediterranean coast of France is the most efficient in Europe, with production costs of about L250 per kg, or \$191.6 per tonne. The least efficient are those owned by Cokcerill Sambre of Belgium, Ensidesa and AHV in Spain and Voest Alpine, in Austria, which have production costs of between L360 and L500 per kg, equiva-lent to about \$275 to \$383 per

All these plants were in danger of moving into loss by the fourth quarter of last year. Prices for steel coil fell from about L530 per kg in the first quarter of 1980 to about L400 per kg or \$306 per tonne at the end of last year, according to

Since the start of this year the fall in steel prices has accelerated. The report shows that IIva

has significantly reduced its costs in the past three years. In 1988 its costs were about L350 per kg or more than \$260 per tonne. By the end of last year when McKinsey gathered the information for the report Ilva's costs at its main Taranto works in southern Italy were about L300 per kg or about \$227 per tonne.

British Steel, Thyssen of Germany and Sidmar, the Flemish subsidiary of Arbed the Luxembourg producer are all in the low-cost group with costs of L250-L290 per kg. Among the medium-cost pro-ducers with costs between L320

and L340 per kg are the German companies Kloeckner, Roesch and Krupp, the Dutch producer Hoogovens, and the Charleroi plant of CokerillThe Financial Times (Europe) Lad
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INTERNATIONAL NEWS

Staff 'helped' hard-pressed property investors

Japanese bank rocked by illegal loans scandal

By Stelen Wagstyl in Tokyo

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Eastern

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By Cavid Goodhart in Bos

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FUJI BANK, a top Japanese bank, was rocked yesterday by the revelation that four employees ran a huge illegal loans scheme using forged cer-tilicates of deposit worth

Y260bn (\$1,998m).

The four employees were sacked yesterday and three of them were formally accused by the bank of fraud and forgery. Fuli said it suffered losses of Y27.1bn from the illegal trans-actions which started in 1987. The incident is the latest example of sharp practices which went undetected in the booming Tokyo financial markets of the late 1980s, and which are now coming to light in the 1990 bear markets.

The scheme at Fuji involved using forged certificates of deposit to obtain loans for Fuji clients from financing compa-nies when the bank itself was unable to lend sufficient money Most of the 23 customers concerned were property investors, who in the late 1980s

found it increasingly difficult to secure bank finance because banks were under pressure from the authorities to slow the growth of property loans.

The sacked employees, working at three branches in Tokyo, allegedly forged certificates of deposit and presented them to financing companies as collateral for loans to the hard-pressed clients.

The bank admitted that internal checks of the branches which made the loans had been lax

Fuil said 51 certificates were faked between 1987 and 1991. The bank discovered the deals only a few weeks ago, when an unsuspecting finance company asked Fuji about its claim to a certificate of deposit. Fuji then took immediate action, taking over the loans to the finance companies itself and obtaining collateral worth Y200bn from the clients. Fuil said uncollectable bad loans totalled Y27.1bn, or more than 20 per cent of its Y120bn net profit last year.

The bank said the scheme

was an isolated incident involving individual employees and not an example of any widespread malpractice. However it admitted that

internal checks of the three branches which made the illegal loans had been lax. Mr Yoshiro Yamamoto, the vice president, said he felt responsi-ble for the bank's inadequate supervision.
The ministry of finance is

investigating the incident. Some bankers questioned how it was possible for individual employees to forge documents worth as much as Y260bn and how fraud went undetected for



Palestinian question mark over peace plan

tion of Mr Yitzhak Shamir,

Israel's prime minister. In addition, and in defiance of world

tinue building more settle-ments. It would be hardly sur-

prising if Palestinians concluded that there was little

Roger Matthews on the dilemma of those whose plight is at the heart of the conflict

HE HUGE diplomatic effort being expended to hring the principal pro-tagonists to the Middle East negotiating table is likely to seem little more than the casual crooking of a finger when compared with what will be required to make progress on the substantive issues. Israel's determination to exercise a detailed veto over

the composition of Palestinian representation at the talks is a timely reminder of how profound the chasm remains.

During the past 10 days, since President Hafez al-Assad of Syria bowed to American requests and accepted direct talks with Israel, it has been possible to focus on what had changed on one level of the Arab-Israel conflict. Syria, Israel's most intractable enemy, was at last prepared to negotiate. Egypt had already been to the table and King

Hussein of Jordan had long been prepared for such a moment. Of the Palestinians, whose plight and aspirations are at the very heart of the conflict and the conference, little had been heard. Israel, having this week moved publicly closer to

There is always the possibility that a single terrorist act could halt the whole process

accepting the US invitation to a peace conference, may now be looking to tweak already stretched Palestinian nerves. The 1.75m Palestinians living in the West Bank and Gaza, the territories occupied by Israel in 1967, have been told by the government in Jerusalem that they will never have an independent state and that the land on which they live must remain forever part of prospect of their ambitions being even partially realised at the negotiating table.

But more alarmingly, the additional issue of representa-tion raised again by Mr Shamir must cast doubts in their minds on the extent to which those ambitions would even be voiced. It has long been Israel's policy to refuse recognition to prominent or known members of the Palestine Liberation

fat, its chairman, has in the past year weakened his own case by appearing to endorse President Saddam Hussein so vigorously. But it is still acknowledged in the Arab world that the PLO remains the single most supported Palestinian organisation. As a result it was always probable that Palestinians who eventu-ally came to be involved in

negotiations would not stray too far from PLO policy. But, by adding the further qualification that Israel will not negotiate with Palestinians from east Jerusalem, a further abrasive twist is being applied. For the Palestinians, Moslem and Christian, Jerusalem is of enormous religious and politi-cal significance. An acceptance of the Israeli veto would, they fear, appear to endorse Israel's annexation of the eastern half of the city. Against such a

background, so far removed from the confidence building measures sought by Washington, the more radical elements within the Palestinian commu nity can expect to gather sup-

As so well appreciated by the extremists on both sides, there is always the tragic possibility that a single terrorist act could halt the entire process.

However, the progress that has been made towards a peace conference is still considerable, the US Administration looks to be committed to the process, and Israel is closer than it has been for a long time to sitting down with all its Arab neighbours. What Mr Shamir has done in the last two days is to remind all the probable participants, especially the Palestinians in the occupied territories, of how rough the road will be and how little be will mind if they cannot last the journey.

Israel and US work on the main obstacle

By Hugh Carnegy in Jerusalem

ISRAELI officials said yesterday that Israel was waiting to hear from Washing-ton on who would represent the Palestinians in Arab-Israeli negotiations, the main outstanding issue blocking an Israeli go-ahead for a Middle East peace conference pro-posed by the US.

A senior official in the prime

minister's office said he did not believe the issue would be resolved in time for the US and the Soviet Union to announce a conference at their summit in Moscow next week.

The Bush administration has specifically asked Israel to respond before the summit. and has warned the government against using delaying

But Israel is insisting on approving in advance the composition of a joint JordanianPalestinian delegation to the conference and subsequent bilateral negotiations. It will not accept any Palestinians it sees as representative of the Palestine Liberation Organisation, nor any Palestinians from

Jerusalem.
The Palestinians so far have insisted Jerusalem must be represented on their side, leaving the US with the difficult task of finding a way around the impasse.

Asked why Israel would not give its assent to the broad out-line of the US peace plan and smooth out remaining details later, as Mr James Baker, the US Secretary of State has asked the Israelis to do, the official said: "We want to be practical. We don't want to put aside now problems that we know will come up again and be a problem later.



Moving shack: A woman drags her belongings away in a bag yesterday as S African municipal workers, protected by police in an armoured car, demolish squatter shacks in the Ivory Park squatter settlement near Johannesburg

Pretoria slush fund raises graver issues

secretly channelling R1.75m (\$605,000) to the mainly Zulu Inkatha movement and its associated trade union, the United Workers Union of South Africa (Ilwusa). Vesterday it defended this funding, insisting that its aim was to fight sanctions - not to undermine the African National Congress. But far more serious allega-

tions – as yet unproven – remain outstanding. By lying about their involvement with Inkatha over the funding issue, senior government ministers, including Mr F.W. de Klerk, the president, may in some eyes have forfeited their right to be given the benefit of the doubt on these charges. They

■ That South African security forces have aided Inkatha in violence which has left nearly 10,000 people dead in black townships over the past five ment's base at Phalaborwa, in

violence from Natal province (Inkatha's power base) to townships near Johannesburg last

The most startling allegation in this regard comes from a former South African army sergeant, Mr Felix Ndimene, who has charged that members of the Five Reconnaissance Regiment (crack troops of South Africa's "Special Forces", the operational wing of the Directorate of Military Intelligence) carried out an attack on a Soweto-bound train last September

in which 26 people died.

Mr Ndimene's account, like most of those which have surfaced recently in the South African and foreign press, is second-hand: he claims that his "friends" in Five Recce told him of their participation in the attack "in the tea room" after they returned to the regi-

THE South African years, and that the two parties the eastern Transvaal. He a prominent pro-ANC Zulu.

government has admitted worked together to export this alleged that Five Recce had That the South African secuoperations

Mr Ndimene sketched a regiment still operating as it did in the days of the "total onslaught" to combat what Pretoria saw as a communistinspired insurrection. Despite political changes in South Africa, the message from his white commanding officers was that the ANC was "still

■ That the KwaZulu police, the security force of the KwaZulu black homeland (which as a non-independent homeland is ultimately ruled by Pretoria) have operated "hit squads" against ANC leaders in Natal. and have turned a blind eye to

A member of the intelligence unit of the Military Police in Natal, Mr Sipho Madlala, has confessed to the assassination of Mr Mhlabinzina Maphumalo, a police cover-up.

rity forces are training Inkatha members, and that government paid a network of journalistagents to place articles aimed at destabilising the ANC in local newspapers. These charges come from Mr Nico Basson, a former South African Defence Force officer.

■ That the South African police and Inkatha have jointly run the United Workers Union of South Africa, set up in 1986, six months after the formation of the pro-ANC Congress of South African Trade Unions.

That the Civil Co-operation Bureau, a unit of the SADF closed down last year, operated death squads which murdered anti-apartheid activists. A government-appointed commis of inquiry last year found no evidence of the existence of such hit squads, although there have been allegations of

ary 1991.
The capacity at the plant is to be expanded gradually over

the next 10 years, when it is expected to provide about one-third of the fuel for Japan's 37

nuclear power stations. Japan currently relies on Britain and

France to recycle nuclear fuel. The agreement was signed

by the Rokkasho authorities,

Aomori Prefecture, and Japan Nuclear Fuel, which is 75 per

cent owned by electric power

includes 22 articles which

allow village or prefectural

officials to inspect the facilities

at any time without giving

The safety agreement

companies.

rare budget surplus

Bingqian said improved economic performance had created a budget surplus of 3bn yuan (\$563m) during the first

tional Monetary Fund, which unlike China does not include foreign and domestic debt as income. Excluding this, the deficit stood at 51bn yuan in

announcement of this year's unexpected surplus to state appropriations that were delayed to the second half of 1991

"It is a genuine improve-ment, but based on a very frag-ile rebound of the economy,"

clent."

Most economists say China's tion to prop up flagging state industries at any cost.

Indian perestroika courtesy of the IMF

Prime Minister Narasimha Rao frees industry from its shackles, writes K K Sharma

ical economic policy changes that have been overdue for several decades and could transform the country's industrial This unusual alacrity in a

country long used to lackadaisical movement found its stim-ulus in the need for immediate and urgent IMF assistance so that the country could avoid the stigma of being branded a defaulter on its huge foreign

Whatever the reason for the brisk speed, India's perestroika has transformed the country much in the manner in which the Soviet Union has sought to introduce a market economy.

The difference is that, unlike the Soviet Union, India already

has a thriving private sector and does not need to fumble with novelties. Dr Manmohan Singh, the minister for finance, said yesterday he did not fear India would lose out in its search for funds from abroad at a time when it is in competi-tion with the Soviet Union, eastern Europe and the Middle East for foreign investment.

Dr Singh believes that, with its 870m population, India provides a huge, ready-made market and has the necessary

skills to use the investment

because it has the third largest

technical manpower in the

world. What was needed was

HE NEW minority Congress government of Mr PV Narasimha Rao has taken just 34 days to make rad-

nese, he revealed, they have said that Japan alone would provide \$2bn a year, given the This is a measure of what he

expects from the world now that market forces have been given freedom to operate and industry and trade have been freed from their bureaucratic

Dr Singh says the measures taken to bring about structural reforms in the economy are a part of "a comprehensive vision, a cohesive strategy and a well-thought-out action plan" that will take the country on the path of growth and thus tackle its appalling poverty through development rather than hand-outs.
The measures taken in the

last month started with the 20 per cent devaluation of the external value of the rupee and enabled the government to dis-mantle controls on trade and shed export subsidies worth Rupees 30bn £698m (\$1,172m) a

These were followed on Wednesday by a new industrial policy that swept aside throt-tling regulations on investment, internal and foreign, and a budget that has reduced the fiscal deficit from 8.4 per cent of the gross domestic product to the IMF's requirement of 6.5 per cent through bold meathe right policies to attract sures like abolition of subsi-

The most revolutionary changes are in the area of industrial policy and have been widely welcomed, although there are many industrialists, long used to a sheltered market free from competition, who fear that the operation of market forces will harm them.

arm is bound to be done and is part of the "difficult" and "painful" path that India has now chosen for itself. Bowing to pressure from politicians and husinessmen with vested interests, however, a striking omission from the industrial policy was the much-criticised "exit" clause that would have permitted closure of unprofitable

Officials say, however, that closures will be unavoidable in

Direct foreign investment (Rs bn) 3.5 3.0 2.5 the new regime, even though the minister for labour fears considerable unrest because of threatened unemployment. Curiously, the minister was not involved in the discussions on formulation of the policy. Foreign companies will not, of course rush into India simply because they are now allowed a 51 per cent share in Indeed, the previous limit of

40 per cent was a deterrent only to some since experience has shown that control of a company is possible with a smaller percentage of equity. However, there are many companies which want total ownership before investing in India. But majority control is certainly an attraction. More important, foreign companies will now not need the scores of government approvals that bred corruption and prolonged delays as proposals were held up for years by a bewildering array of committees and offi-cials.

These have not been totally abolished even now but "automatic approval" for investment proposals in a list of 34 areas of high technology will require, for the most part, discussions only with their Indian part-

ners.
For investments generating exports, the path will be even easier. Much more important for Indian businessmen is their release from having to obtain industrial licences and the abolition of controls on so-called "large monopoly houses" in a manner so sweeping that it has made virtually redundant the controversial Monopolies and Restrictive Trade Practices (MRTP) Act, or at least the hated clauses in it that curbed investments by those most capable of making them.

An era of deregulation has truly been initiated, even

though this leaves many sheltered industrialists somewhat apprehensive of the operation competition. The government has now

The government has now reserved for itself only 18 industrial groups, mainly of strategic importance and mining, and Indian businessmen will now need licenses only for such sectors as cars, coal, petroleum and 15 others.

The policy on the public sector remains ambivalent. Areas such as essential infrastruc-

ture, exploration for oil and minerals and industries "crucial to the long-term develop-ment of the economy and where private sector invest-ment is inadequate still remain in the public domain. Privatisation of the many

unprofitable public enterprises has not been explicitly accepted, partly for political reasons and the commitment of the Congress party to Nehru's policy that the public sector should be at the "commanding heights" of industry. But many expect that the new industrial policy will diminish the importance of this dogma

Ban on Japanese uranium plant lifted

By Steven Butter in Tokyo

A URANIUM enrichment facility near Rokkasho Village, in Aomori Prefecture in northern Japan, is set to begin for testing and that full operation would start in Januoperations after agreement was reached on safety with local government authorities. The future of the facility had been in doubt following the election of Mr Hiroshi Tsuch-

ida as mayor to the village in late 1989 after he promised to "freeze" construction of the complex. The mayor's action did not halt construction, which was completed in May, but prevented any testing of the facility or deliveries of uranium. He

is credited with helping to obtain public agreement on the safety procedures. Mr Ryuji Mitsui, deputy manager of the construction

office of the Japan Nuclear

Harare sees cut in deficit as percentage of GDP

MR Bernard Chidzero, Zimbabwe's finance minister, yesterday told parliament in his budget address that the forecast deficit of 1.461bn Zimbabwe dollars (\$440m) was about 7.6 per cent of gross domestic product compared with 10.3 per cent in the year ended June 30, Reuter reports from Harare.

Zimbabwe embarked on an export-driven reform programme this year and donors have waited to see how it was progressing before disbursing pledged support funds. A cut in the budget deficit is

seen as a key element in the plan to boost economic growth by a sustainable five per cent annually by 1995.



THE inadequacies of China's flood control system, pro-claimed as one of the great achievements of socialism, are beginning to be exposed as the flood waters which have devastated huge tracts of central and eastern regions slowly recede.

The government now faces the mammoth task of building a co-ordinated flood prevention system along the length of the Yangtze River. It will cost billions of yuan and the land of tens of thousands of farmers.

The stark reality has been hinted at by Premier Li Peng. However the Communist party is clearly nervous that its failure to allocate sufficient funds for a properly co-ordinated system over the past 40 years will exacerbate further the social unrest caused by the disastrous losses of the last two months.

Ning Xiang Bao, vice director of Shanghai's water conservancy bureau, controlling the Yangtze River delta, said it was not a matter of rebuilding ruined dykes and dams but of menting a flood control

master plan.

A plan for the delta has existed since 1983 but no funds have been made available.

Nine dams along two rivers in the delta, including the Red Flag dam built in 1959 on the Shanghai boundary, were blown up this month to release water from the swollen Lake Taihu which threatened Shanghai and its 12.5m people. Some 20,000 farmers were temporarily affected as flood waters covered their land.

If the flood prevention master plan for the Taihu basin is put into effect along these two rivers alone, 10,000 farmers will lose their land perma-

nently, at a cost put at Yn800m (£89m).

Mr Ning said: "Houses, land and factories will have to go. If alternative land cannot be found for the farmers, they will have to be reassigned to indus-try." The same situation applied the length of the Yangtze. The farmers could

expect no compensation.

He agreed with the criticism of Qian Zhenying, former water resources minister. She said people had relaxed their vigilance, failed to dredge rivers and planted crops where there should have been water

conservancy projects. The criticism is two-edged. First the government failed to produce an adequate flood control system under socialist col-lectivism. Then it allowed the collective to fragment when the communes were disman-tled without making provision for vital infrastructure works.

Mr Ning said planting every inch of land led to soil erosion and more serious flooding. Massive deforestation along the upper reaches of the Yangtze had also increased flood damage.

Beijing sees

CHINA posted a rare budget surplus during the first half of 1991, but the country's finance minister warned that severe structural problems still dogged the economy, the offi-cial press reported yesterday, Reuter reports from Belling. Finance Minister Wang

sixth months of this year. China logged a budget deficit of 15bn yuan in 1990, and had planned for a deficit of 13.4bn yuan this year.

The figures are worse under the calculations of the Internadeficit stood at 510n yuan in 1990 and is projected to reach 48.65n yuan this year. Foreign economic analysts attributed Mr Wang's

Some say China's attempt this year to create a real mar-ket for state bonds may also

one Western diplomat said. The basic root problem has not been solved: the tax base is weak and companies are ineffi-

Mr Wang said a financial squeeze had "not eased to any degree" and said the situation remained serious. economic woes are tled directly to the government's determina-

WORLD TRADE NEWS

Sumitomo,

IHI join

forces on

gas carriers

By Steven Butter in Tokyo

ISHIKAWAJIMA-Harima

Heavy Industries (IHI) and

Sumitomo Heavy Industries.

the Japanese shipbuilding

companies, are joining forces in an effort to capture what is expected to be a large number of orders for liquefied natural

gas (LNG) carriers in the next

IEW years.

IHI said yesterday it had signed a licensing agreement with Sumitomo which will allow Sumitomo to build IHI-

The companies have also entered discussions aimed at establishing a broader range

of co-operation. This could

lead to the companies submit-ting joint tenders for ship

orders. Alternatively Sumi-

tomo may act as a sub-contrac-

The companies are preparing to submit bids for a Qatar

project early next year for which 12 carriers will be required to transport LNG to Chubu Power in the company

in Japan.

Each ship will have a capacity of 13,500 cubic metres and

an expected value each of

Y35bn (£150m) each. IHI said it lacked the capac-

designed LNG vessels.

tor for IHL.

Nordic countries urge shipping liberalisation

THE NORDIC countries are about to call for the full liberalisation of international shipping in a proposal they hope will remove an important obstacle to agreement on services in the Uruguay Round trade talks.

Finland, Iceland, Norway and Sweden will recommend that under a general agreement on trade in services, governments should undertake to eliminate over a period of time all restrictions on international maritime transport.

By implication, shipping companies would have to stop the cartel-like arrangements known as conferences, which today fix freight rates and coate services on practically all the world's shipping routes. The UN's liner code, which

provides for cargo-sharing on the 40-40-20 principle between two countries, would also have to be reconsidered. Under the UN code, designed to boost developing countries' share in international shipping, 40 per cent of freight should be reserved for companies belonging to each country with 20 per cent for vessels from other

Initially, the Nordic countries will suggest countries should agree to introduce no new regulations constraining

SOUTH KOREA is gradually exposing its heavily-protected shipping industry to the disci-

pline of free international mar-

ket forces, Reuter reports from

Overseas shipping lines were

permitted to establish in-country branch offices and joint

ventures in 1989. Discrimina-

tory port fees and surcharges levied on foreign flag carriers were removed in March 1991.

From August 1, the first steps

towards deregulation of the

inland container trucking mar-ket go into effect.

deregulation plans will mollify

the nation's foreign trade part-

ners who are stepping up pres-sure for reciprocal access to

South Korean planners hope

shipping. This standstill would be followed by a commitment to roll back and phase out existing restrictions. A standstill to restraints on other maritime transport activities, such as port facilities and tug services, would be followed by a common commitment to ensure access to these services to all comers.

Shipping companies would have to abandon the cartel-like conference system

Mr Kjell Lillerud of Norway told Uruguay Round negotia-tors yesterday that the Nordic countries aimed to submit their proposal next week, ahead of formal talks on maritime transport in the middle of

Nordic countries have however yet to agree on how to phrase the part dealing with the vexed question of cabotage. the practice under which most nations restrict shipping within their waters to vessels carrying their own flags.
With the Nordic proposal is
the hope that one of the blocks

the maritime market here.

It remains to be seen

whether Seoul's decision to

partially open the inland con-

tainer trucking market will head off a US threat to impose

a \$100,000 (£59,000) levy on Kor-

ean ships calling at US ports. South Korean shipping,

heavily regulated since a 1983

government bail-out, has now

become uncompetitive and is

losing its share of shipping

import and export cargoes in

"Enterprises must be culti-vated so they will be able to stand on their own," former

chairman of the Korea Mari-

time Institute, Song Hee-Yyon, wrote in Korea Trade and Busi-ness magazine before he

and out of the country.

imposed by the US on completion of an agreement liberalising trade in services can be removed. The US is refusing to extend the General Agreement on Tariffs and Trade's most-favoured-nation (MFN) rule to shipping services. Under this non-discriminatory principle trade benefits accorded to one country have to be made available to all other Gatt members. The US position is paradoxi-

cal. The administration was committed to unfettered competition in international shipping, it had refused to sign the UN liner code. But it changed tack under pressure from its politically powerful maritime industry which insists on the administration retaining its right under the Navigation Act to take trade sanctions against countries deemed to impose unfair restrictions on US ship-

ping companies. US shippers argue that a big domestic legal stick can curb protection more effectively than any maritime undertaking likely to emerge from the

Uruguay Round.
Equally problematic for the
Nordics is that their proposal will arouse fierce opposition from developing countries whichstruggled for over a decade to bring the UN liner

departed from the post. Korea Shipowners' Associa-

tion figures show the market

share of South Korean-owned

ships slipped to 36.3 per cent in 1990 from 45 per cent in 1985. Chartered in tonnage raised

the home country's share in

the bankruptcies and losses

threatened by the global ship-ping recession of the early 1980s by compulsory pruning, merging and closing of lines.

slashing the 79 carriers here to

34 between 1983 and 1986. Ships

were parcelled out to survi-

vors. Routes were strictly allo-

cated and 17 lines were permit-

ted to carry cargoes to and

The government dealt with

1990 closer to 54 per cent.

ity to bid for an order of this size and deliver the ships in the required period by itself.
At the same time Sumitomo had been seeking to enter the LNG carrier field but lacked S Korea starts to open up experience.

IHI has proprietary technolmaritime transport sector ogy for a cube-shaped LNG

tank, which the company says has a number of advantages over the traditional spherical shaped tanks normally loyed on LNG carriers. IHI is already building two LNG carriers for Phillips 66 Natural Gas and Marathon Oil at a contract value of Y45bn.

• Kobe Steel of Japan and the

Aluminum Company of America (Alcoa) have agreed in principle to form a 50-50 joint venture company in Japan for research and development and eventual manufacture of aluminium products for the transportation industry, including

The two companies formed a strategic alliance last year and early this year established a joint venture in Japan to produce and market aluminium

Philippines presses US on textiles pact

THE Philippines has asked the US for a it was unclear if it would be extended. new bilateral textile agreement to replace the current pact which expires in December, Mr Peter Garrucho, trade and industry secretary said, Reuter reports from Manila.

He said Manila would like to sit down with Washington next month to negotiate a new textile agreement despite uncer-tainty over the Multi-Fibre Arrangement

The MFA, which governs the quota system between garment and textile importing countries and exporting countries, is due to expire at the end of this month and

The Philippines and its partners in the Association of South-east Asian Nations (Asean) are pressing for the extension of the MFA for another 17 months.

The other Asean states are Brunei, Indonesia, Malaysia, Singapore and Thai-

Mr Garrucho said initial talks with US officials indicated that Washington was inclined more towards extending the existing textile agreement for two years rather

than forging a new one.

The present agreement provides for a 6 per cent annual quota increase but Manila

is aiming for a higher growth rate, offi-cials said. The Philippines exported \$1.2bn (£708m)

of garments to the US last year out of total garment exports of \$1.6bn. In the first six months of 1991, garment

exports to the US dropped to \$544m from \$601m a year earlier, official statistics showed. The slack performance was attributed to

lower prices and reduced demand because of the US recession, industry sources said. Total garment exports in the 1991 sixmonth period was \$942m against its yearago level of \$945.8m.

Reverse side of the sanctions coin

Andrew Jack on western companies' reaction to the Iraq embargo

contracts. Many relied simply

on letters of credit issued by the London branch of the Iraqi

came into effect in August. The

Some executives wonder

whether liquidation would jeopardise trade with Iraq once

sanctions are lifted by destroy

ing the traditional goodwill

that existed between Baghdad and London - home of the only branch of the bank out-

side the Middle Rast.

Rafidain Bank.

R MICHAEL Briggs had little time to cele-brate when he escaped from Iraq last August. Relief at his personal safety after the invasion of Kuwait was quickly replaced by con-cern for the effects of the UN embargo on his business.

One month later, Microwave Modules of Aintree near Liverpool called in the administrative receiver. The company had already begun work on the second phase of a £1m contract to supply telecommunications nent to Baghdad. No payments have ever arrived.

While world trade sanctions have been penalising Iraq's economy and its population for almost a year, many compa-nies around the world continue to feel the effects on their own operations. Some may have illegally broken the embargo; many more are struggling to patch the holes in business it has caused

"It is desperate at the says Mr Rassa Al-Jannabi, the director of Partex, a small company near London which exported automotive spare parts exclusively to Iraq. "Sanctions have affected us more than the people over

"Whatever we made over the years in trade, we have lost ten times over," he says. Orders worth £500,000 were dispatched last July.

Some arrived in Iraq, while others have been frozen in expensive storage sites. His business has had no income to help pay the bills. Partex is one of a number of

For companies involved in trade with Iraq who did have some form of insurance, outstanding payments have still smaller companies which traded with Iraq but did not not always been settled. Biwause the British government's Export Credit Guarantee ter, the UK water contractor which had three contracts in Iraq worth £30m, is still in dis-Department (ECGD) or a similar scheme to underwrite their cussions with the ECGD over

Paper war to be fought before Noriega is tried

Embargo queue: Jordanian trucks bear the weight of UN sanctions last August exactly what should be re-im-bursed. However, the company insists that the wrangling has

been no more protracted than All payments from the bank were cancelled when the freeze on Iraqi assets held abroad with any other claim. Babcock Energy was more fortunate. The company had begun work on a £160m contract to supply six boilers for the Al-Anbr power station in Bank of England petitioned the courts to wind up Rafidain in February, with the result that Iraq. It had not shipped anyit is now in provisional liquida-tion. The High Court recently thing but had already received down payments which covered deferred any further action for its costs.

Companies in other countries have been badly hit too. Danieli, the Italian engineering group, had a DM750m (£253m) steel mill contract with Iraq. Shipments were frozen last August and have hit earnings despite export guarantees

Mercedes Benz halted deliveries of commercial vehicles last August. Business had just begun to pick up after the end of the war between Iran and iraq. However, growing demand in former East Germany has helped.

Most large businesses were not as reliant on Iraqi contracts as their smaller counterparts and have been less severely affected as a result. But many have struggled to readjust by creating new mar-

Babcock Energy made 80 staff redundant when sanctions were introduced, although it has since taken on new staff. "We were back on target within four months." says Lace.

Companies which spent years building up links with Iraq are reluctant to abandon them. "It's silly that after the war sanctions are still operating on goods not related to military uses," says one sales In the last few weeks, he

says, a number of Iraqi contacts have been travelling to Jordan and starting to rebuild their businesses. They have been in touch with him and are eager to start trading again. At the same time, reports from Baghdad indicate that the capital's hotels are beginning to swell with foreign execu-

tives eager to pave the way for

renewed trade

AMERICAN NEWS

Poor outlook for exports, says US report

US manufacturers are expecting an unusually lethargic recovery, a slowdown in export growth in the short term and a pick-up in imports over the next year, according to the National Association of Manufacturers.

A report published yesterday by Mr Jerry Jasinowski, the NAM president, and based partly on a survey of top US companies, echoed the major-ity view among US economists - that the US recession ended in the last quarter. However, it offered little hope that US exports would lead the way to prosperity over the short term.
"The spectacular trade improvement witnessed during

the recession was attributable mainly to the decline in domestic demand, although the low dollar was also a powerful con-tributing factor," Mr Jasinowski said. "With demand relatively lacklustre, it remains to be seen if the reduction in imports can be made permanent.

In the short term, he foresees a cyclical rise in imports of 7.4 per cent over the next four quarters, Exports will rise more slowly, by 6.3 per cent, because of the slowdown in Europe and the recent rise in The NAM expects continued caution by the Federal Reserve and a gradual tightening of monetary policy as the recov-ery gets under way. "There is some cause for concern that the current monetary targets may be too restrictive," Mr Jas-

Manufacturers see excessive Manufacturers see excessive debt levels as an important obstacle to sustained growth, along with weak global growth, high interest rates and lack of available credit. Big US

Although merchandise imports have fallen, US industrial exports have continued to rise. Foreign sales, says the NAM, offer the best hope for the US economy in the long term, and it is urging the Bush administration to make exports a patiental priority. The Hen-

and US trade partners pressed to open their markets further. Most manufacturers reject

industrial sectors – construc-tion and the motor sec-tor – have been over-active in relation to demand

a national priority. The Uru-guay Round of trade liberalisation talks must be completed

the possibility of a "double dip" recession, predicted by some economists, during which the economy would move into a second recession this year.

The general says classified US government documents are crucial to his case, writes Henry Hamman NLY six weeks before his trial on narcotics trafficking charges, lawyers for former Panamanian ruler General Manuel Antonio Noriega and government prosecutors still have not agreed on the scope of gridence that will be the scope of evidence that will be admitted in the trial. At issue are classified US govern-ment documents which the defence says cover such issues as the gener-al's relations with President George Bush while Mr Bush was director of the Central Intelligence Agency in the 1970s and vice president in the Reagan administration, as well as Gen Noriega's role in supplying the Contra rebels with weapons to fight the Sandinista government of Nicaragua. The defence has also sought to bring evidence that Gen Noriega was involved in supplying Exocet missiles to Argentina during the Falklands war at the behest of US agencies. Federal District Judge William Hoeveler, who will try the case, is now listening to arguments from the defence and prosecution over which documents should be admitted into evidence. Since the documents are all classi-

fied, the hearing on their release is being held behind closed doors.

The decision Judge Hoeveler gives on the scope of classified documents to be admitted as evidence will have a crucial bearing on both the defence strategy in the trial and, perhaps, the government's willingness to go forward with the case.

In some other cases the government has chosen to abandon prosecutions rather than allow classified documents to be introduced. Lawyers refer to a strategy that exploits government concerns about secrecy as "greymail."
While the current hearing on the documents question is being held in camera, a declassified transcript of an earlier closed hearing on the same



Manuel Noriega in good times (left) and after surrendering to US authorities in January 1990.

has cast widely its request for classified information. For its part, the gov-erament is seeking strict limits on the evidence which can be admitted. One question which both sides acknowledge will be crucial is

whether it can be shown that Gen Noriega undertook actions which might have violated US law following some sort of authorisation from US

Police hunt for Menem's sister-in-law

ment agree that Gen Noriega did co-operate with US intelligence agen-cies for a long time. And both sides agree that the US paid him for his co-operation, though they argue about how much.

The prosecution, however, argues that no matter what the general's relationship with agencies of the gov-ernment, the case against him should be confined to charges that he was actively involved in drug shipments Both the defence and the govern- to the US and in supporting the activi-

ties of the Medellin drugs cartel. In one filing, the prosecutors said they planned to offer evidence that in addition to the four shipments of cocaine for which the indictment alleges Gen Noriega arranged ship-ment, he also arranged transit for "10 to 15 additional multi-hundred kilogram loads."

The prosecution also says it will show that Gen Noriega arranged for the importation of a Ferrari sports car for a member of the cartel and provided Panamanian passports for cartel leaders.

The government has announced, too, that it will produce a witness who will say he snorted cocaine with Gen Noriega and that Gen Noriega offered to arrange deliveries of cocaine to the US at a price of \$35,000 (£20,800) a kilo. The defence by contrast will seek to show that any violations of US law

which could be charged to Gen Norlega were committed only under authorisation from his intelligence gency contacts. In the current hearing, defence attorneys say they are seeking documents covering approximately 22 different areas of that relationship. Gen

Noriega's lead attorney, Mr Frank Rubino, says the decision Judge Hoev-eler makes on the admissibility of documents will be crucial.

Mr Rubino says Gen Noriega had

Mr Rubino says Gen Noriega had been in the courtroom throughout the hearing and had been actively assisting the defence team. The general is "not displeased" by the legal proceedings. But, adds Mr Rubino, "what he may have some disappointment in is if certain documents he believes are necessary to tell his side of the story are excluded. Then he's going to be very upset, and I don't blame him."

Mr Rubino also says the prosecution team has objected to the admission of almost every document the sion of almost every document the defence is seeking. He says: "The only document I think the government would ever allow into evidence would

be a confession from the general." Mr Rubino has repeatedly denied rumours that Gen Norlega has been considering a plea bargain with the government

Despite the short time before the trial opens on September 3, Mr Rubino expects that once the issue of the documents is settled, he will be ready for trial. The hearing is expected to last from two to four months.

Optimism rising over Guatemala peace talks

PEACE talks between left-wing guerrillas and the Guatemalan government have advanced well and a pact on strengthening democratic processes is expected soon, according to participants in the talks, Reuter reports from Queretero,

"We hope that there will be a joint declaration on this theme and they will move on to analyse the question of human rights," Bishop Rodolfo Quesada, moderator of the talks and president of the Guatemalan National Reconciliation Council, told reporters on Wednesday in Queretero, site

Conditions are becoming

right to sign an agreement on democratisation," added guer-rilla leader Mr Rolando Roman, who is a delegate at

the talks. The strengthening of democratic processes in Guatemala is the first item on the agenda at the talks, which seek to end three decades of conflict that have claimed more than 100,000

Economic and social redistribution and improvements to the judicial system are also on

The talks are the third round this year between the guerrillas and the government of President Jorge Serrano, which came to power in January.

ARGENTINE police are searching for President Carlos Menem's sister-in-law and for-mer aide after she vanished yesterday, hours after being indicted on drug money laundering charges, writes John Barham in Buenos Aires.

Mrs Amalia Yoma, two relatives, a maid and a lapdog fled her Buenos Aires apartment early yesterday morning, shortly after a judge charged her with smuggling drug money from the US. A witness last week said he saw her counting money she allegedly smuggled into Argentina. In March, a Spanish investi-

gating judge accused Mrs

Ibrahim al Ibrahim and Mr Mario Caserta, a former government official, of belonging to an international moneylaundering ring. Both men are free on ball, while Mrs Yoma, who resigned on Tuesday as Mr Menem's appointments sec-retary, had until now avoided formal charges.

Mrs Yoma's indictment and subsequent flight have added a new twist to a growing corrup-tion scandal that threatens Mr Menem's political standing. Although Mr Menem is separated from his wife, Zulema, he has shown remarkable loyalty to her family.

March, but accepted her resignation only this week. In January, Mr Menem was forced to dismiss her brother, Mr Emir Yoma, as a presidential aide. after he was implicated in a corruption scandal. Earlier, Mr Menem had named Mr Ibrahim customs chief at Buenos Aires airport, where he allegedly participated in money-laundering

operations. After claiming in March that the Spanish investigation was politically motivated, Mr Menem has now sought to distance himself from the scandal and prevent it being used against the government in this

He suspended Mrs Yoma in autumn's crucial gubernatorial and congressional elections. His government has been dogged by numerous corruption scandals and his judgment

in appointing ministers and aides is widely questioned.

• Argentina's foreign ministry has rejected a statement by Mr Tristan Garel-Jones, UK foreign office minister, who said London had no plans to negotiate sovereignty over the Falkland Islands. A foreign ministry note said Argentina is "convinced that negotiations will inexorably occur and pro-duce a lasting solution to the anachronistic colonial situa-

Polyester thread to beat greenback counterfeiters

THE US government yesterday unveiled changes to the cur-rency in an effort to thwart the use of advanced copying equipment to make counterfeit bills, Reuter reports from

Washington.
Mr Nicholas Brady, treasury
secretary, and Mr Alan Greenspan, chairman of the Federal Reserve, said two security fea-tures would be introduced into \$100 bills this year to foll forg-ers who are using new copying technologies to make phoney

The new bill will feature a polyester security thread

embedded in the paper on the left side of the portrait of Benjamin Franklin. Printed on the pann Frankin. Frinted on the polyester thread are the Federal Reserve seal, the word "USA" and the denomination. The thread will be visible only when the bill is held up to the light, and cannot be duplicated by copying machines.

Mr Brady said new advanced copying technologies were not yet widely available and only \$2m of \$80m (£47.6m) in counterfeit money selzed last year was made by advanced copying equipment.

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ions coin.

the Iraq embargo



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CIA mounts inquiry into its links with bank

By Alan Friedman in New York

Agency (CIA), besieged by reports that it made use of the Bank of Credit and Commerce International (BCCI) to channel payments to individuals involved in covert operations, said yesterday it was conduct-ing an internal review of the

Mr Mark Mansfield, a CIA official, said the inspector-general of the agency was reviewing records with a view to pre-"a comprehensive report for Congressional over-

ABU DHABI AND BANK OF ENGLAND

By Richard Waters

representatives of Abu Dhabi spent much of yesterday discussing possible compensation arrangements for BCCI's depositors, in spite of a report from the Gulf that the ruler of Abu Phebi had already decided

Abu Dhabi had already decided

to put no more money into the

A Gulf banker told Reuter that Sheikh Zayed bin Sultan al-Nahyan, the ruler of Abu Dhabi, had said that he would

not waste "a single dirham more" on BCCI, which he now condidered to be a "lost cause".

The family of the Sheikh and

the state of Abu Dhabi own 77.4 per cent of the bank's Lux-

embourg-based parent BCCI

Holdings SA. They are angry over what they see as hasty

action by banking regulators in the West to freeze BCCI

assets and close its operations, the Gulf banker said yesterday.

yesterday of talks in London

between the Bank and the Sheikh's lawyers, Simmons &

Simmons, suggested that Abu

Dhabi had not yet ruled out

putting up more money for

earlier this week gave the Sheikh until next Tuesday to find a way of protecting the interests of BCCI's smaller

depositors. Otherwise the court may grant a winding-up order against the bank, as the Bank

The High Court in London

However, the continuation

Talks continue

on compensation

THE BANK of England and of England has requeste

use" of BCCL Mr Mansfield, who empha-

sised that the internal probe was not an unusual step, said: "Obviously there is a great deal of interest. We are reviewing any past contact the CIA may have had with BCCL It is our practice to look into allega-

The CIA declined to comment on a report in yesterday's Financial Times in which Mr Sartaj Asis, Pakistan's finance minister, conceded that BCCI's sight committees". branches in Pakistan might have been used to channel imited itself to denying any

Sources close to the Sheikh said of his reported decision

not to provide any further sup-

port: "We do not believe any such decision." Bankers in the

will use BCCTs 40 per cent-owned subsidiary Bank of Credit and Commerce (Emir-

ates), to be renamed Emirates Union Bank, to rescue local

Protecting the UAE market

would not be only a face-saving exercise. Bankers said the local economy was already beginning to suffer as traders and companies with their assets frozen in BCCI could not keep

up payments.

The effects are beginning to spread throughout the whole UAE economy, where BCCI had a large part of the market.

A Western bank manager in

the UAE said Sheikh Zayed

may bail out BCCI depositors

in his own country as BCCl's dirham business to UAE bor-rowers could be separated from the bank's troubled interna-

tional affairs.

Speaking to MP's earlier this

week, Mr Robin Leigh Pember-ton, governor of the Bank of England, said he believed that

it would not be possible for

Sheikh Zayed to compensate

BCCI depositors in one country

without also compensating those in the UK. This would

constitute an illegal preference

manage a multi-million-dollar "slush fund" used to reward rebel leaders and Pakistani military officers co-ordinating the guerrilla movement. Mr Asis yesterday said he

was not correctly quoted in accomanying remarks to the Financial Times that BCCI might have helped launder drug money in Pakistan. He said that in his conversa-

tion he was referring to drug money laundering worldwide "not laundering of such money by banks in Pakistan". The mere use of BCCI by the CIA may not have been illegal,

THE Central Intelligence allegations of its "unlawful Afghan resistance as well as to but some allegations have manage a multi-million-dollar suggested involvement by US intelligence in activities that would have gone beyond the agency's charter.

Among the allegations being investigated by the CIA's inspector-general is a report in this week's issue of Time magazine that CIA agents collaborated with a Karachi-based "black network" run by BCCL It is said to have engaged in extortion, bribery and covert operations. The CIA has dismissed the Time report as "absurd".

A separate issue being examined by the CIA internal

review is the degree of know-ledge that Mr Robert Gates had of BCCl's activities in 1988. At the time, Mr Gates was deputy director of the agency. He is now the Bush Administration's nominee for CIA director.

Mr William von Raab, the former US Commissioner of Customs, last week told the Financial Times and ABC News/Nightline that Mr Gates appeared to have been "less than candid" about the bank's relationship with the CIA, shortly before the October 1988 indictments of 84 individuals connected to the laundering of drug money by a subsidiary of

BCCI in Tampa, Florida. Mr von Raab said Mr Gates provided him with a memo on the subject but said he subse-quently discovered — from UK Customs agents — that the CIA used BCCI to make pay-ments related to clandestine operations around the

Senator John Kerry, a Democrat from Massachusetts who has been investigating the BCCI affair, said he was ini-tially informed by the CIA that the memo to Mr von Raab did not exist. The CIA now says it is preparing a response for Mr

Labour steps up attack on Major

By Alison Smith

LABOUR yesterday stepped up efforts to put Mr John Major, the prime minister, in the dock for failing to act promptly over irregularities at BCCI, in an effort to ensure that the setting up of the independent inquiry does not let the government off

Mr John Smith, the shadow chancellor, detailed a series of questions aimed at exposing questions aimed at exposing ministerial negligence from the beginning of 1990, when there were reports of employees in the US laundering drug money, until the Bank of England closed BCCI early this month.

Allegations on Tuesday from Mr Neil Kinnock, the Labour leader, that Mr Major did not take seriously enough his responsibilities as chancellor for supervising BCCI led to the most bitter parliamentary confrontation yet between the two party leaders.
Mr Smith said that it would not do for ministers to say that

supervision of BCCI was exclusively a matter for the Bank, as they were responsible to parliament for regulatory authorities related to their departments.
"The question is not when

the government first knew of the massive fraud. It is what they knew about other activi-ties by BCCI which should have been the cause of grave

It was difficult, Mr Smith said, to understand why Mr Major had not sought further information about the serious irregularities that Mr Robin Leigh-Pemberton, the govern-ment of the Bank, had dis-cussed with him.

He expressed concern that MPs were dispersing for the summer with only "unsatisfac-tory response from ministers about what must be regarded

about what must be regarded as a major failure in the system of regulation".

Separately, Mr John Maples, the economic secretary, made clear that a Bank of England official had warned local authority association representatives that only limited reliance could be placed on the list of authorised deposit-holders undured by the Department of oduced by the Department of the Environment Some councils that lost

money when BCCI was closed have threatened legal action against the government, because BCCI continued to appear on the list even while it was being investigated by Price Waterhouse. Mr Maples said that at a

meeting in May the Bank offi-cial had specifically advised that the list "did not say anything about the relative creditworthiness of the institutions that they could not fail. That was an assessment the local authorities . . . had to

CRITICISM OF CLOSURE'S PROVISIONS

Exporters call for urgent help

THE BANK of England was and cargoes are stranded until criticised yesterday by the Institute of Export for failing to make plans to deal with letters of credit when it closed

BCCI on July 5.

Mr Derek Langham, director-general of the institute, a private body representing exporters, said yesterday that urgent action was needed over £2bn of exports being financed by

"The liquidator has men-tioned a figure of £340m in letters of credit with bills of letters of credit with bills of lading against them but this is probably only the figure for one day," Mr Langham said. "There is a much larger volume of letters of credit which had been designed for particular markets and had been issued, but whose goods were not yet shipped."

Mr Langham and the institute will meet Touche Ross, the provisional liquidator appointed by the court, today to see what steps can be taken

see what steps can be taken to help exporters. "I know of letters of credit

where there are five interested parties, which is very unusual," Mr Langham said. The BCCI collapse has affected exporters worldwide

LAW SOCIETY

formalities are completed.
Several of BCCI's competitors are trying to fill the gap created by its collapse. Mr Swarup Chowdry, a manager at Midland Bank, said he was handling many cases of export-ers who had had letters of credit with BCCL. "We are trying to get clarification from the liquidator on a case-by-case basis to see if documents are with them," he said,

Mr Richard Spalholz, mar-

keting manager for group trade finance at Standard Chartered Bank, said there was a series of possible scenarios for handling letters of credit after the BCCI collapse, depending on how far each order had procee-

If an exporter had not yet shipped his cargo, then it might be possible to replace the BCCI letter of credit with another one, but there might also be cases in which goods had been shipped and payment received by an exporter, in which the exporter's bank would now not get payment from BCCI and so would expect the customer to repay it. He said clarification was urgently

Move to co-ordinate rival action groups

together the rival depositors' action groups that have sprung up after the collapse of BCCI is to be made this afternoon by the Law Society.

The society, the professional body for UK solicitors, has

So far, 29 law firms have told the society that they are acting for BCCI clients. Of those, the most vociferous have been Richards Butler, a London firm, and Alexander Tatham of Manchester.

Richards Butler, which in

the High Court earlier this week represented clients with total deposits of \$250m, said it was interested in representing larger depositors. It already acts as agent for some other solicitors.

Smaller depositors are likely to need separate representa-tion, since their interests differ from larger ones.

People with £20,000 or less in BCCI would get back three quarters of their money in the event of an immediate winding-up. Those with larger amounts at stake are likely to try to keep the bank afloat in the hope of support from Abu

BUSINESS FOR SALE

BCCI operations in the Gulf.

while leaving those in the UK and elsewhere to be liqui-

Mr Leigh-Pemberton, appear

ing before Treasury and Civil

Service Select Committee, said

he thought it unlikely any attempt would be made to

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COMPANIES ACT 1982

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EUROPE SA-NV.

Department of Trade and

CHANCERY DIVISION MR JUSTICE MERVYN DAVIES IN THE MATTER OF : UNITED ENDLY INSURANCE pic

IN THE MATTER OF: THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice, Chancery Division dated the 24th day of June 1991 confirming the Reduction of Capital of the above-named Company from £11,000,000 to £2,395,406,50 and the Minute approved by the Court sheering with respect to the Share Capital of the Company as altered, the several particulars required by the shows Act were registered by the Register of Companies on the 4th day of July 1991.

DATED the 24th day of July 1991

Slaughter and May, 35. Besinghall Street,

By Richard Waters

AN ATTEMPT to bring

called a meeting for lawyers from around the UK who are acting for depositors of

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("the transferor ") to section 51 (5) (a) of the above Act that the Secretary of State has approved a transfer of certain general business from the transferors to CIGNA ClGNA INSURANCE COMPANY OF

LONDON 26th July 1991 IN THE HIGH COURT OF JUSTICE

CLUBS

No. 005380 of 1991 IN THE HIGH COURT OF JUSTICE

CHANCERY DIVISION IN THE MATTER OF ASSOCIATED FARMERS p.l.c. - and -IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 6th July 1991 confirming the reduction of 51,120,354 of the anoung standing to the credit of the Share Premium account of the above named Company in accordance with the above-mentioned Act was registered by the Registrar of Companies on 16th July 1901

IN THE HIGH COURT OF JUSTICE CERY DIVISION

No. 606667 of 1991 IN THE MATTER OF IOLOGY HOLDINGS LIMITED THER OF THE COMP

1965 AND 1989 NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated Stir July 1991 confirming the cancellation of C14,281,992,450 of the amount obstanting to the credit of the Share Premium Account of the above Company was registered by the Registrar of Companies on 18th July 1991.

Kampson House, P.O. Box 870 Camothile Street, London ECSA 7AN Ref: AJFR/63/77*****

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TIMES FRIDAY JULY & M.

Harder landing for travel trade

HEN Mr Peter Lilley, trade and industry secretary, announced the government's plans this week to shake up consumer protection in the travel trade he was surprisingly low-key in description of the control of the co

his remarks.

It was, after all, an ideal opportunity to stress the government's concern with consumer protection when buying a holiday.

a honday.

The government's proposals will effectively outlaw all last-minute holiday surcharges, make tour operators and travel agents responsible — with the threat of criminal fines — for the content of brochures and other information, and ensure that any package holiday involving air, sea, or land travel will be protected by a bond from a tour operator licensed by the government.

The proposals – introduced to enable the UK to comply with an EC directive on packother information, and ensure

with an EC directive on package travel which comes into force at the end of next year -are the most-far reaching reform of the travel trade since

the mid 1970s. Then, the collapse of Clark-Then, the collapse of Clarksons and other operators led
the government set up a licensing system through the Civil
Aviation Authority. In addition, a levy on all charter
flights was imposed for a couple of years to provide a
back-up fund, the Air Travel
Reserve fund, currently standling at 227m.

Mr Lilley's reluctance to embrace the latest proposals as a victory for the consumer owe much to the way the govern-ment has been forced to adopt

By David Churchill

European Commission first mooted the idea in the late 1980s the UK government saw little need to interfere with the existing system adopted by the travel trade operated by the Association of British Travel

Agents.
After the Clarksons collapse,
Abta took on the responsibility for guaranteeing consumers their holiday or their money back if either the tour operator or travel agent involved was a member of the association. Until last Autumn, the Abta system worked well.

But last October one of Abta's founder members – Exchange Travel - went into receivership, mainly as a consequence poor management uncon nected to the recession.

Abta's finances were stretched by further collapses and as a result of these cash calls doubts were raised as to whether it could stand another travel trade collapse. It certainly did not now seem the ideal vehicle for the govern-ment to invest the responsibility for meeting the obligations under the EC directive. The result, not surprisingly.

was yesterday being described in travel trade circles as "mud-dled and badly throughout." Mr Lilley's response is that the proposals are only consul-tative and can be corrected before the regulations are laid before parliament some time

next year.
The main uncertainty involves the proposed licensing system of tour operators. The CAA already licenses tour operators to carry air passen-gers on charters; not surprisingly, it is less than keen to take on the responsibility for package holidays involving fer-

ries, coaches, and trains.

If it does take on the role, it would probably ask the Tour Operators Study Group – an informal association of the 17 leading tour operators - to administer the bonding system and organise any necessary repatriation of holidaymakers stranded abroad.

The key weakness of the government's proposals, more-over, is that they only cover pre-arranged package travel

arrangements. Similarly, while some re-arranged conference and incentive travel deals would be covered by the new proposals, a hotel, airline, and car-hire package put together at a busi-ness traveller's request would fall outside the guidelines.

The government's proposals also leave unanswered the need for control over rogue travel agents. The most com-mon problem is an agent who takes on a deposit for a holiday and then goes into receivership before passing that money on to the tour operator, at present Abta guarantees the money for consumers, but it seems likely that its members will want to forgoe such an all-embracing

role.

If Abta's future remains uncertain, travel companies themselves are less than happy themselves are less than happy with other aspects of the proposals. "My initial thought is that it is wrong to impose criminal penalties on tour operators instead of allowing the matter to go through the civil courts," points out Mr Howard Klein, chairman of the Owners Ahmad group the sec-Owners Abroad group, the second largest UK tour operator.

European Commission blocks aid to mining areas

THE European Commission is refusing to release £100m intended for depressed UK coal-mining regions because it is still not satisfied about the transparency of the British sys-tem for allocating EC regional

Mr Bruce Millan, commissioner for regional policy, yes-terday announced Ecul-87bn of regional aid to other member states under a variety of different programmes, but the UK package, which has been awaiting signature since January, is likely to be held up mail September. "I'm not satisfied that the

arrangements in the UK ensure that the funds have the impact in the areas in which they are intended. The way in which the funds and the capital allocations to local authorime that guarantee at the moment," said the commissloner yesterday, although he added that negotiations with the British government were continuing.
The UK, which should be the

biggest beneficiary of the Ecusoom Rechar programme, says the delay is caused simply by the complexities of the local government funding proce-dures, and the difficulty of matching those procedures to the system of allocating EC structural funds - the four-year Ecu60.3bn regional aid programme which began in 1989.
Later, Mr Millan said it was expected that money would be used in areas for which it was intended and not distributed elsewhere. "If I am putting

ties are distributed doesn't give not want it to finish up in central London."

Mr Millan said he would press for further funds to be allocated to regional aid after 1993, either through an increase in the structural funds themselves or through the introduction of new funding instruments. These could be tied to environmental are. be tied to environmental pro-jects, urban development or health and education, he

Despite holding up the Rechar aid, the commissioner Rechar and, the commissioner was able to announce an Ecu76m package of aid for a programme submitted jointly by the British government and the Irish Republic and aimed at encouraging cross-border co-operation between the two countries.

Luxembourg asked to rule on sex equality in pensions case

By Raymond Hughes, Law Courts Correspondent

THE European Court of Justice in Luxembourg is to be asked to say what effect a ruling it made on sex equality in pen-sion benefits has on the 3,400 men and women members of pension funds in Coloroll, which collapsed in June last

In a move which has the backing of the UK government, a High Court judge yesterday referred to Luxembourg questions formulated by lawyers for the Coloroll pension trustees and for representatives of members of the pension funds with conflicting interests. Sir Nicolas Browne-Wilkin-

son, the vice-chancellor - the senior Chancery judge - also agreed to take the unusual step of writing to the President of the European Court to ask that the Coloroll case be heard in conjunction with cases raising similar issues referred to Lux-embourg from the Netherlands

Sir Nicolas will also urge that the case be expedited, in

the hope that a ruling might be given in about a year, rather than the two years that usually elapse before a decision is reached in the European Court on such a reference.

The Coloroll problems arise because of the European judges' ruling in the Barber case in May 1990 that pension counted as pay and that different pension qualifying ages for men and women would offend Article 119 of the Rome Treaty. Difficulties have arisen prin-cipally over the degree of retro-spection that should be applied to benefits accrued before the Barber judgment. The Coloroll trustees cannot wind-up the pension schemes until they know how that ruling affects

Mr Patrick Howell QC, for the trustees, told Sir Nicolas there were about 3,400 men and women in the various com-pany schemes, which had total sets of about £51m.

The largest scheme had assets of over £26m and might

still have a small surplus after allowing for the payment of extra benefits that would be required if the equality provi-

sions had to be applied. However, the smallest scheme already had a deficiency so the imposition of additional liabilities would fur-ther deplete at least some of the existing benefits under the

Mr Howell said a number of uncertainties existed over the application of Article 119 to UK occupational pension schemes, particularly where they were established in trust, and partic-ularly in the light of the Bar-ber judgment. The Barber case concerned a non-contributory scheme, whereas the Colorol schemes were contributory, he said. One of the questions for Luxembourg concerned the position where the person required to provide funds to bring about equal treatment was not an employer but another beneficiary whose ben-efit might be reduced, he said.

UK fishing industry is already suffering from a combination of excess fishing capacity and a reduction in fish stocks

EC turns the tide in favour of the wandering fishermen of Galicia

Peter Bruce in Madrid, on what EC ruling means for Spain's fleet

HE PIPE bands in some of Galicia's coastal towns would be enough to bring tears to any Celtic eyes. English ones too. And the Galician fishermen who yester-day won their case against Britain's Merchant Shipping Act know about tears.

Times are hard in north-east Spain too. Yesterday's victory, in which the EC ruled that British law could not impose ownership restrictions on vessels in British waters, will come as a huge relief to the Spanish fishing community, most of them Galicians, because they are running out of fishing grounds a great deal faster than they are running out of fishermen.

Last year the Galicians were

forced out of Namibia. Fleets from Southern Spain constantly brush up against the Moroccan authority. The fight by Galician and other northern Spanish trawlermen to fish British waters and stay there, and register their ships there, is not a cynical entrepreneurial trick - it is desperate. Spain's 17,000-strong fishing

fleet is the biggest in the Euro-pean Community. The govern-ment, anxious not to upset

panies have spread out around the Atlantic and have regis-Spain's fishing fleet is the biggest in the EC: the government, anxious not to upset loyal Andalucian voters in the south and keen to hold the peasant vote in the north, has done little to encourage rationalisation of the fleet

loyal Andalucian voters in the south and keen to hold the peasant vote in the north, has done little to encourage rationalisation of the fleet, although Madrid claims tonnage has been cut 11 per cent inder the

tered ships in Britain and Ireland to take advantage of quota allotted to those two countries under the CFP. The Spanish, in fact, first registered a trawler in the UK in 1957 but by the time the new

eight year old Common Fish-

eries policy. Some analysts

believe up to 30 per cent of Spain's fishermen are illiterate

and would have nowhere to go

if they were to lose their jobs. Having fished out their own

waters Spanish deep sea com-

tered in Britain had risen to more than 100. About 80 Galician firms were involved.

Principally, the British and Irish waters are being fished for hake, which fetches about three times the price in Spain than it would in the UK, making the costs of catching far from Spain worthwhile. Hake (merluza in Castillian) is regarded as something of a delicacy and forms the basis of a string of modern Basque dishes that are Spanish favourites.

to bar the Spanish ships two years ago, their numbers regis-

The Spanish have also long believed that their agreement to allow the marketing of a thing called British Sherry has never been fully compensated for and will have few sleepless nights about putting a few British noses out of joint over

Major urges business towards more community involvement

By Alan Pike, Social Affairs Correspondent

A DRIVE to make the 1990s a munity involvement by British companies was launched with the support of the Prince of Wales and the prime minister

Business in the Community, which promotes industry-com-munity partnerships, unveiled Directions for the Nineties; a strategy to encourage far more companies, including small and medium-sized ones, to take part in social activities.

At the heart of the strategy will be an attempt to convince business leaders that community involvement makes intelligent business sense – by building "intangible" assets like staff development, local markets and corporate reputation - as well as benefiting the wider community.

It also calls for closer partnerships between business, government, local authorities, trade unions and other bodies with an interest in community

regeneration.
Mr John Major, speaking at
BIC's annual conference in London, gave enthusiastic sup-port to the concept of industrycommunity partnership. He



said it would contribute to maximising the economic opportunities of the decade. Earlier Mr John Banham, director-general of the Confederation of British Industry,

said that he believed the prob-lems of Britain's inner cities still constituted the "great potential domestic challenge" to society. Only an effective business

led partnership, involving can-tral and local government, could provide the impetus for

change and prevent the cycle

Mr Banham said it would be foolish to pretend that the general reputation of business had not been seriously damaged in recent months. "We can all think of headlines – about top management pay, high interest rates affecting smaller firms, late payment of bills, unemployment — which we would rather not have seen."

The Prince of Wales, presi-dent of BIC, told the confer-

ence it was becoming increas ingly recognised that if companies wanted to add value to their businesses, they had to add values as well. During the 1990s, every business in Britain has to be persuaded to follow the pioneering lead of those active in community pro-

New research, said the Prince, showed that the envi-ronment and education were the community themes on which European business leaders wanted to concentrate their energies, while employee wel-fare and health issues were also considered to be of growing significance.

British fleets fear long term decline rather than a second Spanish armada

James Buxton, in Scotland, on a spirit of resignation in the UK fleet

HE British fishing industry received news of the European Court ruling with resignation but without surprise or even

undue alarm.
"The immediate effects will not be all that bad," said Mr Richard Banks, chief executive of the National Federation of Fishermens' Organisations. "The worry is in the longer term, and it comes on top of a

lot of other problems in the industry." The judgment had been widely expected, he said.

Mr Banks acknowledged that if the provisions of the 1988 Merchant Shipping Act had been intended to keep Speniel. been intended to keep Spanish boats out of British waters, these had been largely negated because Spanish fishermen were now operating through British brass-plate companies under a kind of flag of convenience arrangement, which involved some British owner-ship of the boats and some British crew on board.

"I don't think there'll be a great armada of Spanish boats coming to take advantage of the ruling," he said, "but there

will be a trickle." Dutch boats fishing for sole in the North Sea might exploit the ruling too, he said. The Spanish boats fish for

hake (known in Spain as mer-luzo), monkfish and megrim in the waters off south-west England, operating from posts such as Newlyn and Falmouth in Cornwall, and ports in South Wales. They obtain access to British quotas for these fish through their British registration and may be taking 50 or 60 per cent of the British

quotas for these species.

The boats are supposed to land half their catches in the UK and be controlled from the UK, but some industry observers believe that the Ministry of Agriculture, Fisheries and Food could try harder to enforce these rules, which the European Court said yesterday were legitimate.

However a British fishing company in Falmouth said yes-terday that many of the fish landed there by British-regis-tered Spanish boats were sent immediately by road to Spain without being processed in

England. "The fish-processing industry isn't getting the benefit anyway," he said. Observers think Britain, in reponding to the judgement, could tighten up the rules gov-erning fishing boats operating in British waters to try to ensure that Britain gets a greater part of the value added

from the offshore catch. By lifting a further barrier to the entry of foreign boats into British waters the EC authorities are putting yet more pres-sure on the British fishing industry which is suffering from a combination of excess fishing capacity and, for demersal fish (such as haddock amd cod), reduced stocks.

In the first five months of

However lower fish volumes

this year landings of cod in Scotland (where about twothirds of the British fishing industry operates) were down by six per cent on last year, but their value rose by four per cent. Haddock landings were down by 23 per cent but their value fell only by 15 per cent. Last year haddock prices rose 47 per cent and cod 22 per cent.

are having a serious effect on the fish processing industry, already struggling in some cases to bring its hygiene standards into line with EC regulations to come into force after

In 1990 Scottish fishermen faced big cuts in their quotas and had to agree to fish for haddock for only 92 days of the year. This year EC fisheries ministers agreed on only mar-ginally reduced haddock quotas but ruled that boats must tie up for eight days at a time in every month.

The compulsory tie-up is highly unpopular with fishermen who argue that it forces them to go to sea in dangerous conditions. They argue for a government-funded de-commissioning scheme to take older boats out of service but this is opposed by the government which believes it would be both ineffective and wasteful. It wants the industry to produce its own de-commissioning scheme which would involve some private sector funding and a conservation plan.

BRITAIN IN



National skill targets win backing

New national targets for the attainment of vocational qualifications has received support from employers, trade union leaders and the government. They set out where skill levels must be by the end of the decade if the UK is to compete successfully in world markets. The UK has the lowest proportion of 17-year-olds in education than its main competitors.

Confusion over aircraft deal

Confusion surrounded a £90m aircraft deal between British Aerospace and Iran, as the

British company confirmed it had received confirmation that the US State department had blocked the package.

HIV test risks life assurance Tens of thousands of people are deterred from taking an HIV test because they fear it could affect their chances of obtaining life assurance, a survey has shown. Mrs
Virginia Bottomley, the health
minister, described the report
as "worrying" and is seeking
talks with the Association of British Insurers.

Auditors body established

A new regulatory regime for the UK's auditors will come into force on October 1 following the government's decision to give official recognition to four chartered accountancy bodies to act as quasi-regulators under the Companies Act 1989.

EC exports rise by 16%

British exporters performed well last year despite the recession and the Gulf war, with exports to the EC soaring, Sir Derek Hornby,

chairman of the British Overseas Trade Board, said. The report showed exports to EC countries rising by 16 per cent, with the EC accounting for over half.

WDA to raise urban funds The Weish Development

Agency is to step up its urban development programme to a record £12m this year. Three towns will take a third of the

House loans top £4bn

Britain's nine leading banking groups lent more than £4.1bn in housing loans in the second quarter of this year, the British Bankers' Association reported, Mortgages for house purchase accounted for \$1.25 etc. of \$45.50. 23.87bn of this.

Power group finds partner

Yorkshire Electricity has found a new partner for its 240MW gas-fired power station project on South Humberside. The new equity partner will be the Finnish power company, I.V.O. Energy, which has also been awarded the operations and maintenance contract.

Chemicals watchdog

A watchdog committee has been established to advise the government on the use of hazardous chemicals which nazardous chemicals which may be a danger to the environment. It will advise on gathering information about hazardous substances, which chemicals to select for investigation and how to control them.

Forecasting defended

The Treasury defended its forecasting prowess, arguing that there is no reason to suppose its performance has been inferior to that of other groups. The Treasury told a House of Commons committee that its annual economic forecasts at the time of the budget had been "strikingly similar" to those of independent forecasters issue about the same time.

MMC chief reappointed

Sir Sydney Lipworth has been reappointed chairman of the Monopolies and Mergers Commission for a further year when his current appointment expires on December 31.

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MR Marmaduke Bussey, the BBC chairman, pictured above, has called for more people to be brought into the corporation from outside to

fill senior positions.

In the BBC annual report and accounts Mr Hussey says: "Any organisation with a built-in culture like the BBC needs the fresh and challenging impetus of outsiders to question existing attitudes, premises and procedures. We need more."

The need for new thinking is echoed by Mr Michael Checkland, director-general, who calls on the internal teams preparing proposals for the renewal of the BBC's charter in 1996 to produce "fresh ideas" and radical thinking for a "redefinition of the BBC's function".

Another objective is to cut costs. Mr Hussey says he suspects that "in the past the BRC has spent too freely on capital investment, espe-cially bricks and mortar".

TECHNOLOGY

he picture on the front page of a German tabloid a few days ago said it all. A driver breaking the speed limit had been caught on film, his face and car number plate clearly visible — along with a defiant gesture.

Drivers throughout Europe are facing an increasing array of traffic detection equipment which is being installed to help the police identify cars and to allow private companies to monitor road usage. The introduction of the technology, however, could raise serious concerns about civil liberties.

The British government's new Road Traffic Act endorses the use of automatic cameras to photograph drivers exceeding the speed limit.

At present, "speedmeters", such as radar guns, require the presence of an operator. But the latest equipment automatically records a picture of the car, showing driver and number plate, while imprinting the date, time and velocity on the edge of each frame.

These automated cameras usually use radar to measure speed, although some use lasers, infra-red rays or sensors in the road. (The speed of the vehicle is calculated from the time it takes to pass over two sensors in the road.)

At present, the equipment is only used experimentally in a few test sites in the UK, such as Twickenham, in the London suburbs. But it is widely used in a number of countries including Switzerland, Austria, the Netherlands, Israel and

Australia.
Although this technology is only just being introduced, there is at least one automatic detection device already in use in the UK, which identifies drivers skipping red lights. Some 120 of these "red light cameras", which cannot register the speed of a car, and so cannot be used to check speeding drivers, have been installed on top of traffic lights around Britain. If while the light is red a car passes over an inductive loop in the road just after the stop line, and then another loop one metre further forward, a camera snaps a photograph of the rear of the vehicle as it is driven away.

In congested areas such as around the Severn Bridge, conventional cameras overlooking the road have long been used to control traffic flows. The pictures are connected directly to police control rooms where they are monitored.

But far more powerful, and potentially more worrying, is equipment which can digitally "read" car number plates as Andrew Jack examines traffic detection equipment and how it may impinge on civil liberties

Lights, camera, action

the car passes the camera. Computer Recognition Systems, based in Wokingham, has produced versions of its number plate recognition system (NRS) for more than a decade, although business has grown rapidly in the last few

NRS uses digital image processing to convert the pictures from a television camera into 250,000 "pixels", or picture elements. It compares them with known patterns to identify the digits and characters on a number plate. Accuracy is now at least 70 per cent, although in some trials up to 95 per cent of number plates have been read correctly, the company

claims.

Bill Adaway, managing director, is cautious about revealing clients or even the number of units sold, but says the equipment is used in at least six countries.

The first system was installed experimentally in 1980 in the Dartford Tunnel to help police search for stolen cars. Others have been used for traffic surveys in conjunction with the Transport and Road Research Laboratory and the Department of Transport. Potential applications of the equipment include identifying smugglers' cars at border crossings and recognising public service vehicles to enable them free access to congested areas. Vehicle identification can also be used by companies to ensure that only authorised

vehicles enter their premises.
From the end of this year, the public will be exposed to a different form of electronic surveillance at the Dartford River Crossing. Electronic tags with individual numbers will be attached to the vehicles which

use the crossing on a regular basis, and each number will correspond to a customer account. An antenna will "read" the tag, and check to see if the driver is in credit.

Similar technology has recently been developed by an Australian company, Integrated Silicon Design, and is being marketed as a way to find stolen cars. Its sensors, mounted on traffic lights, can detect radio frequency tags built into cars from up to 14 metres away, even while the car is speeding away.

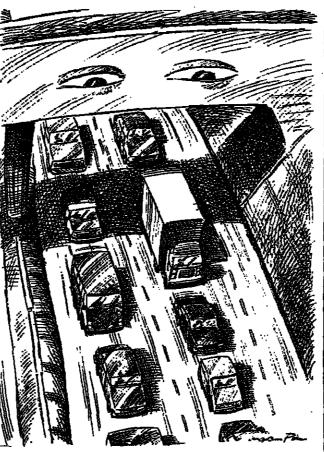
The worry with all of these

recognition systems is that there may not be strict enough controls over who has access to the information which is being collected, and how it might be used. Many people are concerned that commercial or official survey information on traffic could be passed to a variety of government agencies, including the Inland Revenue or the police.

Bill Adaway of Computer Recognition Systems argues that any loss of privacy may well be balanced by reductions or theft which these devices can help bring about. "You may be prepared to put up with some impositions if there is some return," he says. "Besides, if you're not doing anything wrong it doesn't matter if you are being watched."

Even the Automobile Associ-

ation and the Royal Automobile Club, which once opposed automatic speed detection equipment, are now less concerned. "There's a growing recognition that traffic growth and abuse is a problem," says Paul Watters, a policy researcher with the AA. "We are keen to see the speed limit



enforced, and recognise that the police can't do it on their own. They need the technol-

However, Martyn Thomas, chairman of technology consultancy Praxis, of Bath, argues that the rapid growth in computing power could allow vast amounts of surveillance information to be processed easily. He says any gains brought about by the introduction of detection equipment have to be set against the risks for individuals, and calls for tight control over who could get access to data.

It was precisely this fear that fuelled public opposition to a pilot electronic road pricing system launched by the Hong Kong authorities, which attempted to reduce congestion by identifying cars using radio frequency tags. After two years the political pressure generated forced it to be abandoned in 1985.

Theoretically, under the Data Protection Act in the UK the public has the right to see any personal information stored on computer and correct inaccuracies — unless this is likely to prejudice the prevention of crime. "The area where there is not much control is in who has access to the data and the purposes for which it can

be used," says Francis Aldhouse, deputy data protection

Despite the concerns of a few individuals, no major organisation in Britain seems to have taken up the cudgel on behalf of civil liberties. A spokesperson for Liberty, formerly the National Council for Civil Liberties, says it has not specifically considered the issue, although it believes there should be more statutory controls on police use of technology.

Concerns may grow as the cost of the technology drops and the equipment proliferates. Bill Adaway of Computer Recognition Systems estimates that number plate readers, which today cost about £17,500, could be available for £5,000 by the end of this year. "Although there are obvious social concerns, it is now quite feasible to put a number plate recognition system on every traffic light in the country," he says.

light in the country," he says.

Where automated cameras
have been installed, they have
not always been passively
accepted by road users. German drivers, simmering with
anger at being sent photos of
themselves speeding, have
been know to return to the
camera which photographed
them and snip the cables.

Sounds like a guality system

A CUSTOMER's preference for one motor car over another may lie in something as subjective as the sound the engine makes when the car accelerates. By adjusting the sound just slightly, the manufacturer may be able to persuade the customer that its automobile is of a higher quality that that of its competi-

tors.

To help manufacturers of everything from refrigerators to air conditioning units to produce pleasant-sounding machines, Structural Dynamics Research Corporation (SDRC), the Hitchin-based arm of the US organisation, has developed engineering software to analyse machine-generated noise and help manufacturers adjust it.

SDRC's hardware and software package, called the sound-quality engineering system, analyses the sound made by the existing or proto type machine, determining where each sound element originates and, in the case of a vehicle for example, the path by the noise travels into the interior of the car.

The software creates a target sound — a pleasant sound which the manufacture should aim for — and analyses what elements of the design would have to be changed to achieve that.

Software wins the speed race

SOFTWARE company Oracle, best known for its relational database management system, has put its weight behind "massively" parallel processing computers, which can handle thousands of streams of data simultaneously — unlike traditional serial computers, which process one bit of data at a time.

bit of data at a time.

In tests carried out on a
NCube machine, from the US
company of the same name,
Oracle reports that data was
processed at a rate of 1,073
transactions per second. This
was more than 25 per cent
faster than when the Oracle
relational database management system was run on a
traditional mainframe. Then
the highest speed was 418

transactions per second.

Oracle, which is adapting its software to run on parallel processing machines, says that because the NCube machine is less expensive than traditional maintrames the price-performance of the

parallel machine worked out at more than 20 times better than that of a serial machine.

Hot wires under the spotlight

A WORKING motor incorporating superconducting electric coils has been demonstrated in the US by the Reliance Electric Company, of Cleveland, Ohio. The superconducting coils,

made by the American Superconductor Corporation, of
Watertown Massachusetts,
have to be cooled to a temperature of nearly -200 deg
C. But because the superconducting wires in the coil conduct electricity without losing
energy through resistance
– unlike copper wires — the
demonstration motor produced 25 watts of power with

a current of half an amp.
The wires are based on
a new family of high-temperature ceramic superconductors
which American Superconductor manufactures in a flexlible form. The wire is
wrapped round a metal core
— like thread on a spool
to produce the three-inch high

ASC series 77-S50 coil.

Pen-pai offers a helping hand

have proven particularly popular with large manufacturers and public service companies which need to collect data in the field. The trouble for the smaller company is that developing applications software to work on Grid's Gridpad for example, is complex and requires professional

To solve the problem, Grid, part of the US Tandy Corporation, has introduced an applications development tool, called Pen-Pal, an object-oriented programming language which generates code.

Grid believes Pen-Pal,

Grid believes Pen-Pal, which was developed by Pen Pal Associates, of Los Aitos, California, will enable people who are not trained in writing in the C programming language to write their own programs for use on its handheld pen and display system.

Operators that speak Japanese

JAPAN'S PC Open Architecture Developers' Group has expanded to 20 members and this week announced specifications for printer and key-

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WORTH WATCHING

by Della Bradshaw

board, writes Steven Butler. The group was set up in March, on the Initiative of IBA Japan, with the alm of developing an open architecture for a personal computer ope ating system that would be compatible with the IBM/AT system, while able to run Japanese language software. Development of the Japanese computer industry, especia software, has been held back by a proliferation of operating ns, and a lack of comsystems, and a lack of com-patibility with other systems. All the major Japanese

computer makers — with the notable exception of NEC, which has 50 per cent of the local market — have joined. Aside from keyboard and printer specifications, the group has also agreed on code page, and format details. A compatibility testing facility has also been opened.

You just try to scratch that car

THE biggest tear when parking a new car must be that someone will come along and scratch the paintwork. But Nissan, the Japanese car company, in conjunction with four Japanese paint makers, has developed a new coating which could thwart even the the most persistent vandal.

which could inwart even die the most persistent vandal. The paint is a highly durable, clear top coat made of a mixture of carboxyl and epoxy resins instead of the acrylic and melamine resins used in the past for most clear coatings. Nissan plans to use the new paint on car models scheduled for introduction later this year.

Contacts: SURC: US, 513 576 2400; UK, 0462 457111. Oracle: US, 415 506 7000; UK, 0344 860066. American Superconductor: US, 617 923 1122. Reliance Electric: 216 266 5800. Grid: UK, 061 897 6565. IBM: Japan, 3986 1111. Nissan: Japan, 03 5565 2146.

Business Year 1990:

A challenging year

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Goethe, 1828

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	1990	1990	1989
Financial Highlights (DM million)	DGZ Group	DGZ	DGZ
Total Assets	94,932	87,874	43,970
Due from Banks	37,380	32,759	16,470
Debentures and Bonds	30,938	30,315	6,277
Receivables from Non-Bank Clients	24,074	22,524	19,072
Fixed Assets	129	239	173
Deposits by Banks	58,567	55,885	15,833
Deposits by Non-Bank Clients	7,112	3,474	3,343
Own Debentures in Circulation	26,266	25,647	22,708
Capital, Shareholders' Loans and Reserves	1,379	1,290	785
Net Interest and Commission Income	254	215	220
Personnel and other Expenses	88	83	71
Taxes	75	64	40
Net Profit	. 30	30	30



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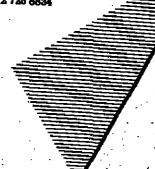
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WATCHING

by Deila Bradsha

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extra performance, style, and image. On the whole, the cars are still German-made, of course, but the arguments are weakening in the face of tougher competition - the Japane now have a wide array of sports and up-market models - rising German costs, especially of labour, and high taxes. Says Eberhard von Kuenheim, who has headed BMW for the past 21 years: "We are much more open-minded about this issue (of prod-ucing abroad) than we used to be." BMW, whose sleek, well-styled mod-

els combine elements of hedonism -its headquarters are in the elegant, fun-loving city of Munich - technological performance, and executive comfort, has its main production in the southerly state of Bavaria, where its other two plants are in Regensburg and Dingolfing. It also has an engine plant in Austria and small sites in Malaysia, Indonesia, Thailand, and Uruguay assembling cars from imported kits. Like Mercedes, it has a production plant in South Africa to fulfil local content requirements.

Until now, BMW's commitment to producing in Germany, apart from its small foreign assembly operations, was never in doubt. "Our production is in Germany," says von Kuenheim, 62. "Whether it stays there depends on circumstances. Before we used to on circumstances. Before, we used to say much more strongly to ourselves: We must stay here; our cars are made in Germany, we come from Bavaria, and we are called Bayerische Motoren Werks (Bavarian Motor Works)'. We don't see all this so narrowly today." That does not mean BMW necessarlly has plans to start production out-side Germany right away. Von Kuen-heim is coy about how far its thinking has developed: "It's our job to think the unthinkable," he says. Clearly, as analysts point out, a full-scale foreign production plant would not be feasible for a company the size of BMW, whose output is not far above 500,000 cars a year. But his comments show that conditions are changing quickly and that assembly could well be extended abroad to serve wider

regional markets. Other companies think the same way. Mercedes-Benz, which assembles cars from kits shipped to Asia, is considering doing the same in Mexico. Component-makers like Robert Bosch constantly stress rising cost levels in Germany and the pressure to shift

The German car-maker is considering drastic action in its head-on competition in the luxury market. Andrew Fisher reports

Japanese make BMW think the unthinkable



output abroad, especially after the lat-

est near 7 per cent wage settlement in the engineering industry. So far, BMW has ridden out such problems, propelled along by a suc-cessful model range that has kept sales and profits rising steadily.

Last year, turnover was 2.5 per cent higher at DM27.2bn, (£9.1bn) with DM30bn aimed for in 1991. Net profits went up by 25 per cent to DM696m, helped by lower foreign taxes, and output edged up by 1.6 per cent to 520,000 cars; BMW also increased production of motor-cycles by 23 per cent to 32,000 units.

Von Kuenheim admits that its product range - starting with the latest 7-series at the top of the range in 1986 and continued with the medium-sized 5-series in 1988 and the replacement for the small 3-series this year - has been well-timed. "This year, we will make more cars and have more turnover than in previous years, and I expect profits at least to equal those

With record order books and delivery times for some cars stretching into next year, BMW is virtually certain of another good result in 1991,

barring nasty surprises. But the future could be less assured. "They've come through a good cycle," says John Lawson, an analyst at Nomura Research in London. "But the 1990s may well not be their decade. The key question is whether the costs of production come down."

Although von Kuenheim has eaded BMW into the 1990s, it will be his successor who takes it into the next century. Since the Prussian-born von Kuenheim is still a few years off retirement, and shows no signs of strain or ennui – he is the longest serving chief executive in the world motor industry - no-one is yet under discussion to replace him. But a prime candidate must be Wolfgang Reitzle, the 42-year old research and development director whose elegant suits and pencil-thin moustache give him a 1930s matinee idol appearance.

Both men express no doubt as to where they see the main threat coming from - Japan. What worries Reitzle most is not the models so much as the price at which they are being sold, especially in the US. Toyota's Lexus retails for around \$40,000 in the US against just over \$50,000 for a is not enough for BMW," says Reitzle. To stay ahead BMW is raising its customer service activities and offering even more choice.
"Even market segments are splitting into fragments. There are niches in niches." BMW is also increasing its

own development work on electronics

about 10 per cent of its 5,000 R&D

staff now work in this sector — so it
can order more custom-made compo-

ean order more custom-make compa-nents from suppliers.

This is all very well, as long as the Japanese do not extend their price battle to Europe. So far, they have not done so, with the Lexus selling in European markets at prices similar to the competition. But neither Reitzle nor von Kuenheim make any bones over what they see as the ultimate aim of Japanese car-makers: to over-run the European motor industry.

Through heavy investment in its Bavarian plants and close attention to logistics and supply costs, BMW has kept prices within bounds. The new series costs on average only 5 per cent more than the previous genera-tion. "We could charge more," says Reitzle, "but we would lose out on units. 300,000 (3-series) cars a year."
BMW also wants to shorten its

model development times, something at which the Japanese have been very adept. It has built a DML2bn R&D centre, presided over by Reitzle. He stresses, however, that the ability to sign and produce new models more quickly does not mean BMW intends to do so every three years or so. It intends to keep to a lifecycle of seven years for its smaller cars and nine for its hig ones. Only in this way can it cover its high development costs.

While the times and pressures may seem dramatic and the challenges ever more testing, von Kuenheim appears to take it all in his stride. He recalls that the 1980s started off gloomly, but ended up well. As for BMW's surprise move into aerospace last year with Rolls-Royce of the UK, he says this is going well. Nor will the joint investment of DM1bn in new engines, spread over the rest of the ade, stretch its finances. No other ventures outside the car or related sectors are planned. "We are not fetishists about diversification."

less forcefully at first. Mercedes-Benz, Anyone seeking philosophical insights into management from the intellectual von Kuenheim will be disfor instance, slapped on a 25 per cent price rise for its new S-class. What bothers Reitzle is that low pricing by rival Japanese companies could harm BMW's strategy of providappointed, however. "There are no recipes," he says. "We don't believe ing more variety within its basic much in 'management by' this or that. The important thing is to have enough dedicated people who do more model range. To do this, and thus offer customers a wide range of equipment, interior fittings, and perforthan their duty and show initiative, mance, BMW has to be able to charge a premium price. Reitzle explains that imagination, and occasional vision."

One more thing is vital, adds the BMW now faces a much more conflictimperturbable von Kuenheim: "The ing set of consumer demands. People want increased driving and technical ability to keep your nerve in critical situations. It's amazing how many people, very important people, here performance, as well as greater comand elsewhere, get nervous at difficult times." Yet with the Japanese revving up to try and overtake BMW and its fellow European makers, there is certainly be plenty to be nervous about. fort and safety, more fuel efficiency, and lower exhaust emissions. At the same time, BMWs have to keep their sporty, somewhat carefree emotional appeal. "Sterile technology

Becoming a good pan-European

By Andrew Jack

he move towards business adopting a pan-Eu-ropean approach is hot-

ting up.
As integration progresses. companies are beginning to see the need to organise themselves across the continent, instead of remaining nationally

Yet while few managers disagree with the need for this transformation, there is little clear advice about how it can On the one hand, there is a growing need for co-ordination.

Some areas of customer

demand are becoming more uniform; for example, busi-nesses often want identical PABX telephone exchange and network facilities throughout

their operations.
Research and development requirements call for the economies of scale present only in single large laboratories. Reduced barriers to trade within Europe are also pushing companies to rationalise their pricing strategies across borders, and develop comprehen-sive distribution systems which cover the the whole of the continent from a few

On the other-hand, local tastes vary as much as ever. Differences continue to exist, for example, in consumer demand - such as the French passion for Arabica coffee - as well as in professional stan-

Language and cultural barriers often dictate the need for locally-based sales forces and distribution channels. The resolution of these com-

peting tensions lies, not sur-prisingly, in compromise. Norman Blackwell, Jean-Pierre Bizet, Peter Child and David Hensley, four McKinsey consultants based in London and Paris, suggest that there is no single blueprint for

change*. Instead, based on their analysis of companies trying to turn themselves into European organisations, they lay out a six part classification system of alternative integra-tion mechanisms which reflect varied levels of international co-ordination. The appropriate level in any

case, they argue, will depend on the cultural history of a

company, the urgency of reaching better integrated decisions, and the business unit or function in question within a single

National autonomy is usually found where there are very different markets in each country, or no significant economies of scale to be achieved. Some commodity traders work in this way. So might the sales divisions of pharmaceuticals companies - although their esearch and development functions are likely to be centrally co-ordinated.

Informal co-operation occurs

where company units in different countries operate indepen-dently, but share information and offer support. It requires a shared approach to business. Saatchi & Saatchi was one of many professional service firms which attempted this approach, but, the authors argue, a failure to create a common value system resulted

in minimal benefits. Co-ordinating mechanisms involve more formal initiatives, such as task forces, committees and performance indicators across Europe. They may be necessary where the effects of co-operation are significant for the company as a whole but not for individuals. Central co-ordination goes one stage further, establishing central staff to formalise coordination. It may happen when the workload is heavy. when consensus is difficult to achieve, and where it is important to foster consistency of approach across Europe. Central direction could occur

where capital-intensive decisions have to be taken and implemented internationally. Finally – and rarely – comes central control, where day-to-day matters, as well as strategic policy, comes from

European managers. However, while the road to change may be paved with good intentions, there is still the risk of stubborn conservatism within organisations. Companies in different Euro pean countries often have dif-

ferent languages and national management systems which make comparison difficult. * Shaping a pan-European organisation. McKinsey Quar-

terlu. Number 2, 1991.

AIB CAPITAL MARKETS

BMW 7-series. "This is an aggressive price," comments Reitzle. "The Japa-

nese cause us more headaches than

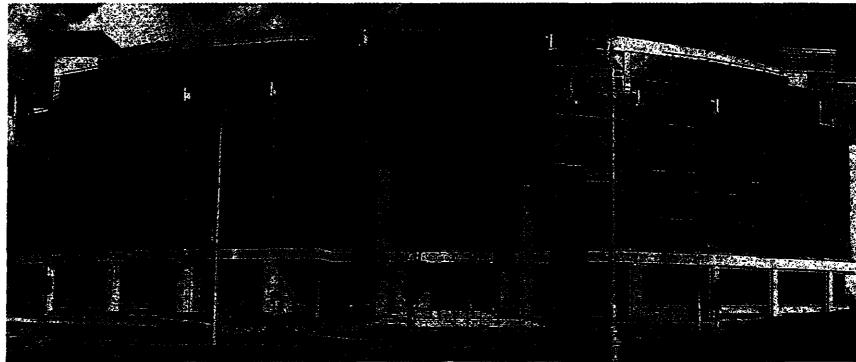
Notes Stephen Reitman, an analyst with stockbrokers UBS Phillips &

Drew in the UK: "BMW is as exposed

to the Japanese as anyone." Because its latest price rises have been modest, it may, however, feel the brunt

our European rivals."

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MEMBER OF SFA

Assets that must earn their keep

By Sandra Jones

The institutions are no longer going to treat long-term hold, locked away like the family silver.

The funds are estimated to own well over half the coun-try's leased commercial property and will continue to be significant players in this sector. Nevertheless interviews with 22 property fund managers indicate that no property has an automatic right to stay in the investment portfolio of

the 1990s. Several funds have developed new management structures to encourage more active scrutiny by managers. Norwich Union's Mr John Whalley explained that "the fund has completed a major review of work practices and is "restruct-uring into 10 self-contained property business units".

Property plays a dual role in any portiolio. It is a hybrid, offering the stability of a gilt in a poor market (assuming a strong tenant covenant), and the growth potential of an equity in a good market. Mr Tony Faulkner of Sun Life believes property should be valued as two elements - the "secure income for 25 years comparable with a gilt, and the income growth potential as a

It also has attractions that

match - a degree of direct control and scope for enhancing value or income through the injection of capital. As Mr John Case of Pearl Assurance notes: "Development value can be released several times dur-ing a period of ownership."

In a market in which rental growth is limited, being able to enhance the performance of an asset without relying on an upward trend in the market is highly prized by the institutions. Opportunities to acquire the building next door, to rene-gotiate leases or to refurbish parts of a building, can arise even when general market con-ditions are declining.

For the 1990s most institu-tions will be looking for those gilt-like qualities — a secure long-term income, with income or capital growth regarded as a bonus. That security is as bonus. That security is as likely to be based upon the position, location and quality of the property as on the length and strength of the lease. Only two of the managers interviewed felt strongly committed to the 25-year lease and even they conceded that

moved towards shorter terms. Fifteen-year leases were generally found acceptable by most of the managers surveved. In fact. these leases may have added advantages because rental and capital values are adversely affected once building is 15 years old. "Investors are willing to buy buildings with leases half-way through their term - it's a matter of reflecting it in the yield," says John Case of Pearl. "If the landlord wants to redevelop, 25-year leases are very unpopular." There is no dis-count at review for a lease with 15 years to run so why

assume they are of lower

A lease of 10 years or less would not be attractive, although it might be necessary to secure the letting of a new development in the current

Multi-tenanted buildings will appeal to the institutional investor; they reduce exposure to a single covenant and can ratchet up rents at review by establishing a continuous stream of open market evi-dence, and allowing a landlord

to reforbish parts of a building. Prime buildings or locations are still in favour with the institutions, especially if the market is to be slower in the next few years. If leases shorten, prime investments will be shown to advantage simply because a good building is far more likely to attract a replacement tenant.

Managers rarely buy secondary buildings for their own sake or for their high yields;

they look to their potential to become prime buildings. "It might mean buying a secondary building in a prime location," said Mr Andrew Winskell of Scottish Widows, because you can change the building but you change the location." out you cannot

That the tenant will be more influential in the 1990s, seems to be generally accepted now. "As companies realise that property is an expensive part of their business outgoings costs will be increasingly under the spotlight and ten-ants will seek the best quality for a given price." says Mr Rodney Pollard of Royal Lon-

Deference to the needs of the tenant also influence attitudes to environmental issues. In evaluating an investment for purchase, most Funds consider these issues only as far as they affect letting prospects, partic-ularly energy efficiency, legi-onella and asbestos. They are however, more likely to have a code of practice to cover their nt activities

clearly favoured by the funds and several have policies to actively reduce their long leasehold investments. By far the most common objection to leaseholds is the ability of the freeholder to intervene.

CIN is moving towards a

Freehold ownership is

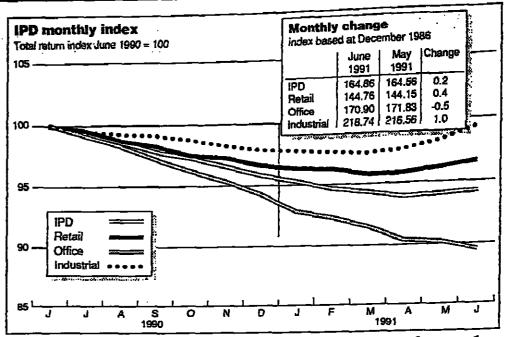
freehold-only policy, according to Mr Juddery, because it dis-likes being held to ransom. Commercial Union Properties would avoid leaseholds wherever possible because

"freeholders seek to increase

the rental gearing in return for consent to the long-leaseholder to invest capital in the build-Generally, the institutions put little faith in "vulture" purchases - apparent bargain deals. While none would turn down a genuine bargain, the stock they want is not avail-able at the moment. "Vultures and albatrosses are indistin-

guishable from a distance," says Mr Juddery. In sum institutional investors want the gilt-like qualities of a secure income from their property with the potential to enhance rental value. This will be derived from holding prop-erties which meet the needs of tenant, offer opportunities for change and give them greater control over their investments. They are prepared to keep a constant watch on the performance and condi-tion of their holdings and recognise that a building that is good for occupiers is ultiately good for investors.

The author is a director of Baker Harris Saunders, the international property adviser.



Improving trend maintained

ment in monthly returns to the IPD Monthly Index, with last month's total return figure turning positive for the first time in 1991, has continued into June. Capital growth and total returns rose 0.1 points over May to -0.4 per cent and

0.2 per cent respectively.

Not all indicators point to a
swift recovery. Rental value growth continues to fall on both a monthly and annual basis, with the year-on-year growth rate finally touching zero. Average yields, stabilis-

Only the office sector failed to show an improvement in capital growth and total return over last month's figures. Total return in this sector now stands at -10.4 per cent compared to -3.5 cent for retails and -0.5 per cent for industrials.

The retail sector produced its best returns so far this year. Total return of 0.4 per cent contributed towards the second-quarter return of 0.8

quarterly result since Septem ber 1989.

Office was the only sector to show a deterioration over the month, albeit a small one. Moreover, this sector contin-nes to lag behind the other two, and the gap is widening. The quarterly results were, however, the best since March

Industrial sector results showed a similar pattern to retails with June returns the best this year, and rental value growth much improved. Returns were, however, much stronger than those of retails.



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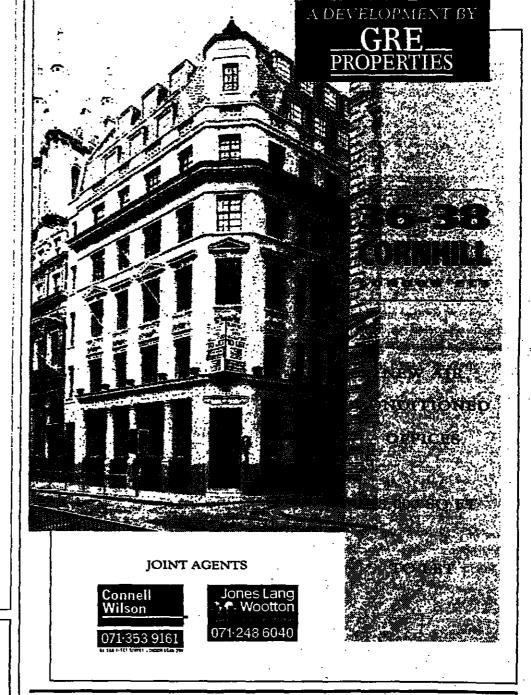
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HTTLE STATE OF THE STATE OF THE

ARTS

Head count of nobs and gentry

Patricia Morison reviews Eton's 'Leaving Portraits' at Dulwich

yton College has an interregnum. One Provost, Lord Char-teris, has left and the terts, has tent and the new one, Sir Antony Acland, has yet to arrive, which allows non-Etonians the opportunity to inspect an intriguing group of portraits from the Lodgings. maintain A selection from the college's "Leaving Portraits" was last seen in public at the Tate in 1951. Now the best of the Leaving Portraits, together with books, prints and other Eton records, are at Dulwich Picture Gallery (081-693-5254) until October 20. The exhibition is supported by the Baring Foun-Les 19 les benni de 120 and the Estate

in the 18th century, the Pro-vost and Fellows who governed Eton kept the Headmaster on a meagre salary so he looked to the fee-paying gentlemen pupils, or Oppidans, to bump up his earnings. When they left a gift to the Headmaster was in order, which would duly be entered into his account-book; in return, he would give a vol-ume of Xenephon, Thucydides, or the like. In the late 18th century, Eton had two ener-getic Heads who chased hard to recruit a better class of Oppidan. They realised that portraits of elegant youths hung around the college's priwate and public rooms would make the point nicely that Eton was now, par excellence, the school for England's nobs

and gentry.

And so the hand-over of a portrait, within a few years of leaving, became a part of "leav-ing handsomely". When the college was reformed in the 1830s the Headmaster was put on a decent salary and the flow of portraits came to an abrupt halt. As the exhibition shows, the tradition has survived informally in the photographs the boys inscribe with fond messages for their favourite masters. In 1980, the formal Leaving Portrait was revived. Portraits of outstanding specimens of Etonian youth are subsidised by the college, while fond parents will sometimes bestow their sons' portraits on the alma mater. A small selec-

latter – ends the exhibition. In the main, however, Leaving Portraits From Eton College spans eighty years of portrai-ture by the most fashionable artists of their day. The big names are there; Kneller, Ram-say, Romney, Reynolds, Law-rence, Beechey, and West. There is also one portrait by Pine, who emigrated to America and painted George Washington Interestingly, there are several portraits by the 19thcentury woman portraitist, Margaret Carpenter, who was a popular choice for Leaving Por-traits. Not surprisingly, there are quite a few dull and routine works among so many for-mal head-and-shoulders of young men in dark frock coats. As in most private collections, quite a few could do with cleaning. However, that is not

really the point.

The exhibition is strong on human and, if you are that way inclined, Etonian interest. Some of these young men went on to do great things for their country, such as Charles James Fox, Earl Grey of the Reform Bill ("Lanky" as he was known at school), and William Ewart who was responsible in 1850 for the introduction of free public libraries. Arthur Hallam, painted by Sir Martin Shee, had no time to achieve anything before he died of apo-plexy in Vienna aged 22. But his memory did inspire Tennyson's In Memoriam. Others flopped dismally, prey to drink,

madness, and suicide. If you want to now in more detail how fate dealt out the cards to the gilded youths, the catalogue is a good buy at £5.50. Fate was notably unkind to the Hon. John Damer, who was painted at the age of 18 by Reynolds. When his father the Earl of Dorchester refused to pay his vast debts and ordered him to live in France, Damer shot himself in a pub in Covent Garden. A true gentleman, it would appear, he had first paid off the four ladies who cheered his last night on earth. Horace Walpole's epitaph is irresistible; "He was grave...but * portraits of women and passed his life as he died, with Among future nominees for the imagined what kind of troops of women and the blind Pru's generosity, I would be jewellery those ladies might

cert-hall now.



Fabre's portrait of Henry Richard (Vassall) Fox, later 3rd Lord Holland and leading socialite of 18th century London

fiddler. With or without Etonian extras, Dulwich Picture Gallery is, of course, a thorough delight. What is more, the place is so extraordinarily lively, always buzzing with schoolchildren or the better sort of lecture-tour. Now the Dulwich Gallery's success has

been recognised by winning the visual arts section in the 1991 Prudential Awards for the Arts.

tempted to put the Oxford Gallery, 23 High Street, Oxford; (tel 0865-242731). As anyone commission from her. It sounds a trifle arch, but the results are pieces which are witty and beautiful. Paper interested in the crafts knows, this commercial gallery has an works by Carol Farrow hang on the wall, in rich shades of excellent record of picking up interesting new makers as well red and blue, like the bark of as showing the famous names in pottery, jewellery, glass, etc. The current exhibition,

exotic trees.

Best of all, there is a large group of Judy Trim's fabulous lustre bowls. I have written about them not long ago, so all I will say here is that the recent pieces, in blue and white, are as glorious as the burnished many-coloured

Richard Condon wrote The America's virgin land. Second. played by Gerard Murphy, is by turns confused and mailea-ble, and the only possible offspring of perversity, whose synaptic conditioning turns

The Manchurian Candidate

LYRIC THEATRE, HAMMERSMITH

Richard Condon wrote The Manchurium Candidate in 1959, and shot paranola into the veins of the information age: "When you don't know the whole truth, the worst you can imagine is bound to come close." The 1962 film thriller was one of the smartest political estime to econe from Hol. cal satires to escape from Hollywood. This fine first stage version at The Lyric, Hammersmith, has been recast in 1996 yet retains the basic framework of Condon's book.

John Lahr's version is set against the backdrop of an American peace-keeping force in the Middle East. A war hero returns home after brainwashing has programmed him to kill a liberal politician; his own monstrous mother, Eleanor Iseilin, controls him. Major Marco, his former commanding officer – also brainwashed – tries to find out what really happened. Meanwhile the Iselins launch a Republican bid for power on the xenophobe ticket. First, of course, Condon's

was a cold-war fable, so new opposition is required for the 1990s: the Japanese and their putative economic rape of

patriotism has been used to underpin assaults on American liberalism ever since McCarthy and Cohn, the most notable recent occasion being General William Westmorland's attack on CBS in 1985; then, CBS hired the best news manager in New York, John Scanlon, who knows, as this play knows, that information does not equate to knowledge, nor

not equate to knowledge, nor political rhetoric to action. So now that events have kicked *The Manchurian Candidate* into the luture, its political satire looks creaky rather than sinister. At the heart of the action is Eleanor Iselin (byllicathy played by Sian the action is Eleanor Iselin (brilliantly played by Sian Phillips), the Lady Macbeth of Capitol Hill, who drives her feckless husband towards the Oval Office with apple-pie platitudes and steel-magnolia smarts: "don't piss on my shoes and tell me it's raining."

Her husband (defity done by Her husband (deftly done by Manning Redwood) is a southern horror struggling to make his "half-truths accu-rate," asking questions rather

than thinking. Her brain-

fine performances from Clive Carter as Marco, Connie Booth as his girlfriend, and William Roberts as a clutch of mandarins and politicos from the Hill. Anthony Miller as the cynical New York editor delivers the current satire: "If it smiles, loves Jesus, and balances the budget. Americans will vote it into office."
Elsewhere, the American

him into one troubled citizen

of Dystopia.

The production benefits from

accents stay in place, and the action keeps faith with Condon's narrative. This 1990s version, however, tends towards a composite of political paranola, and some of the cliches have already tired. The pace could be sharper. The gantry set and design, all le Courbusier, and the costumes — Armani and Farhi (but very late-1980s), work well if a little studiedly.

Andrew St George

Dromios of Richard O'Cal-

laghan and Gavin Muir are skilfully and gleefully alike.

is the mischievous way that it taints Shakespeare with the worldly wisdom of Broadway:

Luciana is a glorified husband

snatcher infatuated with her

sister's spouse. The purity of Adriana's "Falling in love with

One of the joys of the show

The Boys from Syracuse

OPEN AIR THEATRE, REGENT'S PARK

The third show of the season has become something of a spe-ciality turn at the thriving Open Air Theatre in Regent's Park: a chance for the company to kick up their heels, raise two fingers to the English weather, and diversify into a spot of song and dance. Last year's valuable revival of The Fantasticks is followed this year by Rodgers and Hart's witty 1938 variation on the theme of The Comedy of Errors - a gift for a theatre which has made its name with Shake-

speare, but also a beguiling bit of froth in its own right. The Bard meets Broadway under the direction of one of our most distinguished Shakespearean actresses, Judi Dench, and the result is a deliciously actor-centred confec-tion, as pleasing to the eye as the ear. Kenn Oldfield's choreography is exotically tacky, its chorus-line of courtesans glit-tering with vulgarity.

James Merifield's design sets a tone of dashing irreverence, with a costume box that plun-

ders every tradition known to man and a few more besides. Commedia-style head-pieces and pantaloons mingle with Elizabethan skirts and ruffs, Tarzanlike leopard pelts and a line of colossal Greek masks. A bandstand, swathed with curtains, becomes a cottage of teacosy kitsch in which Louise Gold's ardent Adriana bills and coos with the wrong Antipholus, poking her lovely head through little leaded windows to shoo off the real husband who is thumping at the door.

The goings-on are quite as incomprehensible here as they are in the Shakespearean original - and rendered more so on the first night by rain-forced stops and starts. The Syracu-sean twins get the lion's share of the action. Peter Woodward, as the interloping Antipholus, deals as nobly with a homesick reverie of daffy go-go girls in leopard-skin beehives as he does with the showstopping duet "This can't be love," in

which he is finely partnered by

Gillian Bevan's Luciana. The

love", ostensibly a song about connubial bliss, is sullied by the knowledge that she is canoodling on the wrong man, while her husband (Bill Home-wood) is out gallivanting with

whores. We're talking serious adultery, yet the only person who seems to realise it is the libidinous Luce - a gloriously comic Jenny Galloway, who gulps down the realisation that she has bedded the wrong Dromio as if she has accidentally swallowed a gob-stopper.
It is all very silly, but it is also great fun - and the cast seem to be enjoying it too.

Claire Armitstead



Andrew Porter | Peter Woodward and Gillian Bevan

Mahler's Second

ST PAUL'S CATHEDRAL

tion of the former - not the

Symphony has religious intentions on a grand scale, certainly, but it is not one of those symphonic works - there are only a handful of them - actually imagined for a cathedral acoustic. For those who knew the symphony well, dent moments, and cast other passages into weird, fascinating lights; for newcomers the music must have been desperately hard to follow. Perhaps they just sat back and let it roll over them. The Philharmonia and its fine Chorus were admirably prepared, and the conductor Eliahu Inbal is known as a sound, practical musician (if only occasionally an exciting one). But the acous-tic facts were unbrookable: from the strings, anything soft and swift slipped straight up into the dome, never to be heard of again. Yet the merest breath on a horn or trombone, let alone an ensemble of them, penetrated every-where, occluding counter-subjects and even main tunes on other instruments. The percussion had a sharp, eerie immediacy - though the Rute (a birchtwig switch) seemed to come from somewhere back in the nave.
For all the players' best efforts, the

Not so much a "Resurrection" this "skewed that vital threads disappeare time, at the close of the City of London Festival, as a translation into some-thing rich and strange. Mahler's Second without trace. I was relatively well placed, under the dome; what anyone much further back can have made of much further back can have made of the fleet Scherzo, for example, defeats imagining. On the other hand, the "offs-tage" brass irruptions made a thrilling effect, and the chorus always carried their full weight. The jagged opening recitative for low strings had an astonishing depth of menace, thanks to a hucky echo of just the right lag and timbre ~ I shall miss that in the con-

> By normal standards, Inbal held some passages distinctly under tempo (though never limp), but what might seem tame in a normal concert was probably necessary here just to get the notes across. With the "Urlicht" movement the performance acquired a bene-dictory grace, in the mezzo form of Alfreda Hodgson: for this vein of Mahlerian devotion, she is a peerless singer. The soprano later was the redoubtable Jane Eaglen, who didn't emerge imper-ceptibly from the chorus as prescribed (in principle a magical touch, not really feasible for Miss Eaglen) and yet achieved the right sort of effect suspended, selflessly heartfelt. The Finale was unmistakahly a satisfying conclusion to something or other.

Handel's Amadigi

which ends on July 31, is a thoroughly glamorous affair.

Wendy Ramshaw, the

jeweller, has taken Picasso

NEW LONDON, CONNECTICUT

The highpoint of the Connecticut Early mezzos; and Debra Vanderlinde Music Festival – which is directed by (Oriana) and Angela Norton (Melissa), the harpsichordist Igor Kipnis and the two firm, fluent, well-contrasted sopraflutist John Solum - was a performance of Handel's Amadigi in the Harkness Chapel of Connecticut College (in New London). New Yorkers grow accus tomed to parched acoustics: the vast-ness of Fisher Hall, Tully Hall, the Met, the State Theater, places in which one hears but doesn't (as Berlioz put it) "vibrate"; ruined Carnegie, once so vibrant; and the dryness of the more intimate Merkin Hall. In the Harkness Chapel, four young voices - pure, unforced, unstrained - rang out to fill the sunlit space, and the space responded to lend warmth and radiance

to their singing. It was a daring performance. The orchestra had but single strings, but since the six string players, led by Jörg-Michael Schwarz, were adepts, Handel's textures were amply and energetically filled. Amadigi is an opera without con-tinuo-accompanied airs; the oboes (John Abberger and Susan Davol) and the bassoon (Thomas Sefkovic) were kept hard at work and never failed. The recorder played prettily. The trumpet was less

The singers were Theodora Hanslowe (Amadigi) and Natalie Arduino (Dar-David Murray | danus), two excellently firm, fluent

nos, one pure, ringing, and bright and the other rich, ringing, and bright of tone. Miss Hanslowe is known in Ger-many. Miss Arduino was the Paris of the Gluck Paride ed Elena recently praised in these pages, and as luxury casting the Helen of that performance, Laura Danehower, sang the small role scarcely more than a dea-ex-machina

Will Crutchfield, presiding at one of

intervention - of Orgando.

the two harpsichords, had prepared and directed the performance, and so it was daring, exciting, immediate in all ways. He has taught a new generation of American singers to improvise boldly but stylishly. (Winton Dean's Music and Letters article about a decorated Ama-digi air appeared in time to offer insplration for this production.) Insofar as there was no scenery it was a concert performance, but a facsimile of the 1715 Italian/English libretto was put into the audience's hands, and the singers - aptly clad and without book - entered, strode the platform, and declaimed the text confidently with full knowledge of what they were saying. Handel's drama

International Preview & EXHIBITIONS

EXHIBITIONS

AMSTERDAM Rijksmuseum Indian Miniatures from Paris: 100 pieces from the Fondation Custodia collection, illustrating Mogul histories and Hindu epics from 16th to 19th centuries. Also Court Gems from India, including a relief in alabaster showing a portrait of the Great Mogul Shah Jahan. Ends Sep 22. Closed Mon Van Gogh Museum Japan: Van Gogh's Utopia, examining the influences of Japanese prints and

culture on the life and work of

Van Gogh, Ends Sep 22. Daily BARCELONA Fundacto Joan Mire Wels and Cucchi: exhibition of paintings, photographs and illustrated books by the German experimental artist Otto Affred Wolfgang Schulze, and installations by the "transvanguard" Italian artist Enzo Cucchi (b1949). Ends Sep 15.

BERLIN Schloss Charlottenburg Imperial Art from the Dutch Exile of Kaiser Willem II: paintings, sculpture and

Closed Mon

artefacts, including silver and furniture from the time of Frederick the Great. Ends Sep 29. Closed Mon CHICAGO Art Institute Degenerate Art. The

Fate of the Avant-Garde in Nazi

Germany, featuring the work of artists held up for public mockery as masters of their realm. This is a widely-accialmed exhibition originally mounted by the Los Angeles County Museum. Ends Sep 8. Also The Gold of Africa: Jewelry and Ornaments from Ghana, Ivory Coast, Mali and Senegal. Ends Aug 25. Also 18th and 19th century Staffordshire creamware by Wedgwood and others. Ends Oct 27. Also English and French Printed Textiles: 100 examples mainly from 18th and 19th centuries. Ends Sep 3. Daily Zwinger Exhibition of rare Meissen porcelain dating from early 18th century, plus a selection of 18th and 19th century coffee-house drawings from the Eduscho collection. Ends Oct 6. Closed Mon DUSSELDORF Kunstmuseum Walter Ophey

(1882-1930): exhibition of 180 paintings and drawings by a long-neglected German artist who was associated with the early 20th century avant-garde. Ends Sep **EDINBURGH**

Royal Scottish Academy Virtue and Vision: Sculpture and Scotland 1540-1990, tracing developments since the early days of court patronage to the strong native school of the present. Ends Sep FLOREŇCE

Casa Buonarroti Artemisia

Gentileschi (1597-1651/3), follower

of Caravaggio and possibly the most famous woman artist of all time. The exhibition includes 30 paintings from Italian and foreign museums, together with several masterpleces by her father Orazio. Ends Nov 4. Closed Tues Museo Nazionale del Bargello

The Bronzes of Calliope's Writing Desk: the collection of bronze and marble statuettes built up by Casimo I de' Medici between 1550 and 1574, and stored in the Scrittolo di Calliope, a small room used to guard the Grand Duke's most precious belongings. The intact, and is one of the most important and best-documented of its kind. Ends Aug 25. Closed

FRANKFURT Schim Kunsthalle From

Expressionism to the Resistance: Art in Germany 1909-1936, the Fishman collection. One of the most significant collections of German art from between the wars, with 190 paintings, drawings and sculptures by artists such as Beckmann, Kirchner, Dix and Meidner. Ends Aug 18. Also Marc Chagali: the Russian years (1906-22), with 250 olfs, atercolours, drawings and sketches. Ends Sep 8. Daily Stādel Bruce Nauman: sculptures and drawings 1985-90. Ends Aug LONDON

Hayward Gallery Richard Long (b1945): sculptures, mud works and photographs inspired by walks in landscapes as varied as Dartmoor, the Himalayas and the Sahara. Ends Aug 11. Daily National Gallery The new Sainsbury Wing, designed by Robert Venturi, is now open,

housing the National Gallery's fine collection of early Renaissance paintings. Dally Royal Academy The Fauve Landscape: Matisse, Derain, Braque and Their Circle 1904-1908, with 75 paintings showing how the Fauves used vibrant colour to express their subjective and emotional response to landscape. Ends Sep 1. Daily Tate Gallery John Constable: largest-ever survey of the English artist's work. Ends Sep 15. Daily Victoria and Albert Museum Wish

You Were Here: The Printed Seaside, a collection of traditional and contemporary seaside graphics. Ends Sep 1. Daily MADRID cional Centro de Arte

Reina Sofia Joaquin Torres-Garcia: 120 paintings and sculptures by the Uruguayan who helped ploneer modernism in Latin America before his death in 1949. Ends Aug 12. Closed Tues Palazzo Reale Filippo de Pisis

(1896-1956); an exhibition, drawn primarily from Milanese private collections, of paintings by the Italian artist who based his style on the fluent, quasi-Impressionis brushwork of Manet and Guardi. Ends Oct 13. Daily MUNICH

enbechhaus Franz Gertsch: Monumental Woodcuts 1986-91, Ends Aug 25. Closed Mon NEW YORK Metropolitan Museum of Art

erpieces of impressionism and Post-Impressionism, including works by Gauguin, Cezanne, Van Gogh, Renoir and Degas. Ends Oct 13. Also The Art of Paul Manship: retrospective of one of America's foremost sculptors.

Ends Sep 1. Also Sculpture of Indonesia. Ends Aug 18. Closed

Museum of Modern Art Lee Friediander: Nudes. A selection of 50 photographs of female nudes ranging from intimate portraits to abstract figure studies. Ends Oct 8. Also Ad Reinhardt (1913-67): the first full-scale retrospective of the American artist, known for his austere abstract style. Ends Sep 2. Closed Wed
Whitney Museum of American
Art Hunt Diederich: figurative

sculpture and drawings by a long-neglected early 20th century artist. Ends Sep 29. Also John Baldessari: retrospective of 22 years of work by a pioneer of conceptual art. Ends Oct 20. Also American Life: the 20th century American experience as seen in its art. Ends Nov 10. Closed Mon

Musée d'Art Contemporain Miquel Barcello: 50 paintings and 26 drawings by one of Spain's eading younger-generation artists. Ends Sep 30. Daily PARIS Centre Georges Pompidou Andre

Breton (1896-1966): the aesthetic

world of one of the leading theorists of Surrealism. Ends Aug 26. Closed Tues Grand Palais Georges Seurat (1859-91): 180 paintings, studies ind drawings. Ends Aug 12. Closed Tues Jeu de Paume Jean Dubuffet: The

Last Years. The renovated former temple of Impressionism inaugurates its new role as a national gallery of contemporary art with an exhibition devoted to the founder of art brut. Ends Sep 22. Daily

Louvre des Antiquaires Seating

power: the historical development of seats as furniture, including a maharajah's throne, guilded Louis XIV armchairs and art nouveau chairs. Ends Aug 16. Trianon de Bagatelle

Impressionism in Romania: the influence of French art on four Romanian painters between 1865 and 1920. Ends Sep-8. Daily Musée Marmottan importan collection of paintings by Monet and his inends, including 'Impression-Soleil levant', from which the impressionist movement took its name. Closed Mon Musée Picasso, Hotel Sale The world's largest collection of Picasso's work, completed by Picasso's own collection of paintings by friends such as Braque and Matisse, and artists he admired, including Renoir and Cezanne, Closed Tues Musée Rodin, Hotel Biron This delightful 18th century town house contains the life work of the

Cartes musées available at all metro stations and museums, to avoid queuing at 60 museums including the Louvre, Musee d'Orsay and Versailles PRAGÚE Convent of St Agnes of Bohemia

sculptor Auguste Rodin. Closed

Centenary reconstruction of the jubilee exhibition of 1891. Ends Oct 6. Closed Mon Convent of St George Ancient Chinese art from the National Gallery collection. Ends Sep 15. Closed Mon Kinsky Palace Goya: exhibition of sketches and drawings. Ends Sep 1. Closed Mon

Accademia Valentino Valentino:

Thirty Years of Magic. 300 outfits made between 1960 and 1990 with their original accessories. The intelligent eye of the designer shows in the wealth of sources William Morris wallpaper, Meissen pottery, Bronzino portraits and Tiffany lamps. Ends

Nov 5. Daily ROTTERDAM duseum Boymans-van Beuni Dated pottery: household earthenware and stoneware from around 1600, Ends Sep 15. Also Jan van der Vaart: 35 vears of ceramics, many of which are characterised by an abstract-geometric idiom. Ends Aug 25. Also De Branding 1917-26: some 70 works by the group of early 20th century Dutch artists who tried to draw public attention to modern art. Ends Sep 22. Closed Mon TOKYO

Sezon Museum of Art Masterpieces of the Guggenheim Collection: more than 100 paintings and sculptures representing the main movements in 20th century art, including work by Picasso, Matisse, Klee, Kandinsky, Miro and Modigliani, Ends Sep 1 VIENNA

Albertina Austrian Watercolours of the 19th Century: 70 works documenting the achievements of Austrian painters before the advent of Jugendstil and the sionen, Ends Sep 1. Closed

Kunsthistorisches Museum Gold from the Kremiin: 100 works from the era of the Tsars, many never previously seen outside Moscow. including the gold crown of Peter the Great. Ends Sep 1. Closed



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FINANCIAL TIMES

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Friday July 26 1991

Time for Mr Kohl to act

THE ECONOMIC crisis in east Germany is deepening. Yet Mr Helmut Kchl shows little sign of comprehending the size of the task his government still faces in integrating the economies of east and west. Far from asing east Germany's passage to a market economy, his gov-ernment's ad hoc and panicked collapse has hindered integra-

This failure is confirmed by the OECD's latest report on the Germany economy. It does not rehearse the sterile debate over the terms of monetary unifica-tion. For the root cause of the collapse in east German output has been the rapid conver-gence of east German wages towards west German levels since then, despite the gap in productivity between the two.

The rise in east German unit labour costs has left fewer than 10 per cent of east German companies able to cover their short-run costs at international prices. "The capital stock in east Germany is incapable – technically or economically," the OECD says, "of supporting the labour force at current wage levels."

Main culprits

Not surprisingly, employment in the east has collapsed; it is forecast to fall by 16 per cent this year. The main culprits are the west German unions. Fearing competition from the flood of cheap east German labour spilling over the border, they pushed hard for wage convergence. West German politicians stood back and watched the disaster unfold. Yet, surveys show that it is rising unemployment not wage differentials, that con-

tinue to drive people west.

The rapid rise in east German costs explains why the speed of privatisation has been so slow. For the Treuhand cannot hope to find buyers for their operating costs. The mis-taken decision to restitute confiscated property in the east and inadequate east German infrastructure have also hin-

dered privatisation. Yet declaring 90 per cent of bankrupt would be economically wasteful and politically impossible. Already the OECD estimates that east German unemployment will reach 25

per cent by the end of 1991. Consequently, the Treuhand, originally set-up to reduce the entrepreneurial role of the east German state, has been keep ing east Germany industry alive through a series of ad hoc subsidies, paid disproportionately to the most inefficient companies. Subsidies for shorttime working and liquidity loans have perpetuated the misallocation of resources in the east as they offer no incentive for management to restructure their organisations or for workers to move to more

Rational alternative

productive activities.

The rational alternative remains to pay a uniform employment subsidy to all east German companies, set at a fixed proportion of the differ-Germany wages to discourage further wage convergence. would speed rather than impede the transformation by encouraging privatisation. The OECD endorses the proposal so long as the subsidies can credibly be made temporary.

Whether or not the government sees sense, the large-scale transfer of resources from west to east will continue for some years. Already the German budget deficit has risen to 5.5 per cent of gross national product this year, despite the recent package of tax increases. Such a deficit cannot be maintained in the

medium term. A sharp slowdown in west German economic growth would rapidly expose Ger-many's fiscal vulnerability. The OECD projects healthy west German economic growth of 2.2 per cent in 1992. Yet with west Germany's inflation rate above that of France already, and perhaps of inflation-prone Britain by the end of the year, the Bundesbank may raise German interest rates further. Germany needs a substantial

redrawing of its spending pri-orities. It cannot continue to subsidise west German industry while east Germany is in its current state: and it cannot continue the inevitable subsidy manner which impedes eco nomic integration. Mr Kohl must act now. Economically. and perhaps politically, he has

Target training

FOLLOWING the party politicking of Wednesday's green paper on trade unions, it was pleasant yesterday to see Mr Michael Howard, the employment secretary, sharing a platform with representa-tives of business, labour and education to launch a series of targets for training. Mr Howard's decision, in 1990, to abandon his predecessor's commitment to such targets blasted a big hole in a training policy built around the employ-er-led Training and Enterprise

The Tecs are a vital attempt to achieve co-operation between employers, union, local government and educators towards a competitive training system. Their training system. Their strengths are versatility, local commitment and entrepreneurial potential; their weaknesses insufficient national coherence and accountability.

Targets are needed so that those responsible for running the Tecs and designing voca-tional qualifications, know what they are aiming towards. Yesterday's targets demand that by 1997 at least 80 per cent of young people achieve NVQ level two or its equivalent of four GCSEs at Grade A to C, compared with the soberingly

There is something in the charge that in supporting these voluntary targets rather than laying down its own require-ments, the government is diluting its own commitment in the hope that it might thereby dodge the bill. Given the voluntary, co-operative basis of the Tecs. however, this may be the most practical approach. There could also be a handsome premium from getting all those necessarily involved in training signed up to an agreed set of aspirations. The extra tment inevitably required will have to come from both public and private sectors.

The plans do, however, con-

tain a defect all too character-istic of training in the era of the Tees: they lack opens and accountability. It is unclear how the National Training Task Force, an appointed body of uncertain clout, is to supervise the initiative and even less evident how the public will be kept informed of progress towards the targets. Some kind of annual reporting mechanism, possibly to parliament, is essential. The government is rightly keen to have clear tests of educational attainment for children; it must test its own training policies by equally

Free the Six

THE US government's decision to block the export to Iran of half a dozen British Aerospace 146 short-haul passenger jets is a blow to a British company's commercial interests. As the Iranians yesterday made their own response, by suggesting that they might prefer French aircraft anyway, the question is: can the American position be justified?

Since the aircraft would contain US-made parts, there is no doubt that they fall within US sanctions legislation; Washington is entitled to use its arms exports rules to further its foreign policy.

However, the case of the BAe Six does not fit neatly into this framework. In the first place. the BAe airliners are not a dual use, military-civilian product and the administration has already approved the export of similar aircraft made by Fok-

But the crucial point is the extent to which it is reasonable

for the US to insist upon the detailed interpretation of its own policies when the main commercial interest involved is

that of a close ally.

The lessons of the Gulf war,
the reform of CoCom restrictions on trade with eastern Europe and the recent G7 pro-posal for a world arms trade register are the same: co-operation between states is essential to prevent military technology getting into the wrong hands. When dictators can shop around unilateralism does not work; by acting unilaterally without good justification, the US damages this co-operative

approach. When Mr Bush meets Mr Major for their summer break in Maine, the president should tell the prime minister the decision has been reversed. By freeing the BAe Six Mr Bush would signal his commitment to practice as well as rhetoric A fifth of a gill was a respect in co-operatively controlling able measure. But it took a the arms trade.

hisper it not to Mrs Thatcher, but Britain's state leviathan survived the 1980s unscathed. The public sector – health, education, police, armed forces, central and local government - entered the 1980s 5.4mstrong, and finished it with 5.2m, about a fifth of the total labour force. In time, compulsory competitive ten-dering of local government services may make inroads, but to date only 15 per cent of town hall contracts (in value) have gone to outside contrac-tors. Beyond that, prospective reduc-tions – the cuts in the armed forces - owe more to Mr Mikhail Gorbachev

than to the former prime minister. Size, however, is virtually the only thing static in today's public sector. For the rest, change is more rapid and far-reaching than at any time since the 1940s. The old-style public ser-vices, each a national monolith with a single organisational structure, ethos and rigid set of pay and conditions,

are withering fast.

Choice, standards and quality are the catchwords; flexibility, performance and local management the tools; the private sector the model. The Citizen's Charter unveiled by the covernment earlier this week rever-berates to them all. Mr John Major, the prime minister, declared that more responsive and higher quality public services to have been his prime goal "ever since I was a local councillor in Lambeth over 20 years ago". Whether Mr Major or Mr Neil Kin-nock is prime minister, charters galore look set to reign over the 1990s; by the end of it there may not even be a "public sector" worth the name.

> Incentive allowances for teachers (from Dec 1991)

1,206 1,950

Even so, the revolution did not sudkven so, the revolution (hid not suddenly start last Monday. Changes to public sector structure, management and working practices have been in train since the early 1980s. Discretion and responsibility have been decentralised at all levels, from granting individual schools and hospitals observed of their county hydrote and charge of their own budgets and recruitment, to hiving off a third - soon to be a half - of Whitehall staff into quasi-autonomous agencies (under the so-called Next Steps programme). Hospital trusts, grant-maintained schools and independent agencies – the managers of which are given a Treasury grant then left almost entirely to their own devices

External forces have been at least as significant to the process as inter-nal pressure from the government. Competing for scarce labour in the late-1980s forced the public sector to take flexible working practices seriously, since they were already widely on offer from private companies. Widespread public dissatisfaction with service quality was as evident to mance-related pay for managers gradually came to be seen as essential to match private sector practice - and to attract staff.

are but the logical progression.

Whatever the cause, change has been particularly marked in four areas: determination of pay levels, performance incentives, flexible work-ing practices and local management. what effect?

• Pay determination. It is difficult to speak of a single public sector in this context. Relative pay rates have become more divergent than ever in the 1980s (see graph).

There is not even any uniform pay negotiating machinery. About 1.4m employees (teachers, doctors, dentists,

Choice and quality are the catchwords as monolithic public services with rigid pay and conditions wither away, says Andrew Adonis

The leviathan limbers up

nurses, paramedics, senior civil servants) have independent pay review bodies; police pay is index-linked; most of the rest are subject to collective bargaining. Even within sectors, variations are vast: since 1989 the pay of academic staff, subject to collective bargaining, has fallen 37 per cent behind that of teachers, who have had

a review body since 1987.

Local autonomy has been steadily increasing. Senior NHS and local government staff are now mostly on indi-vidually-negotiated contracts. Even within national agreements, greater discretion is allowed. All local educa-tion authorities and some schools, for example, have discretion to pay teachers allowances of up to £8,000 (from December) on top of national scales as

Radical breaks with national negotiations are in train. In the last year 30 local authorities, mainly in the southeast, have broken away from national negotiations: one, Kent county council, has this year made its professional, administrative and technical staff an offer amounting to 9.1 per cent - 2.7 per cent more than the national offer

The Civil Service may be on the verge of similar fragmentation. Sevverge of similar fragmentation. Several chief executives of the 50 Next Steps agencies would like to wrest greater control of pay from the Treasury. On Wednesday, Mr Norman Lamont, the chancellor, gave them the green light to do so by urging more local flaxibility in Civil Service

pay.

"The Treasury can trust the agencies, and they need the freedom: it should give them their pot of gold and tell them to get on with it", says Sir Peter Kemp, project manager of the Next Steps programme. Tit's heresy to say it," he adds, "but perhaps Michael Bichard [chief executive of the 68,000-strong Social Security Benefits Agency], should be paying benefits staff in the north less than in Brixstaff in the north less than in Brix-Performance incentives. The Citi-

zen's Charter calls for "a regular and direct link" to be instituted between remnneration and service standards. Across most of the public sector only senior managers are on performance pay, and for most it constitutes a small fraction of total salary. Performance pay has, however, begun to filter downwards. Almost half of all teachers in England and Wales are eligible for "incentive allowances" (see table), and additional "incremental advancements" of up to £1,000 are also available. For a teacher around the mid-point on the national scale an incentive allowance "c" - payable to 7 per cent of teachers - is worth almost a third of basic salary. Kent county council has this year extended performance pay from its senior staff (1,500) to all professional and administrative employees (11,000). "We want to create an all-merit system of pay, though it will take some time," says

sonnel director.

Almost all public sector unions are against performance pay in principle. In practice pragmatism is the order of the day. And as teachers recently

Mr Ward Griffiths, the council's per-

PUBLIC SECTOR RELATIVE WAGES

Average wages as an index of average earnings of whole economy, 1972=100

found over appraisal, ministers will

proceed regardless. "Changing pay is changing culture," says Mr Marc Thompson of the Institute of Manpower Studies, a management thinktank. A recent IMS survey of 2,000 private and public sector companies found 75 per cent paying some form of performance pay - and not just at the top. One-third of all middle managers were found to be on profit-sharing schemes, and 45 per cent to have their pay related to appraisal. But as Mr Thompson adds: "Performance pay is far more successful after an organisation has looked at policies like training, redesigning work and the participatory structure for employees. In the UK it is too often seen as a panacea, and the public sector needs

to be wary".
The IMS has also found perforpush up total pay bills in their early years. Mr Lamont's statement endorsed devolved structures where they are expected to produce valuefor-money benefits greater than through centrally-controlled negotiation" - in Treasury-speak, a clear signal that further cash will not be

 Flexible working practices. Again, there is no single picture. Two-thirds of local government employees are women, and so perhaps unsurprisingly councils have seen the most marked shift towards more flexible working patterns. Between 1979 and 1988 there was a marked rise (42 per cent) in the percentage of non-manual

part-time workers in local authorities two of every five new workers were part-timers. Radical plans for reorganpart-timers. Hadical plans for realigan-ising work patterns are under consid-eration in the NHS. Several hospital trusts – or would-be trusts – are drawing up plans for nursing staff to work a week of three 12-hour shifts. In the Civil Service, significant rethinking followed the 1938 Mueller report into the organisation of Civil

report into the organisation of Civil Service working time. Dame Anne Mueller found Whitehall to be far behind the private sector in its attitude to part-timers, job sharing, career breaks, and other flexible practices. She recommended a series of

reforms to personnel policy, subsequently codified by the Treasury.

About 7 per cent of civil servants now work part-time, and personnel departments across Whitehall brandish documents setting out a broad range of flexible practices.

But as the recession creates slack But as the recession creates stack in the labour market, not everyone is convinced that attitudes have fundamentally altered. "Change was only skin deep." Mr John Pitt-Brooke, head of civilian management at the Ministry of Defence, told a recent Industrial Society conference. "Permanent secretaries don't like being at the bottom of league tables, but ingrained attitudes to regular nine-to-five working die hard."

However, Sir Peter Kemp's Next Steps agencies may prove less hide-bound that the Ministry of Defence. At the same conference Mr Michael Bichard, chief executive of the benefits agency, unveiled plans for a "staff charter" to be launched later this year. It will lay down 10 "fundamental principles" governing the working rights of employees, among them the right to a range of flexible practices. And the charter will be accompanied by an "action list", setting specific targets, with regular updates to explain action taken to meet them. Whitehall insiders are sceptical: but then they have been at every stage of

the "next steps" process.

Management practice. Objectives, targets and local cost-centres are now well-nigh universal across the public sector. The Next Steps agencies have even brought them to Whitehall with a vengeance, as each agency operates on a "framework agreement" negotidepartment.

Compulsory competitive tendering has played a crucial role in extending similar practices to local government. Now that local authorities are "clients" of their own direct labour forces, cost-centres have been established and targets set as never before. These, in turn, have underpinned the local "citizen's charters" now to be found in authorities as politically diverse as York, Islington and Strat

ford-upon-Avon.
Devolved management has not however, always brought about the clarity and competence its protagonists claim. It is one thing to divorce policy from management at the top; another to give budget management responsibilities to doctors and teachers on the ground. Primary school governors and head-teachers are not universally applauding the shift to local management, and some chief education officers privately fear that it is only a matter of time before

"This white paper is only the begin ning," Mr Major stressed in the fore-word to his charter. Much the same is true of the public sector changes highlighted above. But if reform is piece meal, expectations are high. Far too high, say the critics. As Mr William Brown, professor of industrial rela-tions at Cambridge University, puts it: "No structural change, rhetorical flourish and system of cash incentives is better than the managers who man-

Further articles on the changing shape of the public sector will appear in the FT in August.

Shut-out for Gates?

■ George Bush sounds ever more strident in his defence of Robert Cates his nomine to run the CIA. Doth the US ident protest too much? Washington's grapevine has it that he has really decided to drop Gates for General Brent Scowcroft, his national security adviser who served Gerald Ford in the same capac ity. There is an exquisite logic to such a move.

The general is one of the few senior US officials who escaped the 1986 Iran-Contra arms-for-hostages scandal which has dogged Gates, dep-uty CIA director at the time. Unobtrusive Scowcroft is utterly loyal to the president, and could be counted on to be confirmed by the US Senate By contrast, Gates faces a

summer of damaging stories about Iran-Contra and his knowledge of other CIA activi-ties, notably its use of BCCI, to which he cannot respond publicly because of his pending confirmation hearings. He thus again faces the "death by a thousand cuts" he suffered in 1987 when questions about Iran-Contra forced him to with-draw his nomination as CIA director under Ronald Reagan.

be for Gates, currently deputy to Scowcroft, to swap places with his boss. The post of national security adviser does not need Senate confirmation. It of course remains to be seen whether Bush stands by his original choice. But at least he knows the job-swap option is a way to have the last laugh

The natural escape would

Dramatic change Men a colleague visiting Aberdeenshire offered a drink to his host, the Scot demanded a double on grounds that the mere sixth of a gill offered at the bar was "a dirty glass."

at his opponents' expense.

Observer

quarter gill to make a "dram" truly worth downing.
The big dram had been con-demned to vanish into a new metricated 25ml measure, little more than a sixth of a gill. But Scottish drinkers will be cheered to hear the govern-ment has now decided to allow a 35ml measure to be used for selling gin, rum, vodka and

whisky - just a few aromatic atoms short of the quarter gill. Announcing the reprieve, the government said it was "conscious that parts of Scotland have traditionally used the larger imperial measures More conscious, perhaps, than some who've consumed them.

Brown's bank

MWhat is going on at Brown Shipley, one of the grand old names in British merchant banking? First of all it loses its finance director, appropri-ately called Mr Carefull, and now it has lost John van Kuffler, its go-ahead chief exec utive. It also lost a fair amount of money last year and cut its dividend for the first time in living memory. Lord Farnham, a director

for the last 32 years, is resum ing the helm but promises me that there are plenty of people queuing up for the two jobs. Beyond that he is saying noth-ing. Nor is Kredietbank, which owns 29.5 per cent, or Giorgio Rossi, a former Credito Italiano banker who owns another 141/2 per cent. But given that they paid around £7.50 per share for their stake five years ago and the shares are now trading around £2.30, presumably they

are none too happy. It is a sorry sight. Here is a firm which was once so close to the Bank of England that it employed Montagu Norman and gave temporary employ to politicians like Edward Heath. Its former offshoots, Baltimore's Alexander Brown and New York's Brown



Brothers Harriman are still thriving in their own conservative way. Much like Morgan Grenfell, although on a far smaller scale, Brown Shipley has long since lost its way.

Full circle

■ The wheel of Fate proverbially spins fast, but in Poland the velocity is little less than shocking. President Lech Walesa, Nobel Peace prize laureate and famous freedom fighter, was arrested when General Woijciech Jaruzelski imposed martial law there in 1981, and held without trial for months along with thousands of other Solidarity trade unionists.

At the time, Jaruzelski said Poland was facing anarchy and so the move was necessary in order to "save the country from a worse fate", words which everyone in Poland took to mean a direct Soviet intervention.

Well, well. Walesa, who is having his own problems with turbulent unionists, has now been quoted in the Polish press as saying: "I would resort to force to save the country if

we were faced with anarchy or major strikes or if the situation became drastic." Presumably he fears a Lithpanian intervention?

Toujours je suis **■** What is French Premier Edith Cresson's favourite word? All those replying "ants" or "homosexual" can go to the bottom of the class. The right answer is "I".

Paris consultants Infométrie have computer-analysed her last five interviews, and found that she says "I" or "me" on average 3.7 times per 100 words, peaking at a staggering 7.5 per cent of verbal output on one occasion.
The consultants, who say

anything over 4 per cent is abnormally egocentric, have clocked President Mitterrand at an average of 4.2. But even at his most self-centred, he has rarely topped 5 per cent. Infométrie also remarks that if Cresson says "must" any more often, her utterings will sound like incantations

Ho Ho Phew! The colour of reindeer

Rudolph's nose was matched by the faces as well as the cloaks of 104 international Santa Clauses in Copenhagen for their world congress. The temperature was 25deg C. But it did not stop them

from tucking into their "Christmas dinner". It was roast pork with red cabbage then rice almond pudding a mix sounding almost as offputting to strict traditionalist Observer as the new Euro-carol the congress approved: a gou-lash of lines from venerable carols of six countries.

Mind you, it was not entirely a case of goodwill to all men. The Finnish Santa had been excluded, apparently because the tourism boosting success of Finland's claim to be Father Christmas's birthplace has got up the beards of rival claimants such as Norway, Iceland



FINANCIAL TIMES FRIDAY JULY 26 1991

FINANCIAL TIMES FRIDAY JULY 26 1991 over the past year. Although west German goods continue west German goods continue to dominate some export mar-kets, companies with a high proportion of foreign business are finding the going a lot rougher fina during the heady years of the late 1980s. Then, the former West Ger-many's trade surpluses were so high as to be emberrassing —

TIMES FRIDAY IULY MA

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prompting calls, mainly from the US, for the country to stimulate its domestic economy and encourage imports. This year, however, Germany has recorded its first monthly trade deficits for 10 years. In May, imports exceeded exports by DM800m (2270m) in united Germany. For west Germany alone, the deficit was DM1.1bn against a surplus of DM12bn in the same month of last year the same month of last year.

The fact that Germany is no longer notching up big surpluses does not mean that exporting companies are retreating from abroad. While the lucrative sales opportuni-ties in east Germany have proved tempting, the addition to the domestic market by no means matches the size of export business. Moreover, east German demand is bound to slow down once immediate consumer expectations after unification have been met.

Total California de la contra del contra de la contra del la So west Germany's exporters remain keen to raise their per-formance in foreign markets, not least because their competnot least because their competitors — principally the US and Japan — are pushing deeper into Europe. Germany's car companies, for instance, are exampled for an even higger onslaught. Nor will the economic desynthetic in many of nomic downturn in many of Germany's trading partners last; once foreign demand picks up again, German groups will pay closer attention to their traditional customers.

Section of the sectio Mr Helmut Schlesinger, president-elect of the Bundesbank, says west German companies have recently found it easier to satisfy east Germany's hunger for goods than to face tough competition in world markets. "But our companies can't afford that for long," he says. "They can't jeopardise their market shares in the rest of the world. So I think they will soon make efforts to increase their export business again."

Two years ago, West Germany notched up a record trading surplus of DM135bn. In 1990, this fell to DM92bn. The surplus for the whole of 1991, reckons Mr Jürgen Pfister, Commerzbank's head of economic research, is only likely "to be about DM30bn". The decline is significant because exports account for roughly a

third of the west German econ-

Home thoughts rather than abroad

Germany's first monthly trade deficits are cause for concern among exporters, says Andrew Fisher

omy. For some sectors, such as machinery and cars, the pro-portion is much higher bout 60 per cent

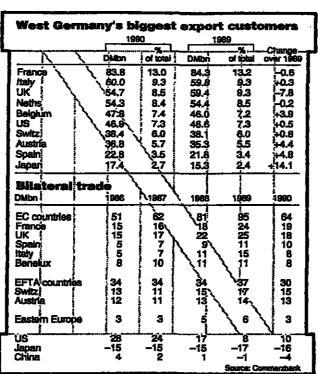
The reasons for this rapid reversal are not hard to find: German unification has sent demand from east Germany soaring, especially for consumer goods; the weakness of the dollar has made German goods abroad more expensive; recession in the US and parts of Europe has dampened demand for imports; and tensions arising from the Gulf war have hit business and con-

Despite causing a jump in imports, unification has benefited west German companies which do business directly with east Germany. However, industry in the new eastern German states cannot enhance the national export effort because it has been flattened by the pressures of the transition to a market economy and the collapse of trade with eastern Europe. For east German companies, learning the facts of selling to demanding cus-tomers in the west will obviously prove hard; markets in the newly emerging democra-cies of eastern Europe will take time to revive, while prospects in the Soviet Union remain

Apart from the economic disruption in the east, west Ger-many's exporters are also having to confront problems in their traditional markets. In the first five months of this year, west German exports were down by 3.7 per cent in real terms, compared with the corresponding period of 1990, and imports were up by 20 per cent. One company whose export performance has lagged is Siemens, the electrical and electronics group. In the first nine months of its financial year to September 30, domestic. orders rose by 31 per cent, while export orders rose by only 13 per cent, lower than in previous years. Domestic order books were swelled by east German contracts, especially in telecommunications.

Another company feeling the

export pinch is Linotype-Hell, a world leader in advanced printing equipment in which Sie-



mens has a 33 per cent stake. It does more than 70 per cent of its business abroad; 30 per cent of total sales are in the US. In 1990, its US business was up by 8 per cent in dollars, but was 7 per cent lower when translated lar was weak. On the other hand, it experienced a 28 per cent rise in its domestic business last year, mostly stem-ming from purchases by west German publishing houses

expanding in the east.

The economic landscape has definitely changed in the past 12 months," says Lino-iype's chief executive, Mr Wolfgang Kummer. While the company's sales to Japan rose 140 per cent last year, though from a low level, it experienced a severe downturn in the UK and in the Middle East. The Guif war was partly to blame, and although it ended quickly, con-sumer and business confidence has still to pick up, especially in the US.

Among the sectors hit bardest by the tougher conditions in east Germany, recorded a 20

trade unions alike find that this brings greater clarity and precision to collective bargain-ing and greater stability to industrial relations. I have no dealed that the development of

doubt that the development of

legally binding agreements here would make the UK even

more attractive to foreign investors who are familiar with legally binding agree-ments in their own countries

and find the UK tradition of

non-binding agreements strange and inexplicable. Michael Howard,

secretary of state for employment, House of Commons, Westminster, SW1

abroad is mechanical engineering, one of Germany's biggest exporting industries. The order inflow in the March-May period this year showed a 22 per cent drop in new export husiness. A rise of 2 per cent in the domestic market helped improve the picture, so that overall, the fall in orders was 11 per cent.

But the figures of the indus-try association, the VDMA, dis-close sharp variations. Machine tools, for example, have suffered from recession abroad, and from increased competition from Japanese, US, and other producers, as the D-Mark has been strong against the dollar and yen. They have done less badly at home. Incoming foreign orders in the first three months of this year were 37 per cent lower, while domestic business fell by a less severe 14 per cent. Building machinery, an obvious beneficiary of the construc-tion boom in west Germany

and the start of reconstruction

per cent jump in Germany in the same period against a 32 per cent drop in foreign orders. Similar sharp differences in domestic and foreign perfordomestic and foreign perfor-mance have been experienced in the paper-processing and printing, agricultural equip-ment, and food-processing machinery areas.

The effect of exchange rate movements can be critical for exporters. "When the yen doesn't appreciate (against the German currency) over a

German currency) over a period and the dollar falls dranatically, this harms our industry enormously," says Mr Hans-Jürgen Zechlin, the VDMA's director. He cites the Asia-Pacific area, where Ger-Asia-Pacific area, where German machinery exports have grown rapidly, but have yet to achieve the market penetration of Japanese and US manufacturers. "If a project worth, say DM200m, is calculated on a dollar rate of DM1.85 and the dollar goes below DM1.50, then losses can be hig."

Although selling abroad has become tougher, economists

become tougher, economists expect next year to bring grad-ually rising surpluses again. By then, they forecast, the import surge caused by Ger-man unity will have slowed down, European economies will have started to revive, and the US recovery will be gather-

ing pace.
"The economies in the indus trialised countries should strengthen again," says Mr Schlesinger, "and this should help exports."

German businessmen are, however, aware that they need not only to retain their posi-tion in existing export markets, but also to win new ones as American and Japanese as American and Japanese competitors increasingly throw down the gauntlet in Europe. Mr Kilian von der Tann, the head of KSB, the German pumps and valves manufac-turer, says: "It would be dangerous just to ait comfortably in Europe and let them come right up to our door. We have to meet the challenges in other

His attitude explains the export motivation of many German companies as their rivals mount attacks on a wider front. KSB is a medin sized company that is a leader in its field, with about 10 per cent of the world pumps mar-ket. While Mr von der Tann still sees considerable growth notential in Europe where potential in Europe, where most of its business is done its overall export dependency is about 40 per cent — he is keen to expand. This means the US and Asia.

To stay vigorous in export markets, says Mr von der Tann: "We have to do our fitness training every morning."
The competition is certainly

Joe Rogaly The ghosts of No 10



be something impregnated in the walls of No 10 Downing St. The ghosts of former mas-ters of the

house - Disraeli, Churchill, Attlee, Thatcher - never quite depart. Whatever it is, it has a curious effect on new tenants. Initially, it puffs them up. Finally, it knocks them down. At present the house is taking Mr John Major, at first sight a rather unpromising lump of clay, and attempting to fashion him into a prime minister. As always, the office is creating the man the man.

It is a half-finished task. You could see it begin during the Gulf war, but it was not clear then whether Mr Major's dignified conduct of our small British end of that event was evidence of his ability to grow into his new job, or whether it represented the lesser achievement of reading, with steady nerve and attractive

mien, his predecessor's script. Later writers will judge; the immediate point is that this trainee, thrust into the For-eign Office, the Treasury, and then No 10 itself at a stage in his career when he might have been satisfied with a minor ministry, could tell himself that not only could he manage No 10, but that he could also help run a war. What is more, he could influence the Americans: after the shooting stopped he picked up the issue of the Kurds trapped in northern Iraq and made considerable headway. Now he is to holiday at Kenne-bunkport, Maine, with Presi-dent George Bush. It could go

to anyone's head. Mr Major's most significant foreign policy achievement lies, however, on this side of the Atlantic Convinced that Thatcher-style confrontation with the other members of the European Community was fruitless, he proclaimed Britain's place "at the very heart" of Europe's affairs. That changed everything. The chances are that when the intergovernmental conferences on European memerature. ences on European monetary and political union end in December Mr Major will be able to announce a triumph for the UK concept of an EC that works like a congeries of independent states, even if it looks like a federation.

trants. of whom Mrs Margaret Thatcher is the most out-standing member, is dwind-ling in both numbers and influence. The odds favour Mr Major, who never forgets that it was the party that propelled him into office. He demon-strated his skills as Tory manager, at some short-term cost in electional support, when he arranged the buyout of the poll tax with money generated by raising value added tax.

But after the Gulf war everything seemed to go wrong – a further develop-ment, perhaps, of the rapid education provided for Mr

> As always, the office is creating the man

Major by his new residence. A disastrous by-election result in May was followed by some weeks of bad political news, not to mention accumulating evidence of a skilful Labour campaign of continuous pro-motion of its now moderate policies. The Conservative ratsharply. My view at the time was that the Tories were behaving like a bunch of fumbling amateurs. The conventional wisdom was that they would lose the next elec-tion. How would Mr Major

He kept his nerve. The evi-dence is not so much the predictable assertions of those around him as the govern-ment's economic strategy ment's economic strategy develops. Tory backbenchers are still numbling that Mr Norman Lamont, Mr Major's chancellor, may be destined to go down in history as the Roy Jenkins of this government. Lord Jenkins, you may recall, was the Labour chancellor who, in 1969, followed a policy of sound money and fiscal rectitude. What happened? Labour lost the 1970 election. Mr Lamont's cautious reduc-Mr Lamont's cautious reduc-

series of half points is dictated by the oath of monetary like a federation.

If he cannot, all may crumble, and he will be booted out.

The Conservative party, divided over Europe, remains to be convinced that charm and pragmatism will protect. Britain from EC federalist ambitions. Against that, the tribe of stubborn recalcitants of whom Mrs Margaret. ing thought. Some chancel-lors, and some prime ministers, might have pan-icked before now.

icked before now.

Instead, Mr Major brought in the professionals, the "gang of four". These are: Mr Chris Patten, party chairman; Mr Richard Ryder, chief whip; Mr John MacGregor, leader of the Commons, and Mr John Wakeham, nominally energy secretary but actually the most envertenced news manmost experienced news manager of the team. They meet in Downing St every morning at 8.15. Collectively, they match up to Labour's Mr Peter Mandelson, the political operator who brought Mr Neil Kinnock's party to above 40 per cent in the polls, leaving it to Mr K to keep it there.

The gang has recently nursed Britain's media through a series of government policy announcements all counters to Labour's continuous launches. It has helped Mr Major make the best of a good hand, dealt him as host to the Group of Seven meeting of heads of govern-ment; the prime minister himself grew visibly in self-confidence as he saw he could not only pull that one off, but also manage difficult exchanges of view with the indigent President Mikhail Gorbachev. The Citizen's Charter, launched with taxpayers' money this week, was a similar exercise in party propaganda whose side-effect ust be a further boost to Mr

Major's morale.

Then on Tuesday, doubtless with the gang's prior approval, the prime minister prepared to hit back at Mr Kinnock should be use question time in the Communication. tion time in the Commons to insinuate backstairs pre-knowledge of the fraud at BCCL Mr Major clearly felt sufficiently in command to allow himself to lose his tem-per, for a fleeting second. That should further establish his control, for now - but let him beware. If he wins the next election, as he has every chance of doing, the ghosts of Downing St will begin their oldest trick of all: setting him

Minister finds criticism of industrial relations proposals 'unconvincing'

From Mr Michael Howard MP.
Sir, I welcome your support 100 mm for a number of the proposals in my green paper, Industrial Relations in the 1990s, but I ("Politics and trade unions", July 25) to my proposals on the "check-off", Bridlington and the legal status of collective agreements. I believe that your analysis of the effect that these proposals might have is mistaken.

On the check-off, my proposal is simply that automatic deductions of union subscriptions from pay are not made without the consent of the indi-vidual employee. I do not pro-pose to make the check-off unlawful (as it is, for example, in France). On the contrary, nothing in my proposal would prevent these arrangements from continuing if union mem-

hers want them to do so.

My proposal could result in what you describe as "a significant loss of membership", only if a large number of union members are currently paying subscriptions to trade unions through the check-off without their knowledge or against

I find your arguments against allowing union mem-bers the freedom to choose which union they join singu-larly unconvincing. There could be no clearer example of how the TUC's Bridlington principles dany union members the freedom to decide which union to join than the case of the Union of Construction Allied Trades and Technicians (Ucatt), which you mentioned in your leader. Because of Bridlington, those many Ucatt members who have lost all confidence in that union find the only TUC union to which

they can belong is the union they want to leave. You claim that Bridlington "tends to mean fewer, less frag-mented unions". In fact, the opposite is the case. If a group of workers find that they can no longer tolerate remaining

within an existing union, the operation of Bridlington means that they have to set up a new union outside the TUC. There have been several examples of this in recent years, including the control of the airline cabin crew who left the TGWU because of its policies and started their own union outside the TUC because they were denied the right to join

another union.

Nor is there any reason why employers with, for example, single union agreements, should fear the consequences of allowing union members greater freedom of choice. Single union agreements are about recognition and negotiating rights, not union membership. They do not prevent employees from joining other unions. Since the repeal of the last government's wholly discredited legislation on trade union recognition, it has been for employers to decide which for employers to decide which trade unions they recognise for collective bargaining and other

collective bargaining and other purposes.

Finally, I was surprised that you dismissed so lightly my proposal to encourage the development of legally binding collective agreements. The law in the UK is virtually alone in creating a presumption that collective agreements are not legally binding. In most other industrialised countries it is normal practice for collective agreements to have the status of contracts which impose obligations on both parties. In those countries employers and

These were known and recorded deaths; no one knows how many went unrecorded.

how many went unrecorded.

And while people were being "necklaced" the ANC was receiving substantial financial support from many sources far exceeding any payments made by the South African government to Inkatha.

N. A. Tomalin

Highfields, Gussage All Saints, Wimborne, Dorset

Where BR's problem lies

From Mr Neil Moore.
Sir, I have long been convinced that British Rail, certainly Network SouthEast, would be unsaleable by privati-sation if only because a large proportion of the City's investment managers have daily per-sonal experience of its manifest shortcomings. Moreover, the need to finance capital important, is not the central issue. The main problem is the mind-boggling incompetence and complacency of BR's man-agement which successive BR chairmen have seemed unable or unwilling to tackle. Neil Moore, Renby, Eridge Green, Bast Sussex

Union backs efforts to reverse veto on BAe 146 deal with Iran

From Mr K Gill.

Sir, The government, the company and, above all, the British Aerospace workforce are perfectly justified in their anger at the US government's decision to block the sale of six BAe 146 aircraft to Iran.
Quite apart from the threat
to 1,500 jobs at Hatfield the
workers and their unions have
always had a special interest in

the development and success of the 146.
It was their four-year struggle from 1974 which was largely responsible for the aircraft getting off the ground at all. Unfortunately, private industry had no faith in the project. The workforce did. Without this faith and the subsequent organisation and determination of the unions, the BAe 146 would not exist.

success story and world leader. We fully support Mr Lilley's attempts to persuade the US government to reverse its ban. Its approval of the Fokker deal between Iran and the Nether-lands last year could be inter-preted as double standards.

But is it also due to the "spe-cial relationship" Mr Lilley's government has built up with the United States? This is a relationship in which Britain is the junior partner and one in which the American government seeks to intervene in our affairs and determine our

industrial policy.

If Mr Lilley's present anger represents a change in attitude it is to be welcomed. Hopefully it will not be too late to save the jobs in aerospace. K Gill,

Seventeen years later, the aircraft is in service on four MSF, Park House, 64-66 Wandsworth Com continents. It is a trade union London SW18

Banking practices need revising

From Mr Robert Pringle.
Sir, The more persuasive the governor is in explaining the difficulty that the Bank of England had in finding out what was happening at BCCI and then in acting on it, despite anecdotal evidence of exercise the property of the principal in the second s despite anecdotal evidence of systematic wrongdoing ever since 1976, the greater will be the suspicion that other banks which should also be closed are still operating. This lends urgency to the case for a revi-

sion of the UK and interna-tional bank regulatory prac-tices made by Professor Rich-ard Dale (July 23). Robert Pringle, editor, Central Banking, 53 Clarewood Court,

The week's business behind us, Weekend FT writers focus on issues closer to home. It could well pay you to join us (if you don't already).

Our Finance and the Family pages look at every aspect of the increasingly complex area of personal finance.

We spot trends and assess options, discuss problems and highlight opportunities – and as FT readers would expect, we do it with our customary depth, clarity and objective view point.

At weekends we cast an expert eye on personal finance.

But the FT's weekend doesn't stop there. Lucia van der Post defies the recession with designs on "How to spend it" - and when you've spent it, where do you put it? Well, along with some sound advice, you'll find on our Property Pages many of the most interesting homes on the market.

We keep an eye on the auction rooms, take in an exhibition or two, review new productions, new books and of course, new motor cars.

Phillipa Davenport conjures up culinary classics and Jancis Robinson, fine wines at prices you can swallow ... and so our weekend goes on.

However you spend yours, we think you'll find Weekend FT is doing much the same.

Pick up a copy this Saturday and find out.

Weekend FT

ANC and violence in S Africa From Mr NA Tomalin.
Sir, The ANC may try to blame lnkatha and the security forces for the violence in South Africa during the past five years, but your correspondent must know that this is not true. ("Buthelezi tries to shrug off scandal", July 23).

Up to March 1987 the recorded deaths of black people by burning – the method of intimidation encouraged by Mrs Mandela – numbered 660.

Teamwork in Construction **Housing Property Trading**

Fuji Bank sacks four employees as new revelations rock the financial community

Riddle over names in Japanese scandal

THE JAPANESE financial community was abuzz with speculation yesterday after the Ministry of Finance revealed that individuals as well as companies received up to Y128bn (\$934m) from stockbrokers to compensate them for trading losses.

The tantalising issue of which names are on the list and whether they include Japa-nese politicians was the high point of a day-long meeting in the the lower house of the Diet (parliament) which cross-examined Mr Ryutaro Hashimoto, the finance minister, and Mr Nobuhiko Matsuno, director-general of the Securities

Yesterday's events in the Diet coincided with news that Fuji Bank, one of the country's ruli bank, one of the country's biggest, had sacked four employees who ran a huge ille-gal loans scheme using forged certificates of deposit worth

Three employees were formally accused by the bank of fraud and forgery. Fuji said it suffered losses of Y27.1bn from the illegal transactions which started in 1987.

The incident is the latest in a string of revelations to rock Japan's financial community. In the Diet, Mr Matsuno confirmed that Japan's Big Four broking companies – Nomura Securities, Daiwa Securities, Nikko Securities and Yamaichi Securities - had paid compen-

operating in UK waters.
The court ruled that the 1988

ferchant Shipping Act, which

states that 75 per cent of direc-tors and shareholders in com-panies operating fishing ves-sels in UK waters must be

British, contravened European

not demand strict residence

and nationality conditions

from owners and crew before

granting their vessel British

ruling could spell disaster for the UK fleet, and lawyers for

British fishermen said the

Community law.
The court said the UK







Body language: Ryutaro Hashimoto ponders, cogitates and takes medication while waiting to speak in the Diet

Looking tense and nervous, Mr Matsuno told the Diet's finance committee he had not seen a politician's name on the list. However, he left open the possibility that one might appear, by saying he had not had time to examine the list.

There are suggestions politi-cians might be represented by the names of their aides or fund-raising organisations. Mr Hashimoto, a potential prime minister who is suffering heavy political damage from the scandal, tried to win the committee's sympathy by saying that he had considered

to stop "quota-hopping", which involves vessels registering

under another country's flag to take advantage of that coun-try's quotas under the EC com-

mon fisheries policy.

The UK government said it

was still considering the impli-

cations of the decision, and in the Commons, ministers did

not respond to demands for a

statement on the constitutional

Mr David Clark, the Labour

implications of the indement.

opposition's shadow agricul-ture minister, blamed "sloppy"

drafting of legislation and anti-EC MPs protested at what

THE EUROPEAN COURT of Justice in Luxembourg yesterday overruled a British act of parliament for the first time over a ban on Spanish trawlers over a ban on Spanish trawlers

resigning over the affair but had continued to ensure reforms were carried out. He repeated pledges to make rules changes, including ban-ning by law compensation payments and the system of bro-

rial ordinance).

He rejected calls for the establishment of a Japanese-style Securities and Exchange

The ministry refused to give details, except to say there were probably no politicians on the list of 200 or so clients from the Big Four companies.

It insisted the brokers should reveal the names to counter public outrage at the payments which discriminated against ordinary investors, who naturally received no compensation for trading losses.

However, a compromise could be in the making, with some officials arguing in favour of the publication of a list classifying the clients by industry and other ways but

hand back the common fish-

eries policy to member states if they do not accept his radical conservation programme.

Mr William Cash, Conserva-tive MP for Stafford and chair-man of the anti-federalist

Friends of Bruges Group, pro-

tested that the court's ruling

meant there was "a serious of the Commons will continue

He added: "By one means or

another we must ensure we

retain our sovereignty in the

Commons on behalf of the elec-

Uk fleets fear decline, Page 7

as it has in the past".

not giving names. An earlier list of 231 clients had contained some names more than once because a few clients had received money from more than one broker. In addition, six medium-sized broking companies had paid

Meanwhile, Mr Matsuno disclosed Nomura Securities was being investigated by the Tokyo public prosecutor's office for allegedly manipulating the stock of Tokyu Corporation, a railway and property company, between April and September 1989.

Nine Croats killed in

By Laura Silber in Erdut,

AT LEAST nine soldiers from

Croat guards were killed in their barracks in Erdut, a village in eastern Croatia, the Belgrade-based Tanjug news agency reported. Federal tanks fired on them across the Danube river from Serbia. The barracks was

nearly destroyed.

In a conflicting report, the army said Croat guards shot first and "the army was forced to answer fiercely".

At least 40 Croats and Serbs have been killed since Satur-

day in fighting between Croa-tia's Serbian minority and sol-diers from the national guard. Yesterday saw the worst fighting so far between Croat reb-els and the Yugoslav army since the conflict began after Croatia's declaration of independence on June 25.

only act to stop inter-ethnic conflict. But Mr Josip Kremenje, a Croatian reserve policeman, said the army had warned it would blow up the ethnically mixed village of Erdut.

Brint has a mixed popula-tion of 2,000 people where Croats represent a 60 per cent

Mr Stjepan Zoric, a local community leader, said: "Here we have Serbs. Croats and Hungarians but there have been no incidents between the common people. We are all equally endangered and want nothing else but peace."

The people of Erdut fear full-scale war: "Last night I woke up and carried my two sleeping children to a neigh-

house is destroyed." Telephone lines were cut yesterday in Erdut. Roads are blocked by numerous barri-

cades. Croatian police ring the town, and the army has barricaded roads leading over the bridge towards Serbia. Converted farms and agricultural combines now house hundreds of Yugoslav army reservists who sit in the camps

hood and Unity Bridge over the Danube asked foreign jourthe Croat national guard bar-racks. "We have good aim, what do you expect?" said the lieutenant.

European court overrules UK parliament

kers managing funds on clients' behalf (these practices are restricted only by ministe-

Commission. Instead, the min-istry was planning to create an integrated inspection team next April, he said.

British law. The National Fed-eration of Fishermen's Organi-sations said fleets operating in south-west England and the

Irish Sea would be among the

hardest hit, but the ruling

would jeopardise the deep-sea

EC fish quotas were "getting tighter and tighter" and there was no spare capacity for Spanish vessels to operate in

British and EC officials said

the problem of quota-hopping.

Similar cases have been

brought by the Commission

At the root of the problem is

the system of fish quotas.

There is widespread poaching across member states fishery

against other member states.

cies of fish are dangerously low. Mr Manuel Marin, com-missioner responsible for EC fisheries, has threatened to

clash with army tanks

Eastern Croatia

Croatia's national guard were killed and 17 wounded yester day when Yugoslav army tanks fired on them from neighbouring Serbia.

The army has said it would

bour, my wife gathered up some belongings and we fled," said Mr Tomislav Kristic. "My

in the shadows of tanks, trying to escape the summer heat. A lieutenant on the Brothernalists if it was peaceful now in Erdut. He appeared proud that the army tanks had hit

The long and the short of ICI

To the extent that yesterday's second-quarter figures from Imperial Chemical Industries were ever relevant to a Hanson bid, Hanson seems to have missed the boat. It was always expected that the results would show further recovery from the cyclical depths of six months ago. It was by no means fore-seen that quarterly profits would be virtually unchanged from the pre-recessionary second quarter of last year. At this rate, ICI could be back to year-on-year growth by the autumn, a full quarter earlier

than expected. The second surprise yester day was ICI's claim that its £300m restructuring programme will yield £400m of extra annual profits by 1993. This gains a certain plausibil-ity from the fact that Du Pont, which produced its own rather less impressive second-quarter figures yesterday, is to take a charge of around the same size as ICI's and expects even big-ger savings. On this basis, ICI could conceivably be making pre-tax profits of £2bn by 1995.

On a longer view, this does less than might be expected to address ICI's fundamental problem. The company's strategy, the chairman said yester-day, is directed at the sole objective of increasing share-holders' wealth. It is not very good at it. Like too many of the great names of British indus-try, ICI is in real terms a shrinking giant. Its neek year shrinking giant. Its peak year for profitability was 1974, when pre-tax profits were in real terms some 25 per cent higher than the nominal peak of £1.527bn reached in 1989. Adjusted for inflation between

Adjusted for initiation detween now and 1995, the £2bn figure could be lower than either.

The shares peaked relative to the market in 1976, and have since underperformed by more than half, despite Lord Hanson's appearance on the share register. Shareholders' funds register. Shareholders' funds peaked in 1978, since when on yesterday's figures they have fallen in real terms by some 20 per cent. This is not merely a reflection of pressure on the world chemicals industry. In 1980, BASF and Bayer of Germany were both around half the size of ICI in terms of shareholders' funds. By the end of 1990, they were both bigger than it. The comparison is affected by sterling's deprecia-tion against the D-Mark; but that was a commercial reality which did much to help ICI's competitiveness in the period. The dwindling of ICI's shareholder wealth raises serious questions about the amounts it

ploughs back into the business.

Spending on research, the

FT-SE Index: 2,579.6 (-0.9)

chairman said yesterday, is not discretionary but mandatory; it also takes up to seven years to produce a return. In the past seven years, ICI has spent in today's money over £6bn on capital projects and some £4bn on research and development. Its shareholders' funds now stand at £5bn. Shareholders are bound to ask themselves if the

1965 70 75 80 85 90

cash was well spent.

The company's best answer, assuming that it cannot improve the rate of internal return, would be to give less return, would be to give less money to the business and more to the shareholders. This is the strategy adopted by GEC and — after a degree of predatory persuasion — by BAT. In part, it is already happening. In the high days of the 1970s, ICI's annual dividend payment was equivalent to some 4 per was equivalent to some 4 per cent of shareholders' funds. Last year, it was equivalent to 8.3 per cent. But if the payout is rising, so is R&D: by 6 per cent real per annum over the past decade, the company said yesterday. As any business school graduate will tell you, raising the dividend does not increase shareholder value if the money has to be borrowed

from the bank. The conclusion from all this is that the real job of improving shareholder value has yet to be addressed. Whatever the answer, it is unlikely to be Lord Hanson, Like Sir James Goldsmith with BAT, his fees are too high. But ICI's institutional owners will eventually have to tackle the problem of its complacent and inwardly-directed culture. In the chairman's lengthy address yester-day, there was no hint of apology for failure. Nor would the unwary listener have guessed from the discussion of the restructuring plan that it is less ambitious than that of 10 years ago, which did not suc-ceed in arresting the compa-

This leaves the question of how to value the shares. They scarcely moved on yesterday's figures, on the reasonable cal-culation that the better the results, the less likely a Hanson bid. At 1319p, they on some 15 times this year's earnings, which implies that the market is looking further ahead on earnings and adding a small Hanson premium on top. On the assumption that a Hanson bid is unlikely, they therefore look a touch overvalued. On the longer-term assumption that the ICI culture will therefore come under less pressure for change, they look more overvalued again.

Germany

Yesterday's OECD projection of a quarter-point rise in German interest rates will only add to speculation that the Bundesbank may act at its next council meeting on August 15. Although the authorities have generally maintained a poker-face in recent weeks, the main question for the market has not been whether rates will be pushed higher but how far they will have to go.

A clue may be provided by the next year-on-year inflation figures for July, due out today or Monday. Judging by the incomplete picture available from three länder, these are likely to show an increase in the underlying rate from 3.5 per cent to 4.5 per cent, largely as a result of the changes in indirect taxation introduced at the beginning of the month. That, however, should not be seen simply as a one-off adjust-ment. VAT in any case has to go up by one percentage point in line with EC requirements next year and, notwithstanding Mr Waigel's remarks to the contrary, may have to be raised to 16 per cent to ease the country's growing budgetary pressures. A more immediate worry is whether the latest tax increases will be seen as further justification for tough wage bargaining, thereby set-ting off a sustained acceleration in inflation. Whether a quarter-point rise in interest rates will be sufficient to give the right signal must therefore be open to serious doubt.

On output growth, the OECD estimate of 2.8 per cent for the west German economy this year looks on the cautious side given market expectations of more than 3 per cent. But on the other hand, the OECD's projected slowdown to 2.2 per cent in 1992 might turn out to

US plays down threat of force against Iraq By Michael LittleJohns, UN Correspondent and Lionel Barber in Washington that he could not be certain military action," Mr Pérez de that his inspectors had "seen Cuéllar said.

THE US and the United Nations yesterday declared that Iraq had failed to meet its deadline to give UN inspectors full details of its nuclear facilities, but Washington played down previous bints of military action against Baghdad. The Bush administration had given Iraq until July 25 to "come clean" on its nuclear, chemical and biological weap-

ons or face serious consequences.

The US - supported by France and Britain - has warned that military action such as aerial bombing raids may be used to pressure Iraq to comply with UN ceasefire

However, in recent days US officials have minimised the importance of the deadline. Mr Roman Popaduik, deputy White House spokesman, said: "The significance of today's deadline is only in the sense that this was a UN marker to judge whether the Iraqi government and Saddam Hussein was operating in good faith." As the deadline passed and a

fourth team of UN nuclear experts prepared to leave for Baghdad to continue investigations, Mr Javier Pérez de Cuéllar, the UN secretary-general, said Iraq still had not disclosed the full extent of its nuclear

weapons capability.
"I don't think the government of the United States is prepared to attack again," he

to comply with the deadline and the continued subsequent inspections could be cited at a later date to justify military

But the forthcoming Moscow mmit as well as the despatch In New York, Mr Pérez de Cuéllar said he did not believe that the US or its allies intended launching a fresh

Energy Agency, said in Vienna

UN's International Atomic

The White House made it clear, however, that the US declaration that Iraq had failed

of another inspection team have made the prospect of an immediate strike unlikely.

have heard means they are about to start tomorrow any

attack against Iraq.
"Nothing in the statements I

Nevertheless, Sir David Hannay, Britain's Security Council delegate at the UN, warned that military action could not be excluded if the Iraqis con-tinued their duplicity. Mr Saddam should not

delude himself into believing he was safe. A "clear and mate-rial breach of the mandatory sefire terms had been committed," he said. Meanwhile, the UN Security

Council met to discuss a report from Mr Peter Hohenfellner, the Austrian chairman of its sanctions committee, on proposals to allow Iraq to sell some oil to finance purchases of food and medicines and fund UN operations directly con-nected to the ceasefire.

ICI ahead of forecast

Continued from Page 1 first half of the year and a further 4,000 or 5,000 cut is likely in the second half. More than 20,000 jobs are likely to have gone from ICPs worldwide workforce of 132,000 by the time the reorganisation is completed by the end of next year. However, it is unclear how many of the cuts will be redundances and how many due to the disposal of businesses. Hanson's advisers said that

it had not made up its mind what to do. It had not ruled out making a takeover bid immediately but would not launch a bostile offer unless the institutions made it clear that they wanted a takeover battle. One option would be for

Botha defends funding

Continued from Page 1 the product of different political conditions - though he contradicted this by admitting that payments to the inkatha trade union, the United Workers Union of South Africa, would continue until the end of this month. He said RL5bn had been spent on secret projects over five years, though he gave no details.

The foreign minister, who personally authorised payments of R250,000 to Inkatha. attacked the African National Congress (ANC), saying that the payments were intended to combat large overseas funding for the ANC. "We did the right thing. The

ANC received millions that they used to burn people with petrol and tyres." he said, reverting to the aggressive rhetoric adopted by Pretoria before the unbanning of the ANC 18 months ago.
The ANC said it found Mr remained under fire, it emerged that a "peace commit-tee" bringing together repre-sentatives of the ANC, lnkatha. Pretoria and the churches had made important progress towards ending violence, agreeing on the key issues of a code of conduct for the country's police force and political par-• Mr Nelson Mandela, presi-

dent of the African National Congress, has rejected claims by Chief Buthelezi that he was unaware that the South African government had given money to the Zulu-based Inkatha Freedom party, Canute James writes from Kingston Speaking to the Jamaican parliament on a visit to the island. Mr Mandela said the

revelation that the government had financed the Inkatha party

left him with no doubt that

talking peace, he is waging

while President de Klerk is

Germany warned

Continued from Page 1 It suggests that the privatisation and subsidisation policies of the Treuhand, the east German privatisation agency, have slowed development by impos-ing only "soft" budget constraints on eastern managers. These have allowed them to

wages by providing them with relatively easy sources of The report proposes that the present forms of subsidy -liquidity credits and short-time working payments - actually go to the least efficient enterprises, and allow their manage-

pay their workforce higher

ments to bid up renumeration levels. instead a direct employment subsidy would be paid to enterprises according to the gap between their wages and those of equivalent western German

BERKELEY GOVETT & COMPANY LIMITED

1991 INTERIM RESULTS

Operating Profit	US \$23.4m	+25%
Profit Before Taxation	US \$26.0m	+15%
Earnings per Share	26.6 cents	+12%
Interim Dividend per Share	8.5 cents	+21%

"The three components of the business balance each other well and continue to produce earnings and dividend growth."

A. I. Trueger - Executive Chairman

Copies of the interim report will be available from the Company Secretary at the Head Office in Jersey. Telephone (0534) 38578 or from Ian K. Whitehead, Chief Financial Officer, Telephone (071) 378 7979

Hanson to issue a statement saying it would not bid for a Botha's statements "shocking".

WORLDWIDE WEATHER

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Imperial Chemical L.A. Gear La Chilena Cons Chief price changes yesterday | FRANKFURT (DM) | Rilsons | Rilsons

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FINANCIAL TIMES COMPANIES & MARKETS

O THE FINANCIAL TIMES LIMITED 1991

fourth-quarter net loss of \$871m as it took a \$1.1bn special charge to cover the cost of a sharp reduction in its workforce and

The company would not spell out the number of employees affected, but it did say some 2,000

might leave this quarter and in an interview last month Mr John

Friday July 26 1991



Digital takes \$1bn charge to cover job cuts

Goodyear Tire moves back into black

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TOSHIBA



INSIDE

Rubber, the large US tyres group, moved back into the black in the second quarter of 1991, but warned that it was still suffering from the "severely industry and the weak US economy.

McDonnell Douglas up 35% McDonnell Douglas, the US aerospace and detence group, yesterday reported a 35 per cent rise in second quarter earnings and a sig-nificant reduction in its indebtedness. Page 18

First Ecu management buyout Financing for the first management buyout denominated in Ecu has been completed by a syndicate of banks led by Kleinwort Benson and BHF Bank. Management of MediMedia, which publishes medical journals and directories, is buying the company from Dun & Brad-street for around Ecu60m (\$70m). Page 19

Thorn agrees software sale THORN EMI has agreed a £82m (\$137m) management buyout of its software business. Thorn will retain a 20 per cent stake in the company, which will be renamed Data Sciences. Page 22

ICL buys stake in Bell unit

ICL, the UK-based computer company owned by Fuiltsu of Japan, has bought a 50 per cent share in the European computer service opera-tion of Bell Atlantic, the US telephone

in a state of flux

company. Page 22

The planned switch to screen-based trading on the Italian equities market in September marks a giant leap forward for reform. But dealers are still in dark on which shares will be traded how quickly the number of stocks traded will be increased, and the exact day when the changes will take place. Haig Simonian reports. Page 20

Insurers take the plunge

It has been a bumpy ride for the German insurance industry, under pressure from high inter-est rates and the demands of EC regulations. Yet, in the last month, two German insurers have launched the biggest issues seen in recent years. Back Page

Hedging has become the latest motherlode for gold producers anxious to protect prices. But the speed of communications means that most producers tend to act at the same time, trapping prices in a narrow trading range. Efforts to prevent a collapse in the gold price will probably prevent a strong recovery. Page 24

Market Statistics

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BCE BP

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McDonnell Douglas

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18 Time Warner 22 Tretalgar House 16 Transok

21 UAL 22 Usiminas 22 Volex Group 18 Western Mining 16 Wimpey 18 Zurich insurance

weaker performance by its light metals and chemicals operations. Group operating income in the first half declined from NKr3bn last year to NKr 295bn. The results came in slightly

below earlier analysts' forecasts and the company's shares slipped NKr2 to NKr188. But analysts

cost-cutting measures:

Specialties, which makes dyes

in aviation and defence. Industrial chemicals, which groups together ICTs oldest busi-nesses in bulk chemicals. ICI

jobs in the UK. Sir Denys insists that petrodension. ICI did not speed up
class to cut costs to ward off the
threat of a hostile bid, says Sir
Denys. But Hanson's presence, as
a 2.8 per cent shareholder, has
concentrated our minds".

ICI's pre-tax profits in the six
norths to June

than that.

Sir Denys insists that petrochemicals are performing far better than in the last recession. "In
1982, petrochemicals and plastics
lost £139m," he says. "After that,
they set themselves a target of
never being a drain on our cash
reserves. They are doing better

taken to cut costs," Sir Denys says. But he is still dissatisfied with the results,

ICI made a £300m provision last year to cover the costs of this reorganisation. But that is a posttax figure. It emerged yesterday that the actual amount being spent by ICI is more than £400m. "We expect that, on completion of these actions over the next two years, the profit of the then on-going ICI Group will be improved by over £400m per annum," Sir

Denys says.

Colin Short, ICI's finance director, says he has been advised that the estimate does not represent a forecast of profits under Stock Exchange rules. However, ICI's

ure, according to Sir Denys. He adds that the £300m provi-sion covers more than 50 actions being taken by the company, all of which fall into one of three categories: cutting staff levels;

annual savings of up to £50m by cutting out research on advanced composite and set materials used

- Sir Denys ness. He refused to say whether the plan is even-

tually to demerge the division, but this is understood to be a favoured option.

The emphasis in the four other divisions is to make them more efficient. ICI hopes to expand the pharmaceutical division through either a joint venture or by acquiring a medium-size rival. If

acquiring a medium-size rival. If the right company comes along, says Sir Denys, ICI would spend "much more than £1bn".

The ICI chairman expected jibes that the group had inflated profits as a form of defence against the threat of a takeover from Hanson; but he insists the results were clean trading fig-ures. "There is more analysis of ures. "There is more analysis of this company than any in living

memory," he says. "We would be stupid to produce funnies." The biggest contributor to ICI's unexpectedly good performance was the pharmaceutical division. which made record profits of

£145m in the second quarter.
None the less, he cautions against becoming too optimistic about prospects for the full year, since the company tends to earn a disproportionate amount of its profits in the first half. Should analysts raise their forecasts to £1bn? "I hope they don't," he said. For the first time in the interview, he looked anxious.

And what about Hanson? If it is still a small shareholder breathing down ICFs neck when

the company to take action to reduce its cost structure but the size of the charge both surprised and pleased many analysts, who saw it as a sign of management decisiveness. Digital shares rose

market expectations. Three main factors lie behind its cost-cutting programme: advances in computer manufac-turing technology have sharply reduced the number of workers and space needed to make equipment; the recession has reduced demand across the industry; and a shift towards smaller, cheaper equipment has slowed sales of Digital's minicomputers.

per share - excluding the special charge - from 68 cents to \$1.10, which was broadly in line with Barlier this week Unisys, the struggling US computer manufac-turer, announced a \$1.2bn special charge to cover 10,000 job losses and other cost reduction measures. International Business

Machines, the industry leader, is also slimming its staff. Digital, which has suffered declines in earnings per share for the past three years, has already cut 9,000 jobs from its peak employment of around 125,000 in

late 1989. It said about half of the \$1.1bn

special charge would cover staff reductions or job retraining, and the other half would involve rationalisation of the group's plants and other facilities.

The company's fourth-quarter

\$871m loss compared with a loss of \$257m, after special charges, in the same period last year, while the loss per share after charges rose from \$2.11 to \$7.08.

Operating revenues rose 17 per cent in the quarter, to \$3.94bn, although that was helped by a \$140m contribution from Kienzle.

the German computer compar which Digital acquired control of

last December.

The group's product sales rose from \$2.06bn to \$2.34bn, while services rose from \$1.3bn to

For the full 1991 year, the company reported a net loss after charges of \$617m, or \$5.08 a share, compared with income of \$74m, or 59 cents in 1990. Income per share before charges dipped from \$4.19 to \$3.17, while sales rose from \$8.14bn to \$8.3bn.

UK chemicals group announces high profits as Hanson hovers

Smith, senior vice-president for an improvement in operating operations, revealed Digital had results which boosted earnings

DIGITAL EQUIPMENT, the second-largest US computer manufacturer, yesterday announced a fourth-quarter net loss of \$71m Wall Street had been expecting

All eyes on ICI's vital restructuring

By Robert Peston in London

t 4pm, after hosting three conferences on ICI's results and having to provide further analysis on five tele-vision stations, Sir Denys Henderson settled down to a cup of china tea in his panelled office. Results of Britain's biggest company were vastly better than analysts' expectations. How

much of the credit for the performance should go to Hanson, the conglomerate which has been cir-Sir Denys has been told by his public relations advisers that he should at all times be polite about the company run by Lord Hanson. ICI did not speed up plans to cut costs to ward off the threat of a hostile bid, says Sir Denys. But Hanson's presence, as a 2.8 per cent shareholder, has "concentrated our minds".

at £507m (\$852m), were 'There is more some 440m more than the most analysis of this optimistic analysts forecasts. They under esti- in living memory.

quickly we would We would be stupid cals division can benefit from measures already to produce funnies. become a viable long-term busi-

since they are down 31 per cent on the first half of last year.

three merchant banks and its accountants have verified the fig-

palling out of certain businesses; and shutting down factories.

"We have begun to implement more than half these measures," Sir Denys says. Job losses will be at least 5,000 in the second half of the year, and total staff cuts are librate to be reall over 20,000. likely to be well over 20,000.

However, Sir Denys refused to say how many jobs would go through the disposal of busi-nesses and how many from

Three divisions have been selected for the most sweeping Results, Page 18

and ingredients for detergents. Some 2,000 jobs are likely to go in the next few months.

\$3% in morning trading to stand at \$70% at midday in New York.

The company also announced

Materials, which manufactures advanced plastics and acrylics. The company estimates

plans to cut 1,000 white collar Sir Denys insists that petro-

> petrochemicals "moderately in the black" in the Sir Denys is convinced the

are bound to get an improvement in performance."

ICI executives might have hoped that the better than expected profits would tip the balance in its favour among analysts and ever, two ways of interpreting the improvement in ICI's perfor-

One way is to take the view that ICI's management may be

Analysts were impressed that profits were higher than forecast. There were two chief doubts.

The first is the quality of the

By Charles Leadbeater, Industrial Editor

manager at Scottish Equitable, is enjoying his view of ICI's tussle

with Hanson. Mr Crombie, says of the chemicals group's interim

figures: "There is more to come

yet, and it will be good for us and

good for ICL It has not gone anywhere for five years, but now we

MR TOM Crombie, a senior fund manager at Scottish Equitable, is enjoying his view of ICI's tussle

getting to grips with the group and should be left to carry on. Mr Jeremy Chantry, chemicals ana-

Delta fall in profits

PROFIT figures from two of the largest US airlines, yesterday underlined the industry's continning difficulties in the second quarter of 1991, writes Nikki Tait

United's net profit was \$52.7m, compared with \$148.3m in the same period of 1990. At the oper-ating profit level, the figure was down from \$178.5m to \$63.7m. Deita saw after-tax profits of \$19.2m in the April-June period the fourth quarter of its finan-

cial year – compared with \$74.1m a year earlier. United and Delta said some traffic did not recover from the Gulf situation until the end of this period and profitability was depressed by widespread fare

According to Delta, the discount fare promotions caused the passenger mile yield to decline 1 per cent. United added that the recession suppressed the higher-yielding business travel market.

Sir Denys has been told by his public relations advisers that he should always be polite about the company run by Lord Hanson

Results leave analysts divided

lysts at Kleinwort Benson, the stockbrokers, said: "They are grasping the bull by the horns;

However, it may also be evi-

dence that Hanson has been the catalyst to get ICI moving. Mr Stewart Newton, the founder of

Newton Investment, the fund

management group, said: "ICI needs the pressure from Hanson and I hope that pressure contin-

ing improvement"

ues for sometime."

Sale of the Northern Ireland Generating Companies

profits improvement. Mr Richard Henderson, an analyst at Nomura Alasdair Nisbet at UBS Philips & Drew estimates that savings of

Research Institute, said that some of the improvement came

from erratic items, such as an

unexpected upturn in agro-chemi-

formance of industrial chemicals was hard to explain, he said.

A Scottish fund manager said: "We have seen it before. A cycli-

cal company, which is under pressure from a predator, deliv-ers great results, despite a severe recession. This was par for the course as an image-building exer-

The second doubt concerns the

credibility of the forecast £400m

addition to 1993 profits which will flow from cost cutting. Mr

Drew estimates that savings of £400m could come from 20,000

jobs losses and cuts in research

from the disposal of advanced

BZW, the stockbrokers, said

there was too little information

about when the savings would

flow into profits, By 1993 ICI will

have a very different structure, so it would be difficult to calcu-

late the overall impact on profits

Even the most cynical analysts were last night upgrading their

profit forecasts. The consensus is

that the price of a bid for ICI has gone up. No analyst believes that the time has come for Hanson to relax its pressure.

Ms Ginty Price, an analyst at

materials businesses

H M Government is seeking prospective purchasers for Northern Ireland's four electricity generating stations. The stations are located at Ballylumford, Belfast West, Coolkeeragh and Kilroot.

A Preliminary Memorandum is now available for prospective purchasers. This contains outline information on each of the generating stations and sets out the procedures which a prospective purchaser should follow to pre-qualify to tender for one or more of the generating stations. Pre-qualification submissions should be made by 23rd August, 1991.

Prospective purchasers which have pre-qualified and signed a confidentiality undertaking will be provided with a detailed Information Memorandum to enable them to formulate their tenders.

The Preliminary Memorandum may be obtained from the advisers to H M Government:-



The Electricity Privatisation Unit. N M Rothschild & Sons Limited. New Court, St. Swithin's Lane. LONDON EC4P 4DU Tel: 071-280 5000 Fax: 071-283 4277

Norsk Hydro drops to NKr1bn

the final results are announced,

then Sir Denys says he will cope.

By Deborah Hargreaves in London

NORSK HYDRO, the Norwegian oil, metals and fertilisers group, saw its first-half net income fall continuous tion of the strength of the group's oil, metals and fertilisers group, saw its first-half net income fall from NKr1.27bn to NKr1bn (\$147.7m) following a NKr330m exchange rate loss.

exchange rate loss.
Second-quarter net income
slipped from NKr459m to
NKr391m as turnover fell from
NKr1.88bn to NKr1.14bn . NKr1.88bn to NKr1.14bn .

Turnover in the first half rose from NKr30.4bn in the first half to NKr31.91bn as strong sales in the company's oil and gas, and fertiliser divisions buoyed the

underlying business.

About 60 per cent of Norsk Hydro's earnings comes from its oil and gas division, where operating income rose from NKrl28bn to NKrl42bn in the first half. The company boosted its oil output and prices increased to an average of \$19 a barrel from \$16 a barrel in the

same period last year.

Total production of oil equiva-lent rose from 1.5m tonnes in the second quarter of 1990 to 19m tonnes in the same period of 1991. Exploration spending rose in

second quarter from NKr17Im to NKr247m.
Gas price changes lag behind the oil price by about four

months. This means the group is year.

experiencing lower returns on gas sales.

But its oil and gas production is expected to see strong growth over the next five years as it brings more Norwegian fields on

stream. Analysts have put this growth from 150,000 barrels of oil equivalent a day last year to 195,000 b/d by 1995. The group's agriculture divi-sion saw operating income jump from NKr596m to NKr864m in the

first half.

The light metals and chemicals operations were badly affected by the recession, over-capacity in the aluminium market and a

Earnings per share dropped from NKr6.20 to NKr4.90 for the first half. Analysts estimate earnings per share of NKr13 for the

INTERNATIONAL COMPANIES AND FINANCE

Norsk Hydro sells 10.3% share stake in Ranger Oil

By Bernard Simon in Toronto

NORSK Hydro yesterday disposed of its 10.3 per cent stake in Ranger Oil of Calgary on the open market, leaving the Canadian oil and gas producer, which has extensive North Sea interests, with no single significant shareholder.

The Norwegian utility sold its 10m Ranger shares on the Toronto Stock Exchange at prices between C\$8.63 and C\$8.75 a share for total proceeds of about C\$86m (US\$74.7m).

The price is only slightly below the C\$9 per share which the Norwegian company was asking when it first put its stake up for sale last Decem-

Ranger, at that time, waived its right to find a buyer for

Munich Re

expects to

its payout

MUNICH Re. Europe's biggest reinsurer, will maintain its div-idend at DM10 a share despite

ness in 1990. In an interim

report for the six months to

reinsurance result had been adversely affected by the Euro-

pean storms of January 1990.

The loss was the second big-

Munich said it was with-

gest in the company's 100-year

drawing funds from its

cent to DM13.1bn (\$7.4bn)

maintain

By Richard Lapper

Norsk Hydro's shares, but asked it to distribute the shares as broadly as possible. The Norsk Hydro block was bought by RBC Dominion

Securities, which immediately began selling the shares on to institutional buvers. According to Mr Denis Mote, analyst at Malson Placements

in Toronto, Ranger is one of the institutions' favourite Canadian energy companies, thanks largely to its sizeable North Sea exposure. North American energy companies are being hit by falling natural gas prices. Ranger's biggest share-

holder, with a 6.7 per cent stake, is Mackenzie Financial, one of Canada's largest mutual fund distributors. Another 5 per cent is held by the estate of Mr Jack Pierce, Ranger's entre-preneurial founder, who died earlier this year. Analysts have speculated

that Ranger may soon be the target of a takeover bid.

Mr Jack Dyment, Ranger's president, said yesterday that "shareholders will have to come to their own conclusions about what they want to do".

The managers of the com-

pany own less than 1 per cent of the stock.

Mr Dyment said Ranger will continue to focus on the North

It has four projects under development, all of which are scheduled to come on stream between the end of this year

Owners Abroad forecasts deficit for first half

By David Churchill, Leisure Industries Correspondent

OWNERS ABROAD, the UK's second largest package tour operator, yesterday announced its expected first-half pre-tax loss but said it was on course for profits growth in the full

Accounting policies mean

earnings from holidaymakers until their actual departure in the second half of its financial year, even though most of the costs incurred by booking holi-The company, which also operates the Air 2000 charter airline as well as an airline announced its interim pre-tax loss for the six months to April 30 1991 of £21.4m (\$36m) compared with £10.4m at the same

equalisation reserves — a spe-cial category of reserves set up to help meet catastrophe stage last year. claims - "owing to the excep-tional burden of the winter Turnover, however, rose by 76 per cent from £81.6m to A profit earned from "general business" also helped off-set the reinsurance losses. Premium income rose by 4 per

Pre-tax profits in the last full year were £15.3m on turnover

although the increase was higher in original currency terms. Premiums from life chairman, pointed out yester-day that the company made a "positive contribution to over-heads" during the first half reinsurance rose to DM2.6bn, fire to DM2.5bn, motor DM2.3bn, and engineering

and was not trading at a loss.

90%p.
The interim dividend is being raised 10 per cent to

mance might have been worse as a result of the Gulf war. The collapse of the International Leisure Group enabled it to increase its holiday sales as well as to enlarge its charter airline fleet by buying two Boeing 757 aircraft formerly operated by the ILG subsidiary, Air

Mr Klein said yesterday that after the uncertain start to the year caused by the Gulf war, holiday bookings were ahead of target. More than 85 per cent of its holidays for this summer have been sold; a higher percentage than ever

Gildemeister | warns on dividend as

sales slide By David Goodhart in Bonn

> GILDEMEISTER, one of Germany's biggest machine tool producers, warned yester-day that it would probably not be able to pay a dividend in 1991 following a sharp drop in

sales and orders in the first half of the current year. The company received DM100m (\$56.8m) less in incoming orders in the six months which, when compared with the same period last year, represents a 30 per cent drop. The order income for lathes is especially poor - 39 per cent down on 1991. Overall sales for the first half also slipped

by 13 per cent. Gildemeister's results partly reflect the much more difficult exporting climate for Germany's mechanical engineer-ing sector, the motor of the country's export machine. Mr Hans-Jurgen Zechlin, head of the VDMA, the mechanical engineering trade association, said recently that the sector expected a real drop in production in the current year.

Mr Axel Kemna, Gildemeister's chairman, told sharehold-ers at the annual meeting yesterday that the west Europe market, with the exception of Germany, had collapsed. He also blamed wage rises, sharper export controls and the unfavourable dollar exchange rate.

Banco Comercial Portugues stages strong advance

By Patrick Blum in Lisbon

BANCO Comercial Portugues, Portugal's second largest bank, has announced strong increases in profits and assets for the first half of this year. Pre-tax profits were Es11bn (\$73m), 34 per cent up on the Ess.2bn achieved in the first six months of last year.
The bank's subsidiary com-

panies contributed Es1.4bn to profits compared with Es360,000 for the same period

The bank's total assets rose more than 50 per cent from Es652bn to Es982bn in the 12 months ending in June.

La Repubblica float closer after purchase of Ascoli

By Haig Simonian in Milan

MR CARLO De Benedetti, the Italian industrialist, yesterday moved a step closer to restructuring his publishing interests following the election of his supporters to the board of Cartiera di Ascoli, a quoted holding company.

The appointments are an

important step to floating La Repubblica, the big newspaper which came under the undis-puted control of Mr De Benedetti's CIR holding company following the division of Mondadori, Italy's leading pub-

By George Graham in Paris

DUMEZ, the construction and civil engineering division of France's Lyonnaise des Eaux-

Dumez conglomerate, is to

strengthen an alliance with Société Auxiliaire d'Entreprise

(SAE), another leading French

construction group.

The groups will together

take control of Razel, an exca-

vation company, for up to FFr373m (\$62.6m). Dumez,

meanwhile, has acquired a 4.5

per cent stake in SAE for FFr219m. Dumez bought its stake in

SAE from Mr Michel Pelège,

the property developer who had built up a 33 per cent

shareholding in the company

but whose efforts to win con-

trol crumbled 10 days ago when he was forced to sell

dori, Mr De Benedetti acquired Cartiera di Ascoli, a shell company whose main asset is its stock market quotation. Mr Arnaldo Borghesi, the new chairman of Cartiera di

signed between Mr De Bene-

detti and Mr Silvio Berlusconi, his rival for control of Monda-

Ascoli, confirmed yesterday the company would be used as the vehicle for La Repubblica's flotation. By making the reverse takeover of a quoted concern, it will be possible to float La Repubblica much more quickly than by seeking an independent listing.

Dumez strengthens SAE links

A Dumez official said the

company intended to go no fur-ther than 4.5 per cent; the fact

that the stake had been

announced at all, although below the 5 per cent threshold where declaration is legally

compulsory, showed that it supported SAE's management,

first step on a staircase," the

out to a group of banks and financial institutions led by

Credit Lyonnais, his principal banking ally, and Parihas, the investment bank which led the

The SAE stake was bought at the same price of FFr1,200 a share at which Mr Pelège sold

official said.

This is definitely not the

most of his SAE shares to a defence for SAE's manage-pool of banks.

Mr Borghesi also said that the timetable for the merger between La Repubblica and Cartiera di Ascoli was on schedule for October. The latest move follows the

announcement earlier this week that L'Espresso, the publishing group which also came under Mr De Benedetti's control following the Mondadori deal, planned to raise up to L330bm (\$252.3m) via a rights issue. The deal will reduce CIR's stake from 76 per cent to 51 per cent, guaranteeing a sizeable float of L'Espresso shares on the stock exchange.

Dumez already owned 13.5

per cent of Razel, an earth-

works specialist which has

recorded pre-tax losses in each

of the last five years, and which made a net attributable

profit of FFr2.2m in 1990

thanks only to an extraordinary gain of FFr31.6m, after a net loss of FFr105m in 1989.

buy the 58 per cent held directly and indirectly by the

Razel family at a price of

FFr710 per share, valuing the company at FFr432m, and will

offer the same terms to minor-

Dumez said control of Razel would then be shared equally

ity shareholders.

The construction group will

Second quarter downturn at Rio Alcom.

By Robert Gibbens in Montreal

RIO ALGOM's second quarter was hit sharply by lower profits from uranium, copper and coal mining and from metals distribution.

The company has hired REC Dominion Securities and S.G. Warburg to seek formal offers for its metals distribution business, following last January's decision to concent

Rio Algom's second quarter profit was C\$6.4m, down from C\$19.2m, reflecting partly, the shutdown last year of two uranium mines.

Lower commodity prices and a high Canadian dollar affected copper, and coal export prices were lowered from January 1 Also potash markets were highly competitive and the

mining lost money.

First half net profit was C\$20.4m or 44 cents a share, down from C\$39.3m or 86 cents a share a year earlier, on revenues of C\$588m against

Zurich Insurancë acquires 97% of Chilean company

ZURICH INSURANCE, Switzerland's biggest insur-ance group, has paid \$24m for 97 per cent of La Chilena Con-solidada, Latin America's oldest insurance company, with william Dullforce in General With a premium income of \$40m a year, La Chilena holds 8 per cent of the Chilean poh-life business and over 3 per cent of the life business. It employs 607 people anti

operates 25 offices throughout the country. Mr Augustin Edwards will continue as chief executive. The purchase of La Chileda marks the Swiss group's first step into Chile. Zurich Institance has a big operation North America, accounting for 28.9 per cent of its gross pre-mium income of SFr17.3bn list

The Swiss group last year increased its net consolidated earnings by 8.3 per cent to

that it does not take account of days comes into the first half. seat wholesaling business,

£143.4m, reflecting the increase in business following the acquisition of the Redwing holiday group from British Airways last autumn.

Mr Howard Klein, Owners'

The results were in line with expectations, and the shares closed 3p higher last night at

0.9075p (0.825p).
Owners' first-half perfor-

Air 2000 is the first charter airline to operate out of Heathrow, after the relaxation of restrictions. It has sold its entire capacity for this sum-mer, flying both Owners' holidays - booked through brands such as Falcon and Sunmed and clients of other holiday

the year.

Heracles earnings jump 38%

By Kerin Hope in Athens

HERACLES General Cement. the state-owned Greek producer which is due to be privatised later this year, reported a 38 per cent improvement in earnings for 1990.

Net profits reached Dr4.79bn (\$24.6m), compared with Dr3.46bn the previous year. Sales of cement and clinker in

1990 rose by 21 per cent from Dr39.1bn to Dr 47.4bn. Company officials said that Heracles maintained its position as Europe's largest cement exporter in 1990, earning \$88m

from overseas sales. Exports year's total cement production of 5.9m tonnes.

Although Heracles' main export markets are still in western Europe and North America, efforts are being America, efforts are being made to develop new markets in Africa, where sales increased by 33 per cent last year, and in Asia. The company exported clinker to Thailand for the first time last year.

of Dr6bn for 1991, after stron-

ger-than-expected results for the first five months. In preparation for privatisation, Heracles plans to dispose of several subsidiaries that are not directly concerned with cement production. Elvim, a manufacturer of power transformers and electrical switching equipment, is to be sold to Mertin Gerin of France, which belongs to the Schneider group. Merlin has offered Dr1.7bn for Elvim, which reported profits of Dr398.8m on sales of Dr2.01bn in 1990.



TOBU RAILWAY CO., LTD.

U.S. \$300,000,000

4 ¼ per cent. Notes 1995

Warrants

to subscribe for shares of common stock of Tobu Railway Co., Ltd.

Issue Price 100 per cent.

Yamaichi International (Europe) Limited. Mitsubishi Finance International plc

Barclays de Zoete Wedd Limited

Chuo Europe Limited

Deutsche Bank Capital Markets Limited

Goldman Sachs International Limited

Merrill Lynch International Limited Mitsui Trust International Limited

Morgan Stanley International

Paribas Capital Markets Group

Salomon Brothers International Limited Swiss Bank Corporation Taiheiyo Europe Limited

Baring Brothers & Co., Limited Credit Suisse First Boston Limited Robert Fleming & Co. Limited

Mitsubishi Trust International Limited J.P. Morgan Securities Ltd.

Kleinwort Benson Limited

NatWest Capital Markets Limited Ryoko Securities International Limited

> Société Générale Swiss Volksbank

S.G. Warburg Securities

Yasuda Trust Europe Limited



Tokyu Hotel Chain Co., Ltd.

(Kabushiki Kaisha Tokyu Hotel Chain)

U.S. \$120,000,000

4 ¼ per cent. Notes 1995

Warrants

to subscribe for shares of common stock of Tokyu Hotel Chain Co., Ltd.

Yamaichi International (Europe) Limited

J. Henry Schroder Wagg & Co. Limited

Mitsabishi Finance International plc

IBJ International Limited **BNP Capital Markets Limited**

Daiwa Europe Limited Generale Bank

Merrill Lynch International Limited Mitsui Trust International Limited

New Japan Securities Europe Limited

Paribas Capital Markets Group Swiss Volksbank

BHF-Bank

Credit Lyonnais Securities Dresdner Bank Aktiengesellschaft Interallianz Bank Zurich AG

Mitsubishi Trust International Limited Morgan Stanley International

Nomura International Swiss Bank Corporation UBS Phillips & Drew Securities Limited

S.G. Warburg Securities

INTERNATIONAL COMPANIES AND FINANCE

Australian Consolidated bid may have to be raised

Rio Alcon, By Mark Westfield in Sydney

IL TIMES FRIDAY JULY X

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quarter

Sy Robert Cibres

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WESTERN Mining Corporation and Normandy Poseidon may have to increase their A\$210m (US\$163m) take-over offer for Australian Consolidated Miner-als after the market bid the stock up strongly to 99 cents, well above the 90 cents a share offer price. More than 6.5m shares, or 2.8 per cent of ACM's capital, changed hands yester-

day.

The bid has run into early trouble with ACM directors recommending that shareholders reject the offer. Its main shareholder, the Monaco-based

Bank of East

Asia's 19.8%

climb at top end

of expectations

BANK of East Asia, Hong Kong's largest family con-trolled bank, yesterday announced a 19.8 per cent increase in interim consoli-

dated profits after tax to HK\$124.4m (US\$16m) for the six months to the end of June

compared with HK\$103.8m in the same period a year ago.

It is paying an interim divi-dend of 25 cents a share, a 19

per cent increase on last year.
The figures were at the top

end of market expectations. However, because banks in Hong Kong are allowed to

transfer profits to inner

reserves, results are usually seen as a reflection of business

confidence rather than true profitability. Bank of East Asia tradition-

formed well in the first half of the year. Hongkong Bank, which last year saw profits drop 35 per cent to HK\$3.09bn due to losses in its overseas operations, is due to announce interim results next month.

Mr David KPL1, the bank's chief executive said its outlook for the rest of the year was promising and that the Los Angeles branch, which started

Angeles branch, which started full operations in April, per-formed satisfactorily. Another

has been opened in Xiamen, a

special economic zone in China.

By Angus Foster

AFP Group with 27 per cent of the diluted capital, has declared 90 cents insufficient. AFP is planning a major restructuring and is expected to sell at what it considers the right price.
The bid is pitched 40 per cent

above the average trading price of the past three months but analysts value ACM at between A\$1.05 and A\$1.15 a Mr Graeme Walker, Normandy Poseidon's secretary, said the bid would proceed

thrown into confusion by the last-minute agreement between ACM and the Finnish group
Outokumpu Oy to develop
ACM's potentially rich Mount
Keith nickel deposit in western
Australia. Outokumpu has already made a A\$10m down payment on its A\$80m commitment to the joint venture. Mr Fred Grimwade, Western

Mining's secretary, said the bidders want to discover more despite the rejection by ACM Outokumpu, Page 24

Protests push Fernz into 28.5% profits decline

By Terry Hall in Wellington

PROTEST activities in Melbourne over Fernz Corpora-tion's new herbicide plant cost the New Zealand-based fertil-iser company NZ\$62m (US\$35.1m) in lost sales, the

company said yesterday.
It said this was the main factor in the company's 28.5 per cent profits fall in the year to March 31, which was NZ\$5.7m less than budgeted for. Pre-tax profits were down 40 per cent from NZ\$33.7m to NZ\$20.2m. Sales declined 7 per cent from NZ\$321m to NZ\$299.2m.

Mr Kerry Hoggard, manag-ing director, said the result was also affected by "quite a serious downturn" for agricultural products in Australia. However, the effect of the

protest action was lessened by favourable tax treatment in Australia – including a 150 per cent rebate on research and development costs there together with savings of NZ\$1.3m in financing costs and NZ\$1m in operating expenses. Mr Hoggard said the com-

pany planned to build a A\$6m purification plant in Mel-bourne to help reduce waste. The fertiliser business in New Zealand is forecast toremain at current levels this financial year, but increases are expected for agricultural chemicals and animal health with the commissioning of the chlor alkali plant in Western Australia and an oxygen chemical plant in New Zealand.

Rashid Hussain's 95% rise

A decline in Asahi's cash balance also affected the results. Interest and dividend

not allow much room for optimism, but that it expected to see sales increase by 4.1 per cent to Y1,060bn for the year as a whole, with an increase in pre-tax profits of 14.7 per cent

Asahi Glass down 15% in sluggish market

and its main shareholder. The joint bid was also By Steven Butler in Tokyo

> ASAHI GLASS, Japan's biggest glass-maker, yesterday reported a 15.5 per cent decline in pre-tax profits to Y33.94bn (US\$246.7m)in the first half of the year. Asahi attributed the fall to

increased expenditures on research and development, depreciation, and increases in fuel, raw materials and distri-

Sales rose by 2.2 per cent to Y498.4bn in the face of a slug-Housing investment has

Housing investment has been slack while the growth in capital spending throughout the economy has slowed.

After-tax income declined by 8.4 per cent to Y20bn. Sales of

glass and construction materials rose by 1.9 per cent to Y256.5bn. A decline in sales for flat

glass and construction materials was offset by higher demand for specialised glass.
Sales of fabricated glass to
the motor industry were flat, reflecting a slowdown in that industry.

Chemicals sales rose by 3 per cent to Y181bn, with increased demand for soda products and florinated specialised chemicals.

income from sales of vinyl chloride, plant equipment and technology licensing declined. Caramics sales rose by 12.8 per cent to Y17hn while electronic products sales increased by 2.4 per cent to Y24.6bn. Other items, such as opthal-

mic lenses and frames and health equipment fell by 9.4 per cent to Y18.4bn.

income fell from Y14.6bn in the first half of 1990 to Y10.5bn this year, while interest expenses rose from Y3.9bn to Y4.2bn.

Asahi said the outlook did

to Y73bn.

An interim dividend was declared at Y4.5 per share, with an identical dividend expected for the second half of

This announcement appears as a matter of record only

GAIRBUS INDUSTRIE

Italian Lire 150,000,000,000

124% per cent. Notes due 1996

Issue Price: 101.75%

Banco di Napoli

Lehman Brothers International

Banca Commerciale Italiana

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Banco di Roma

Credito Italiano

IMI Bank (Lux) S.A.

Italian International Bank Plc

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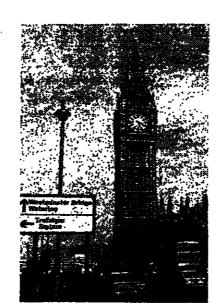
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July 1991

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99, Park Avenue - New York, · N.Y. 10022 · Tolephone (212) 371 2500 · Telex 234 426 lelaba Asset Management Helaba International Finance ptc. · AlB International Centre lelaphone (1) 679 7125 (HAM) · (1) 679 7125 (HIF) · Telefax (1) 74 1945 · Telex 32 167 hela lelaba Luxembourg · Hessische Landesbank International S. A. · 4, Place de Paris ·

reflects strength of demand RASHID Hussain, a leading stake in Development & Com-Malaysian stockbroker, mercial (D&C), Malaysia's fifth largest banking group.

reported a 95 per cent rise in its operating profit to M\$59m (US\$21.1m) on a turnover which improved 141 per cent to M\$104m for the year to May, Lim Siong Hoon reports from Kuala Lumpur.

kers. It also has a 20 per cent

The full-year results illustrate the strength of demand in the Kuala Lumpur stock market since its break from the Singapore bourse in January

Rashid Hussain shares top place with TA Enterprise as the country's largest stockbro-

• Telekom, the Malaysian

and the largest group in the local stock market, doubled its pre-tax profit from M\$255m to \$M514m in its half-year results to June. Turnover rose by only 19 per cent to M\$1.4bn.

 Malayan United Indus tries (MUI), the Malaysian con-glomerate facing a takeover bid, is to increase its first-half dividend to 3 per cent following a 43 per cent increase in its pre-tax profit to M\$43m.

This announcement appears as a matter of record only. June 1991

in the name of Allah, The Beneficent, The Merciful



Cotton Export Corporation of Pakistan (Pvt) Ltd.

US \$ 100,000,000

Morabaha (Islamic Trade) Financing Under Special Modaraba (Fund)

> Modareb (Lead Manager and Agent)



Faysal Islamic Bank of Bahrain E.C. Name in Arabic: Massraf Faysal Al-Islami Al-Bahrain E.C.

Co-Modareb

ABC Investment & Services Company (E.C.) National Bank of Pakistan United Bank Ltd.

Participants

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Marz Birk Zorich AG Constitutional Limited Secretary International Section Asia Mulional

is Such Corporation ness Securities Links

trying to restructure its size, able debts.

made \$19.2m in the second quarter, compared with \$74im in the same period a year ear-

lier. Operating revenues were

\$2.52bn, against \$2.24bn, but its

passenger mile yield slipped to

Delta's financial year ends in

13.75 cents against 13.89 cents.

June, with the result that it showed a \$324.4m loss for the

12-month period, compared with a \$302m profit in the 1989-90 period.

GOODYEAR Tire & Rubber,

the large US tyres group, returned to profitability in the

second quarter of 1991, but warned that its sales were still

suffering from the "severely

depressed" car industry and

the prolonged recession in the US.

The company, which earlier this month forecast a second-quarter profit, duly

turned in an after-tax surplus of \$22.5m.

This compares with a loss of \$9.4m in the same period a year earlier, although that figure was depressed by restructuring charges totalling

The 1991 second-quarter aprofit translates into earnings

per share of 38 cents, against a loss of 16 cents a share in the

year-earlier period.
Sales during the three-monthperiod were down by 2.8 per

cent at \$2.8bn, but the 'Ohio-based group said selling, administrative and general in the control of the contro

On the tyres side of the

second quarter of 1990, when

business, operating profits totalled \$157.7m. This compares with \$108.9m in the

unusual charges of \$20m at the

pre-tax level were included in:

Turnover fell by 2.5 per cent

Goodyear blamed on lower unit

general move

lower-priced tyres. Worldwide,"

unit sales were down by 0.8

products division, there was an

apparent improvement in

operating profits from \$40.9m to \$56.3m, but again the

second-quarter figure for 1990.

Operating losses in the oil

In the company's general

sales, competitive pricing and

to \$2.3bn - a trend that

the figure.

expenses declined 5 per cent.

Goodyear

moves into

By Nikki Tait

Delta, meanwhile, said it

By Karen Zagor in New York

DU PONT, the biggest US costs and said it could not reachemical company, yesterday said it would cut costs by at least \$1bn over the next two

The announcement met with Wall Street's approval, and \$1% to \$48% at mid-day, near their 52-week high of \$48%. In a letter to employees, Mr

Edgar Wollard, chairman, blamed the cost reduction on "a large US fixed-cost base that hurts the ability of many of our businesses to compete directly with their best and most aggressive worldwide

The company said the pretax charge against earnings could be as much as \$500m in 1991. Du Pont had not yet the steps it would take to cut sonably estimate the charge to

Mr Wollard said it would be impossible to estimate the number of jobs that would be lost, but said "there will be a substantial reduction in the number of our employees".

He added: "Although a \$1bn reduction represents about 10 per cent of our overall chemi-cals and specialties fixed costs, it could mean reductions of 30 per cent or more in costs asso-ciated with some support activities in Wilmington and in other locations "

Mr Wollard added the company made a considerable effort in the 1980s to expand its worldwide businesses aggres-sively "so we could maintain productivity and competitive-ness. We were successful outside the US, but much less so

inside the US."
Du Pont's chemical operations have been hurt by the slump in the world industry. The company said its US chemicals and specialties sales volume grew less than 1 per cent a year during the last decade, reflecting the weaker competitive position of many of its customer industries such as automotive, textiles, rubber

In addition, earnings have been depleted by the high cost of developing substitutes to chlorofluorocarbons (CFCs). In the first half of 1991, Du Pont's earnings fell 13 per cent to \$1.14bn, or \$1.69 a share, on sales of \$19.5bn, against income of \$1.81bn, or \$1.92, on

negotiated credits from certain

suppliers to compensate for

shipment and other sourcing

difficulties. The company had initially recorded these credits

as an adjustment to cost of

sales of \$4.7m in the second

L.A. Gear also previously

recognised royalty income of

\$1.6m in the quarter upon rene-gotiation of its most significant licensing agreement.

sales of \$19.1bn in the first half of 1990.

Mr Mike Hallman, the company's president, said the results reflected record revenue from worldwide retail and computer manufacturer sales channels, and the continuing growth of Windows 3.0, the

from \$279.2m, or \$1.56. Reve-

A. Gear shows \$4m net loss

ling of Wall Street, suffered a

net loss of \$4m, or 20 cents a

share, in the quarter, against

net income of \$10.2m, or 51

cents, a year earlier. It has

been operating on a very short

rein since it first defaulted on

The company had previously

reported second-quarter net

income of \$258,000, or 1 cent a

In the second quarter it had

its bank agreement last vear.

By Karen Zagor

L.A. GEAR, the struggling US footwear and apparel-maker, yesterday restated its secondquarter results to show a loss for the period. The deficit is a technical default of the company's restructured credit facility with its banks.

On Wall Street, L.A. Gear tumbled \$1% to \$10% on the news. The issue's 52-week low

Citibank

delays sale

steel group

By Victoria Griffith

of Brazilian

THE SALE of Usiminas, the

state-owned steel group sched-

uled to be the first company

sold under the Brazilian gov-

ernment's privatisation pro-

gramme, faces a last-minute

Citibank, one of the creditors of Siderbras - the holding

group for state steel companies

which was liquidated in March

last year with debts of several

billion dollars - has falled to

give the government the

waiver needed for Usiminas to

Citibank is using the waiver

to exert pressure on the Brazil-

ian government in its debt

negotiations, said Mr Isac Zagury, head of the interna-

tional department of the

National Development Bank

(BNDES), which is in charge of

Under the programme's rules all proceeds from state sell-offs

must be used to cancel out for-

eign debt. Citibank is thought

to want an agreement that Sid-

erbras's debts will be paid off

Some bankers expressed sur-

prise at Citibank's insistence

as relations were expected to

improve after Brazil made its

first payment of \$866m in past-

due interest to foreign banks a

few weeks ago.
"This is Citibank's trump

card," said a banker involved in the negotiations. "And they

want to protect their \$800m

exposure to Siderbras at all

to comment on the waiver

Citibank has so far declined

the privatisation programme.

change ownership.

Cominco turns in C\$7.3m profit despite weak prices

By Bernard Simon in Toronto

COMINCO, the Canadian base metal and fertiliser producer, returned to profitability in the second quarter, but continues to be dogged by weak prices, a strong Canadian dollar and higher interest charges. Second-quarter earnings were C\$7.3m (US\$6.4m), or 8

cents a share, down from C\$23.2m. or 29 cents, a year earlier. The Vancouver-based company reported a C\$10.2m loss in the first three months

cent to C\$386.1m, with the entire increase due to higher fertuiser sales. C\$254.1m.

C\$13.4m, due to lower zinc, lead and copper prices. The

Revenues inched up by 3 per metal sales dipped slightly to

Interest payments soared to C\$11.5m from C\$2.6m, largely as a result of payments on the Red Dog zinc project in Alaska which was commissioned last

Operating profit from mining and metals was haived to

impact of lower prices was partly offset by a 49 per cent jump in rafined zinc sales and an 18 per cent advance in lead deliveries.

Production of both metals was hit last year by construc-tion work at Cominco's big Trail smelter in British Columbia. The company has still not commissioned its new QSL lead smelter and indicated ear-

> a closer look at alternative However, Cominco said that zinc production at Trail returned to full capacity in March, and was expected to stay there for the rest of the year, Output at the Red Dog mine in Alaska improved in the past three months.

lier this week that it is taking

Efficiency gains and lower interest costs boost BCE

C\$4.6hn.

RCR the Canadian telecommunications group that controls Northern Telecom, posted a 14.6 per cent gain in net profit for the second quarter and a 12 per cent gain for

the first half. BCE attributed the improvement to lower interest costs, steady gains in efficiency at the main Bell Canada telecom utility, and a strong performance by Northern Telecom, the equipment-maker. These factors outweighed the impact

cents a share, up from C\$268m.

Second-quarter earnings were C\$307m (US\$269.3m), or 92

or 32 cents a share, a year earlier, on a 10 per cent gain in revenues to C\$5.1bn, against

Bell Canada contributed C\$224m or 73 cents a share, to BCE, up 1.4 per cent from a year earlier, and Northern Telecom C\$62m, up 10 per cent. BCE's first-half earnings were C\$600m, or C\$1.80 a share, from C\$533m, or C\$1.64, a year

earlier, on revenues of C\$9.8bn, against C\$9hn BCE also owns 22 per cent of TransCanada PipeLines and Montreal Trustco, which together contributed C\$19m in

RUSTENBURG PLATINUM **HOLDINGS LIMITED**

("RPH")

Lebowa Platinum mines ("LEBOWA PLATS")

Registration number 63/06144/06 (Both companies are incorporated in the Republic of South Africa)

ANNOUNCEMENT TO SHAREHOLDERS

Shareholders are referred to the cautionary announcement of 18 July 1991 and further to the announcement of 27 September 1990 in which shareholders were informed that Rusplats (namely RPH and its wholly owned subsidiary Rustenburg Platinum Mines Limited) and Lebowa Plats intend to proceed with the establishment of a 200 000 tonnes per month mine. This mine is to be established on certain farms on the Platreef

Since that announcement, various technical exercises

have been completed which indicate that opencess methods of mining are particularly suited to this deposit. Accordingly it has been decided that the deposit on the Platreef Area will be mined by this method in the Platreef Area will be mined by this method, initially at a rate of 200 000 tonnes per month, increasing to 300 000 tonnes per month in the future. It is envisaged that the openciast operations will provide access to some 90 million tonnes of ore (down to an economic pit depth of 250 metres) on the farms Sandsloot, Overvsel and Zwartfortein (within the Platree! sansioot, Overysel and Zwartformein (within the Plaires' Ares), at an average combined head grade of 6 grams of platinum, palladinin, rhodium and gold per torme for the first 9 years or so end 6 grams per torne thereafter. The openoast mining method to be adopted allows for a high degree of production flexibility. Deeper reserves can be exploited by underground mining methods at a later stage. The total estimated ore reserves held within the Plattref Area, including the 90 million troops. stage. The total estimated ore reserves held within the Platreef Area, including the 90 million tonnes, amount

to some 257 million tonnes to a depth of 750 metres. Opencast mining operations will be undertaken by specialist contractors. Preliminary capital expenditure estimates, including contingencies, are approximately R660 million in escalated money terms, most of which will be spent during calendar 1992 and 1993. Production is scheduled to commence in the middle of calendar 1993. Smelting and refluing will be undertaken by Rustfenhurt Districts and refluing will be undertaken. calendar 1993. Smelting and refining will be undertaken by Rustenburg Platinum Mines Limited on a toll treatment basis. The combination of relatively low on-mine costs and concentrator recoveries of at least 80%, will result in the mine being one of the lowest unit

The exclusive rights to acquire mining title to platinum The exclusive rights to acquire mining title to platinum group metals and the ores of any such metals, contained within the Platined Ares, are held by Potgietersrust Platinums Limited ("PP Rust") which is equally owned by Ruspists and Lebowa Plats. PP Rust will seek a listing, as soon as possible, on the Johannesburg Stock Exchange and The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and will find the development of the grape by means of a complimation of

development of the mine by means of a combination of equity and debt. The B400 million equity component of the funding will be raised through a rights issue by PP Rust to Ruspicts and Lebows Pixts and, in due course, PP Rust will raise debt sufficient to complete its capital expenditure programme

Lebows Plets will pass on its PP Rust entitlements to its shareholders and, at the same time, will raise additional funds from shareholders to finance part of the capital

Rusplats will take up its PP Rust entitlements, including those accruing to it as a shareholder of Lebowa Plats, and will distribute them in the form of nts to fully paid shares to its RPH sha

Simultaneously with the above, Rusplats will distribute to RPH shareholders its 25% direct shareholding in Lebowa Plats also by way of a dividend in specie.

Rusplats' distribution of its interests in Lebowa Plats and PP Rust will offer shareholders greater portfolio flexibility and should create additional value through the elimination of the market discount

associated with holding company structures. Shareholders will be advised of Author details in due

Johannesburg, 25 July 1991

Microsoft earnings surge 73% to \$138.4m

By Martin Dickson in New York

MICROSOFT, the leading publisher of personal computer software, reported a 73 per cent increase in fourth-quarter earnings and strong demand for a new, upgraded version of its disk operating

system.

The company reported net income of \$138.4m, or 73 cents a share, up from \$80m, or 43 cents, in the same period last year. Revenues rose from \$337m to \$526.6m.

expectations.

The company had introduced the upgraded system program, called MS-DOS 5, in mid-June and shipped more than 900,000 units by the end of the month, which also marked the end of its financial

immensely successful program launched last year, and Micro-

soft graphical applications.

For the full year, the company reported net income of \$462.7m, or \$2.47 a share, up nues rose from \$1,2bn to \$1.8bn.

International sales buoy McDonald's

By Barbara Durr in Chicago

McDONALD'S, the world's largest fast-food chain, reported second-quarter net come of \$232m, or 63 cents a share, up 8 per cent from \$215m, or 59 cents a share, in

the year-earlier period.

For the first six months, net income was \$400.5m, up 7 per cent from \$373.9m last year. The company, which has been fighting to increase its sluggish domestic sales, was able to achieve only a 1. per cent gain for the first half.

marched along briskly at 17 per cent. McDonald's tried to boost domestic sales through discount meals, special promotional programmes and the introduction of its new reduced-fat "McLean Deluxe" burger. But recession and competition offset these

Much of the increased sales came from opening new restaurants. A total of 187 restaurants were added in the first half, with 128 outside the US, compared with 89 being opened in same period last

BP sells gas transmission assets in US

By Deborah Hargreaves BRITISH PETROLEUM has

sold the gas transmission assets of its US Tex/Con subsidiary yesterday to Transok, a unit of Central and Southwestern Corporation for an estimated \$250m. Transok is an intra-state gas gathering and marketing

company. BP said it had received bids for the rest of Tex/Con, including its US onshore oil and gas production, and will

be announcing another deal The total sale is expected to reach over \$800m, a figure at the lower end of analysts'

expectations. The company decided to sell Tex/Con in April after several years of falling gas prices in the US following its failure to replace its oil and gas

The sale does not include cent at \$368.5m. any of BP's offshore exploration assets in the Gulf loss was \$10.7m, or 19 cents, of Mexico, which are operated against net income of \$28.2m, by BP Exploration. or 48 cents, for the first half of

Bankers Trust Company, London

UAL and Delta post sharp falls ter 11 bankruptcy protection quickly economic conditions in price-discounting that has hit the US airline industry generwhile Trans World Airlines is

The profits figure benefited

from higher operating reve-

nues - up from \$2.74bn to

\$2.95bn - and revenue passen-

ger miles flown increased by

13.1 per cent. However, the

yield – passenger revenue per mile flown – fell by 4.4 per

cent to 12.28 cents.
Mr Stephen Wolf, the company's chairman, said that UAL did foresee "a gradual improve-

ment" in the months ahead.

But he stressed the strength of

the recovery depended on how

McDonnell Douglas cuts debt

By Nikki Tait in New York

UAL, parent company of United Airlines, one of two largest US airlines, yesterday unveiled a sharp drop in second quarter income to \$52.7m, down from \$148.3m in the same

period a year ago.

Meanwhile, one of United's
main rivals, Delta Air Lines –
ranking third in the US airline industry - also reported lower figures for the April-June quar-

UAL blamed the drop on the after-effects of the Gulf con-flict, contracted business travel because of the recession in the US, and the widespread

The figures were towards the upper end of analysts'

> MCDONNELL DOUGLAS, the financially-stretched aerospace and defence group, yesterday reported a 35 per cent rise in second-quarter earnings and a significant reduction in its The figures follow reports

> arlier this week from US Defence Department officials that the company faced such a cash squeeze at the start of this year that it sought a \$1bn advance from the Pentagon on contract work, although the request was withdrawn in April when its financial position improved. Yesterday's results showed a

further improvement in the balance sheet, with the group's total aerospace debt at \$2.94bn on June 30, down from \$3.30bn on March 31.

That gave a debt-to-equity excluding the group's financial services operations - of 0.91-to-1 at the half-year, The company reported earnings of \$77m, or \$2.01 a share, in the second quarter, against

\$57m, or \$1.49, in the same period of 1990, while revenues rose 22 per cent to \$5.04bn. Particularly notable was an improved performance at the company's long-troubled transport aircraft operations at Long Beach, California, which have been through a significant reorganisation and cost-

cutting programme.
This division reported its third consecutive profitable quarter, with operating earnings of \$34m, compared with a loss of \$33m in the same period of last year.

Revenues rose 72 per cent to \$2.4bn as Long Beach built up deliveries of the group's new MD-11 wide-bodied civilian

Nine MD-11s were delivered

black despite compared with 1.05-to-1 at the end of the first quarter.

The company reported earn
to customers during the quarter, making a total of 18 since the start of deliveries late last lower sales

the US picked up, and on "a return to financially justified

All the leading airlines have

complained that financially

distressed rivals have initiated

waves of cheap fare offers in

order to pull in much-needed

cash flow to salvage their bal-

The stronger airlines have generally followed suit in order

to retain their market shares,

but the effect has been to drive

There are currently four US

ance sheets.

However, the company said that its backlog of firm orders had shrunk from \$36.5bn at the end of last year to \$33.1bn because of a softening of com-mercial aircraft orders worldwide, the elimination of orders placed by financially-troubled airlines, and higher deliveries.

The MD-11 programme had 160 firm orders at the end of the second quarter, down from 170 at the end of the first, and 197 options and reserves, down

McDonnell's combat aircraft business produced operating earnings of \$125m, up from \$77m, on flat revenues, thanks to lower costs and reduced

development spending.

The missiles, space and electronics segment earned \$59m,

Ebitda fell to \$79m from \$102m

the previous year in spite of

higher magazine circulation

Time's music business also

Time Warner improves 2.8%

By Karen Zagor

TIME WARNER, the world's biggest entertainment conglomerate, yesterday reported a 2.8 per cent improvement in second-quarter operating income before interest, taxes, depreciation and amortisation

(Ebitda). Expenses related to the 1989 merger of Time Life and Warner Communications once again pushed the company into a net loss for the quarter. For the three months ended June 30, Time Warner had a net deficit of \$32m, or \$3.10 a share, against \$51m, or \$3.29, a year earlier. Revenues rose 10 per cent to \$2.85hn from \$2.59bn. It recorded pre-tax income, for the first time since the merger, of \$6m in the quarter. against a loss of \$24m a year ago. Ebitda were \$551m in the latest quarter, against \$536m in

MANVILLE, the industrial

group, yesterday reported sec-ond-quarter net income of

\$8.2m, or 3 cents a share,

sharply down from \$52.6m, or

41 cents, in the second quarter

of 1990. Sales were \$519.1m.

In the first half, net income

was \$43.2m, or 29 cents a share,

against \$77.5m, or 58 cents. Sales for the six months were

\$987.1m, against last year's

Pitney Bowes, a leading sup-

plier of mailing equipment and

retail and office systems,

announced net earnings of

\$67.7m, or \$0.85 a share, a 12

per cent increase over \$60.4m,

or \$0.76 a share, last year. Rev-

enues were \$804m, against

Net earnings for the first

half were \$135.3m, or \$1.70, against \$120.1m, or \$1.51, on

revenues of \$1.6bn, up from

• Hasbro, the world's largest

toy manufacturer, posted a sec-ond-quarter net loss of \$31.1m,

or 55 cents a share, against net

income of \$8.7m, or 15 cents a

share, for the same period a

year ago. The loss came as a result of

a non-recurring pre-tax charge

of \$59m for costs related to

restructuring Tonka's operations and integrating them after their acquisition by

Revenues were up 32 per

For the half-year, the net

Agent Bank

\$1.5bn a year ago.

Hasbro in May.

The Prudential

Insurance Company of America

U.S. \$500,000,000

Collateralized Mortgage Obligations

Series 1986-1

For the period 25th July, 1991 to 27th August, 1991 the

Bonds will carry an Interest Rate of 6.45% per annum with an Interest Amount of U.S. \$98.60 per U.S. \$50,000 (the original

Principal Amount) Bond, payable on 27th August, 1991. The Principal Amount of the Bonds outstanding is expected to be 33.351488256% the original Principal Amount of the Bonds, or

U.S. \$16,675.74 per Bond until the Fifty Sixth Payment Date.

against \$529.7m.

lishing operations, where 1990. The results were in line with analysts' projections. The share price rose \$1/2 to \$83% at mid-session on the New York Stock Exchange.

The company hopes to reduce its \$11bn debt burden through a \$2.76bn stock rights offering. It revised its offering to give shareholders the right to buy 34.5m new shares at \$80a-share after an earlier one met with vociferous shareholder

Time's cable operations had the strongest quarter, with Khitda of \$220m. up 17 oer cent. The company said the improvement was mainly due to an increase in basic subscribers and higher revenues from payper-view programming and cable advertising.

The US advertising slump was reflected in Time's pub-

1990. Revenues were \$675.1m

• American General, the US

insurer, reported second-quar-

ter net income of \$126.4m , or

\$1.10 a share, against \$198m, or

Revenues were \$1.68bn

For the first half, net income

down from \$1.69bn a year ago.

was \$245.1m, or \$3.11, against

\$305.1m. or \$2.55. Revenues

were \$3.3bn, compared with

• Interpublic Group of Companies, the world's third larg-

est organisation of advertising

agencies, announced second-

quarter net earnings of \$36.2m.

or \$1 a share, against \$30.9m,

or \$0.92, for the same period a

year ago. Gross income was

\$399.5m, compared with

For the six months ended

Gross income for the period

was \$753.3m, against \$626.9m

last time.
• Armco, the integrated steel-

producer, reported a net loss of

\$28.5m, or 35 cents a share, on

sales of \$388.7m for the second

At the half-way stage, Armeo

suffered a net loss of \$68.1m, or

82 cents a share, on sales of

\$799.2m, compared with a net

loss of \$72.2m, or 86 cents, on

sales of \$903.1m for the same

The net loss for the first half

Compiled by Rivka Nachoma

ALLIANCE LEICESTER

Alliance & Leicester Building Society

Floating rate notes 1994

For the three months 24 July,

1991 to 24 October, 1991 the

notes will bear interest at

11.205% per annum. Interest

payable on the relevant interest

payment date 24 October, 1991

will amount to £141.21 per

£5,000 note and £2,824.27 per

Agent: Morgan Guaranty

of this year included \$56.8m of

equity losses attributable to

June 30, net earnings were \$44.1m, or \$1.22, up from last

year's \$39.6m, or \$1.18.

quarter of this year.

period a year ago.

£300,000,000

£100,000 note.

Trust Company

JPMorean .

against \$578.4m.

US QUARTERLIES IN BRIEF

had a weaker quarter, with Ebitda down 7.2 per cent in the 1991 quarter to \$116m from \$125m a year earlier. Second-quarter Ebitda from

Time Warner's filmed entertainment division rose 13 per cent to \$85m For the first half, Time

vious year.

\$6.48 a share, on revenues of \$5.69bn, against \$102m, or \$6.54, on revenues of \$5.33bn Total Ebitda was essentially flat, at \$1.08bn in the first half

Alcan Aluminium reduces dividend

of 1991 against \$1.07bn the pre-

ALCAN Aluminium is cutting its quarterly dividend rate from 28 cents a common share to 15 cents with the September

rate "in the light of the decline in earnings and the uncertain 223m common shares outstand-

pipeline business totalled \$13m in the quarter, compared with \$12.8m in the same period a year earlier. On the announcement

was depressed by \$15m of unusual charges. Engineered and chemical product sales suffered from the effects of recession in the US and adverse economic conditions in Brazil, Goodyear

payment, writes Robert Alcan said it reduced the

outlook for the future." It has ing and the cut will save \$29m annually.

yesterday, Goodyear shares eased \$% to \$10% in early

to subscribe for shares of common stock of KOYO SEIKO CO., LTD. (Koyo Seiko Kabushiki Kaisha) (Incorporated with limited liability in Japan)

Notice to Holders of Warrants

U.S. \$70,000,000 3%% Guaranteed Notes due 1991 with Warrants ("1991 Warrants")

U.S. \$60,000,000 3½% Notes due 1992 with Warrants ("1992 Warrants")

Notice is hereby given that on 28th June, 1991 the Board of : Directors of Koyo Seiko Co., Ltd. resolved for the issue of 41/2%, Convertible Bonds due 1998 of Yen 20,000,000,000 as follows:

 Conversion price: 2) lesue date:

Yen 899.00 23rd July, 1991 (Japan time)

As a consequence of the issue, the subscription prices for 1991 Warrants and 1992 Warrants have been adjusted, pursuant to the provisions of the instruments dated 29th September, 1986 and 6th October, 1987, respectively, as from 23rd July, 1991 (Japan time) as

1) 1991 Warrants Current subscription price: Adjusted subscription price:

2) 1992 Warrants

Current subscription price: Adjusted subscription price:

Yen 540.90 Yen 677.00 Year 673.10 ·

Yen 544.00

KOYO SEIKO CO., LTD. By: The Sumitomo Trust and Banking Company. Limited as Principal Paying Agent Dated: 26th July, 1991

>>Rights Issue<<

SKALA COOP RT

Subscription period: 24.7.91 - 6.8.91 For further details please contact: holders of actual shares : J. M. Finn & Co.

London, tel: 071-628 9688 holders of all Austrian Certificates: Mr. Windisch-Die Erste Oest. Spar-Casse-Bank, Vienna.

tel: +43 222 53100

July, 1991

INTERNATIONAL CAPITAL MARKETS

Treasuries rally further as rate cut hopes revive

By Patrick Harverson in New York and Simon London in London

US ROND prices gained further ground yesterday morning on more evidence that the ecomore evidence that the economic recovery may not be as robust as originally thought.

By midday, the benchmark 30-year Treasury issue was up if at 97%, to yield 8.378 per cent.

The two-year note was also higher, up is at 100, carrying a yield of 6.858 per cent.

The spark for the opening raily was the Labour Department's announcement that initial claims for state unemploy-

MES FRIDAY JULY 26 19,

19 2m in the said of the said

Goodyear

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Lorest Period

Compares with a pre-

By Nikki Tall

tial claims for state unemployment insurance increased by 30,000 during the second week of July.

Analysts had forecast a

black despite. much smaller rise in claims and, following Wednesday's unexpected fall in June durable goods orders, speculation has intensified that the economy may be experiencing a "double-dip" recession where a brief recovery in activ-

CONTEAD The & Parket Control of Probability in a control of Probability in a control of the cont GOVERNMENT **BONDS**

sales were of 1981, to the tree of 1981, to the 1981, to the tree of 198 ty is followed by a fresh deterioration in economic condi-Donn leretan

Against this background, the strength in the market in the past two days has been a reflection of two sets of hopes: that a sluggish economy will not lead to a build-up of inflationary pressures; and that the Federal Reserve will cut inter-est rates again to prevent prolonged weakness in the

■ THE German government bond market returned to a dominantly gloomy mood yes-terday, with Wednesday's modest gains quickly eroded as the market focused on the poor inflation outlook and the prospect of more supply.

On the London International Financial Futures Exchange, the September bund futures contract closed at 83.63, well down from an opening level of 83.88. Trading volume was active, totalling 38,000 con-· 三二二 C 删准身

Analysts said the market was now firmly expecting a rise in interest rates when the Bundesbank council meets after its summer recess on

Moreover, sentiment was depressed by confirmation that there will be a new 10-year Unity Bond auction next week. The market is expecting an issue in the region of DM10bn

B	ENC	IMAR	KG	OVER	NMEN	IT BO)NDS	\$
		Coupon	Red Date	Price	Change	Yield	Week ago	Month
AUSTRAL	IA.	12.000	11/01	106 4837	+ 0.063	10.93	71.00	11.31
BELGIUM		10.000	06/60	102,8500	-0.250	9.51	944	9.39
CANADA	-	9.750	12/01	99.2250	+ 0.400	9.87	9.97	10.0
DENMARK		9.000	11/00	97 3750	-0.200	9.42	9.28	9.2
FRANCE	BTAN	9 000 9 500	02/96 01/01	98,6961 101,8800	-0 106 -0.010	9.33 9.18	9.25 9.14	9.3 9.2
GERMAN	,	8.375	06/01	87 9300	-0.140	8.60	8.57	8.3
ITALY		12 500	03/01	97 3900	-0.025	13.40	13.29	13.3
JAPAN	No 119 No 129	4.800 5.400	06/99 03/00	58 4398 98,4641	-0 065 -0.135	7.08 8.68	7.18 6.74	7.3 6.8
NETHERL	ANDS	8.500	03/91	97.4200	-0.050	8.90	B.B2	8.6
SPAIN		11.900	07/96	99,2500		12.09	11 94	11.9
UK GILTS		10,800 10,800 9,000	11/96 03/01 10/06	98.31 98.25 92.00	+03/32 +05/32 +04/32	10,26 10,21 9,96	10.25 10,18 9.90	10.5 10.6 10.2
US TREAS	SURY *	8 000 8 125	05/01 05/21	98.23 97.06	+ 10/32 + 13/32	5,19 8,38	8.30 8.49	8.3 8.5

He said the department was

reluctant to exclude the Big

Four brokers from underwrit-ing syndicates, because this

would create a poorer environ-

ment for government bond

■ ACTIVITY in the UK govern-

ment bond market remained

very light, with no new domes-tic economic indicators to

low for the day and off its mid-day peak of 97.20. Its yield rose one basis point to 8.86 per cent.

London closing, "denotes New York morron Prices" US, Lift in 32ods., others in decimal to be auctioned next Tuesday.

■ JAPANESE government bond prices were stable over-night in Tokyo, with the mar-ket failing to extend Wednes-day's gains despite anticipation of a further easing of money-market conditions.

The benchmark government bond issue No 129 closed the day on a yield of 6.68 per cent. On Wednesday, the 129 had closed at 6.675. In London trad-ing, the benchmark yield

moved out to 6.68 per cent.
The Bank of Japan did not inject further liquidity into the money market yesterday, despite a Y700bn drain through redemptions, following six days on which credit conditions had been eased. However, many analysts remain optimis-tic that easier money-market

conditions will come.

Today the market will focus on July consumer price index figures for the Tokyo region. These are expected to show retail prices growing at a yearon-year rate of 3.5 per cent, unchanged on last month. Any indication that inflation is no longer rising will be taken as a sign of lower interest rates to

• The Ministry of Finance does not plan to exclude Japan's four leading broker-ages from underwriting syndicates for Japanese government bonds, Reuter reports from

Tokyo.

The MoF issues government bonds through competitive auction. It prefers to have an auction with many underwriters so that the government does not itself have to bear the burden of higher interest rates,

FT/AIBD INTERNATIONAL BOND SERVICE

Syndicate ties up first **Ecu-based** buy-out

By Simon London

THE financing for first management buy-out to be denominated in Ecus, the composite currency of the European Community, has been

completed by a syndicate of banks led by Kleinwort Ben-son and BHF Bank.

The management of MediMe-dia, which publishes medical journals and directories, is brying the company from Dun buying the company from Dun & Bradstreet for around Ecu60m (\$70m). The 53 senior managers are participating in the deal, together contributing equity finance equivalent to about one-third of the pur-

chase price.
Mezzanine, or subordinated debt totalling Eculim has been provided by BHF Bank and the Kleinwort Benson Senior debt of Ecu29m has come from Kleinwort Benson, BHF, AIB Capital Markets, NatWest Acquisition Finance.

and Bank of Scotland. Kleinwort Benson said the deal was over-subscribed during syndication. While finance drive activity and last week's minated in European Curfilm issue of long-dated stock still overhanging the market. On Liffe, the September gilt futures contract was virtually unchanged on the day at 91.26. rency Units is now readily available from international banks, most of which have inter-bank credit lines denominated in Ecu, this is believed to be the first Ecu financing for an MBO. Volume was very low at 9,000

contracts.
The benchmark 11% per cent The transaction has been gilt maturing 2003/2007 closed just h of a point higher on the day at 1104, for a yield of 10.23 denominated in Ecu to match MediMedia's turnover, 70 per cent of which comes from European countries. By taking on Ecu debt, the company is partially hedged against Traders said that the £1bn tap issue of 9 per cent conver-

sion stock maturing 2011 was still largely unplaced, with the outstanding stock trading well dverse currency movements. The company was acquired by Dun & Bradstreet in 1988 below the tap price. At the as part of the £1.65bn (\$2.77bn) acquisition of IMS Interna-tional, the market research close, outstanding bonds were trading at 29%, against a part-ly-paid issue price of 30. group, then headed by Mr Robert Louis-Dreyfus, now chief executive of Sasichi & Saatchi, ■ DUTCH government bonds surrendered mild gains to end slightly easier in line with Gerthe troubled UK advertising

In 1990, Medimedia had a man bund futures. Business, turnover of \$111m. The comhowever, was lacklustre, Ren-ter reports from Amsterdam. pany was started in Germany Continued worries about by Dr Martin Steinmeyer inflation and prospects for higher interest rates in Gerchairman, but has since made 20 acquisitions in 20 years of many weighed on prices, bro-kers said.

The 8.50 per cent Dutch govoperation. Many of the managers contributing equity to the buy-out had earlier seld their ernment bond due 2006 ended sses to the company. five cents lower at 97.05, its

Italian building company in L49bn flotation

A TOTAL of L49bn will be raised by SCI when the Italian family-controlled building and construction company comes to the Milan stock market, AP-DJ reports from Milan.

Under terms of the opera-tion, 16.38m SCI ordinary shares will be placed at L3,000 each. This is slightly more than 30 per cent of the com-

of the total placement, 14m Of the total placement, 14m shares will be new ones issued directly by SCI, which is controlled by the Romanengo family of Genoa. The remaining 2.38m shares will be placed by SCI shareholders, tyre group Pirelli, and Gemina, the financial services company.

Following the operation, both Pirelli and Gemina will

both Pirelli and Gemina will retain 2.3 per cent of SCI stock, against 6.3 per cent hefore the flotation.
Felice Vitali, managing director of Gemina, which is

lead-managing the placement, said SCI's steady growth over the past few years and contin-ued growth potential warranted a listing on the stock exchange. "We have been working

with SCI for several years, and they have taken the cultural step that is necessary for family-owned companies that want

to compete on a larger scale," Mr Vitali said. Vitali predicted SCI would emerge from 1991 with revenues of more than L300bn, against L259.8bn in 1990. Net profit in 1990 totalled L10bn.

INDIA

The FT proposes to publish this survey on 5 September 1991 and it will be distributed to 160 countries worldwide. If you want to reach this

FINANCIAL TIMES

All these securities having been sold, this announcement appears as a matter of record only.

New Issue



U.S.\$100,000,000

4 PER CENT. GUARANTEED NOTES DUE 1995 WITH WARRANTS

Unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Mitsui Taiyo Kobe Bank, Limited

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Mitsni Taiyo Kobe International Limited

Daiwa Europe Limited **Bankers Trust International Limited** Baring Brothers & Co., Limited **Deutsche Bank Capital Markets Limited** Robert Fleming & Co. Limited Merrill Lynch International Limited Salomon Brothers International Limited

J.P. Morgan Securities Ltd. **Tokai International Limited** S.G. Warburg Securities

J. Henry Schroder Wagg & Co. Limited

Morgan Stanley International Barclays de Zoete Wedd Limited Bayerische Vereinsbank Aktiengesellschaft **DKB** International

Goldman Sachs International Limited Mitsui Trust International Limited Paribas Capital Markets Group **Swiss Bank Corporation** Tokyo Securities Co. (Europe) Limited Yamaichi International (Europe) Limited

NEW ISSUE

This announcement appears as a matter of record only.

July, 1991

SHOWA ELECTRIC WIRE & CABLE CO., LTD.

U.S. \$120,000,000

4¼ per cent. Guaranteed Bonds 1995

Warrants

to subscribe for shares of common stock of Showa Electric Wire & Cable Co., Ltd. The Bonds will be unconditionally and irrevocably guaranteed by

The Kyowa Saitama Bank, Ltd.

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited

IBJ International Limited Salomon Brothers International Limited Kyowa Saitama Finance International Ltd. **Swiss Bank Corporation**

Bank of Yokohama (Europe) S.A. Mitsui Trust International Limited The Nikko Securities Co., (Europe) Ltd.

ANZ Merchant Bank Limited

BSI-Banca della Svizzera Italiana

Lehman Brothers International

Morgan Stanley International

Société Générale

Deutsche Bank Capital Markets Limited

UBS Phillips & Drew Securities Limited

Goldman Sachs International Limited

Mitsui Taiyo Kobe International Limited New Japan Securities Europe Limited Taiheiyo Europe Limited

Universal (U.K.) Limited

Baring Brothers & Co., Limited The Chiyoda Securities (Asia) Limited Dresdner Bank Aktiengesellschaft Kleinwort Benson Limited Merrill Lynch International Limited J. Henry Schroder Wagg & Co. Limited Swiss Volksbank S.G. Warburg Securities

important audience, call Louise Hunter on 071 873 3238 or fax 071 873 3079.

INTERNATIONAL CAPITAL MARKETS

Finns buy into swap deal with IADB and Ontario

By Tracy Corrigan

GOLDMAN Sachs completed the third leg of a back-to-back swap involving three borrowers in two currencies when Finnish Export Credit (FEK) brought a C\$300m five-year

FEK and the Inter-American Development Bank will exchange the proceeds of their issues, totalling C\$450m, with the Province of Ontario, which launched a \$390m five-year deal on Wednesday.

With swap arbitrage hard to find in both markets, the backto-back swap arrangement allows borrowers an alterna-tive route to cheaper funding. However, such funding is difficuit to secure, as markets and horrowers have to fit precisely for the economics of the financ-

The deal benefited from firm demand for Canadian dollar securities and tightened slightly from its launch spread of 41 basis points above the comparable Canadian Trea-

Meanwhile, the European Community has yet to choose between the five banks competing for a mandate to lead its next Ecu bond offering. The EC is expected to raise Ecu500m of 9% per cent bonds due 1998,

INTERNATIONAL BONDS

adding to an existing Ecu500m deal launched last February. The EC may waiting for better market conditions, as the Ecu sector has been weak for some

In the matador bond market, the European Coal and Steel Community launched a Pta15bn five-year deal in rather poor market conditions. The Spanish market has slipped following the breakdown of pay talks between the government and unions. This has caused investors to focus on the likelihood of interest rates remaining high to combat inflation while economic convergence with other EC countries may

In the DM sector, Barclays Overseas raised DM150m of three-year bonds via Dresdner Bank. The deal was quoted at 100.05 bid, just outside full fees.

• GE Capital, the US financial services company, has added new dealers to its short and medium-term funding pro-

UBS Phillips & Drew and Credit Suisse First Boston have been added to its \$3bn global medium-term note programme established last year. Barclays de Zoete Wedd and Crédit Lyonnnais have become dealers on its Euro-commercial paper programme.

NEW INTERNATIONAL BOND ISSUES										
Borrower US DOLLARS	Amount m.	Coupon %	Price	Meturity	Fees	Book tunner				
ANZ Benking Grp.(b)#1 Compagnie Benceire(c)#1	150 30	(b) (c)	100 101 %	1994 1998	22.5bp 1%/14	Merrill Lynch Sumitomo Finance				
CANADIAN BOLLARS Finnish Export Credit(8)†	300	1014	101.30	1996	1%/1.6	Goldman Bachs				
AUSTRALIAN DOLLARS GECC(a)†	100	114	101.45	1996	2/1 ¹ 2	Hambros Bk.				
D-MARKS Barciaya O'seas Cap.6V(a)† Marutomi Grp.(a)•	150 70	914 53g	101.35 100	1993 1995	1½/¾ 2¼/1½	Dresdner Bk. Nomura Bk. GmbH				
SWISS FRANCS Bayerische Hypotheken(a)**† SBAB(a)† Riken Vinyi Inds.(a)*** Ask Planning Center(d)***	100 100 80 80	7 ¹ 4 6 ³ 4 4	102 101 3 100 100	1996 1996 1995 1995	:	Swiss Volksbank UBS Yamalchi Bk. (Switz) UBS				
PESETAS Euro.Coal & Steel Comm.(e)†	15bn	11.35	10112	1996	15	Bco.d'Credito Inds.				

**Private placement. \$Convertible. With equity warrants. #Floating rate note. †Final terms. a) Non-callable. b) Coupon pays 25bp over 3-month Libor, Non-callable, c) Callable, once only, at par after 3 years, Coupon pays 50bp over 5-month Libor for the first 3 years, then fixed at 95 % thereafter. d) Put option on 31/21/33 at 110% to yield 7.931%. e) Matador issue. Non-

Venezuela's Euro ratings lifted

VENEZUELA's Eurobond ratings have been upgraded from B+ to Double-B by Standard and Poor's, reflecting the country's improving economic performance, writes Tracy Cor-

rigan.
The change affects \$1.4bn equivalent of Eurobonds: Venezuelan government's \$19.9bn of "Brady" bonds, issued as part of the country's

Meanwhile, Venezuela will be returning to the international capital markets next week, with a \$100m five-year Eurobond, arranged by Bankers Trust International The deal will be priced to yield between 245 and 255 basis points more than the five-year US Treasury. Officially launched next week, it is being

The upgrade "reflects the implementation since 1989 of a comprehensive economic adjustment programme and the debt reduction plan," Standard & Poor's said.

However, these achieve-ments "remain vulnerable to political challenges to the ongoing reform programme and adverse developments in

Milan calculates costs of new technology

Haig Simonian finds dealers still uncertain of the bourses' leap to continuous trading

HATEVER the outcome of Italy's attempts to its securities markets and make up for years of delay, the summer of 1991 is likely to go down as the period of the t change for decades.

While the definitive rules for the new stockbroking-cum-fund management, called the Societa di Intermediazione Mobiliare (SIM), published ear-lier this month, mark the big-

ITALIAN SECURITIES REFORM

gest leap so far, the move to the screen-based trading of equities, due to start in September, represents a huge

By replacing the traditional "rings", in which dealers set share prices at the bourse, with a screen-based trading system, Italy will catch up with what is already old hat in most other European financial

When established, the system will open the door to "continuous" trading, allowing prices to be set throughout the day, rather than in one formal "fixing" during the bourse's brief morning session. Continuous trading will also link Italy's 10 stock exchanges into one national network and, in time, allow trading off the

stock exchange floor.
Yet, despite the fact that trials have been under way for trading of at least a handful of shares is due to start in mid-September, the latest move towards reform still leaves more questions than answers. No date has yet been set for

screen-based trading, which is still being tested after the market officially closes for the day. Nor have there been any decisions on which shares will be traded, or how quickly the number of stocks traded elec-

tronically will be increased. That means dealers are still only guessing at how matters will develop. Most expect trading to begin with between six and 10 shares. While the authorities will want to avoid the risk of opening with big blue chips in case of technical bugs, it is equally unlikely the new system will commence with illiquid stocks either.

Most brokers expect the number of shares to reach around 40 — representing about 35 per cent of stock market capitalisation — by March. Eventually, most of the some 200 shares on Milan's official market will be traded electronically. The confusion about Italy's electronic trading debut has its roots both in the tortured history of the venture and in the fact that the shift to screen-based trading is happening just as the entire framework for securities trading is being overhauled with the

Brokers' doubts are probably based on the fear that, when taken to their conclusion, screen-based systems usually spell the end of traditional floor-based business, as already

seen in London and Paris. Even under the new system there is still no indication of when the key shift will be made from using terminals on the stock exchange floor to installing them in brokers' booths at the bourse. And when the more ominous extension to brokers' offices will take place is even less certain. But whatever the back-

SCREEN-BASED TRADING COSTS

Front office Execution (order routing and matching) Link with bourse main Obligatory reporting Bank of Italy and

* Figures based on a broker with seven terminals, associting 100,000 orders and 1,000 block trades a year.

ground, the latest venture is a serious project, involving not just brokers but also the banks and commission houses, which will be the main participants in the new SIMs.

To ensure the involvement of all three groups, the brokers last year sold equal stakes in their data processing opera-tion, Centro Elaborazioni Dati (CED) Borsa, to the banks and commission houses as a first step towards setting up the While CED Borsa will look

after the technical side of screen-based trading, a new organisation, Generale Telema-tico di Borsa (GTB), established last year, will be responsible for policy and managing the new system.

Together, the two groups have defined technical parame-

ters, installed much of the necessary hardware, and provided estimates for creating and operating the new network. According to Mrs Maria Luisa Rampello Martinat, the director-general of CED Borsa, the rest is up to others - nota-

bly Consob, Italy's stock mar-ket watchdog. It is the regula-tors who must come up with a

ccording to one estimate, a medium-sized broker with seven screens, doing 100,000 deals and 1,000 block trades, which attract a higher charge, will pay out L806bu (\$616.2m) a year based on the assumption year, based on the assumption that only 75 per cent of orders are fulfilled.

Italy's stock exchanges are hooked up. At present, screen-based trading is only running

between Milan and the Rome,

Turin and Genova bourses,

leaving the six smaller markets

still unconnected.

While the banks and brokers

are already grumbling about the uncertainty surrounding the new system, their main objection is the cost.

Electronic trading is cer-

tainly going to be appreciably dearer than the current method. Shares traded on-screen will attract a levy of

L2,000 per order. Participants will also have to pay an annual

link-up fee to the new system, as well as certain one-off costs at the outset.

Officials at CED Borsa are anxious to deflect such criticism, arguing that they are only passing on L7bn of the estimated L12bn annual costs

of buying and operating the system, which works on Digital starting date for screen-based trading, decide which shares Equipment hardware, over the will be affected, and provide a next five years. formal rulebook for the new

Mrs Rampello Martinat says system, she argues.
Consob tends to toss the ball the charges have been set by a working group representing all those operating in the market. back into the stock market's court. While accepting it has However, tariffs have been formal supervisory responsibilswollen by the requirement to ities, it says it cannot set a starting date until CED Borsa pay off investment costs within five years. Although prices will and the GTB declare they are be subject to annual reviews, satisfied that the tests and there is no guarantee that they training sessions are complete. While the Milan trials appear will fall once the investment is to be going well, the regulators need to be satisfied that all

amortised, she warns. It is the price structure and investment costs that have most worried the brokers, espe-cially those with no obvious bank partner with which to set up a SIM. For while the presence of a few screens on the bourse floor will have little effect, many brokers see them as the thin end of a wedge which could eventually

threaten their survival.

Not only will the new technology be a financial burden, especially for smaller firms not teaming with a rich partner, it could also lead to extinction, some brokers say.
For under the rules which

are expected to apply to the answ system, any stock traded on-screen will no longer be handled in the traditional rings after an initial transition period. That means brokers not investing in the new technology will gradually find themselves redundant.

Some bankers' still complain that new SIMs rules discriminate in favour of brokers by not obliging them to set up SIMs. But it may be that the move to screen-based trading will prove the most effective early filter as to who will survive in Italian equity trading. This is the second of three

and the same

Banks

The continues

with offer

lan kazi

Turkey raises deposit rates

TURKISH banks have begun raising deposit interest rates after a wave of government-imposed cuts, Reuter reports

from Ankara.

A dozen banks raised timedeposit rates between one and eight points this month, pushing the maximum one-year deposit rate to 71 per cent, against a present minimum of

British Fr Corporati Industriai Financial

EQUI

Price £

SHARE prices have faltered and heads have rolled in Tokyo against the five in late 1989, at the peak of the last bull mar-

from the recent financial scandals, but stock speculators baye not quite abandoned the Tokyo stock market, writes Emiko Terazono in Tokyo.

The number of stocks on the Tokyo Stock Exchange watch list of shares - in which speculators are thought to have an interest - has continued to tn 19 ft

The TSE's watch list system warns individual investors of irregular margin trading of shares. If margin sell/buy ratios exceed 60 per cent, or margin selling and buying rises beyond a certain ratio to the total outstanding shares, the stock is subject to a daily announcement of its shares

bought and sold on margin.
This system is unique to Japan, and the TSE says it intends to tighten the grip on volatile stock movements by

Tokyo exchange extends stock watch list

lowering the watch list limit for margin sell/buy ratio from 60 per cent to 50 per cent. Price manipulation is easily done in Japan, as companies prefer to lock the bulk of shares in the hands of stable

ing shares allows room for speculators to create volatile price movements by buying or selling shares of companies with low capitalisations.

Speculators have not been deterred by the 5 per cent disclosure rule implemented last December, which obliges holders of stakes of 5 per cent or more in a listed company to file details of their invest-

The Financial Times Ltd 1991. Compiled by the Financial Times Ltd

FT-ACTUARIES SHARE INDICES

	EQUITY GROUPS		Thur	sday J	uly 25	1991		Wed Jul 24	Tue Jui 23	Men Jul 22	Year ago (approx)
F	Q SUB-SECTIONS gures in parentheses show number of stocks per section	Index No.	Day's Change	Est. Earnings Yield% (Max.)		Est. P/E Ratio (Net)	zzi zdj. 1991 to date	Index No.	index No.	Index No.	ladex No.
	CAPITAL G000S (183)	830.78		10.42		11.84					
2		1070.50		9.07	5.82	13.97	30.76				1125.85
3	Contracting, Construction (31)	.1162.0B	+0.1	9.46	6.72	13.97	3L97				1443.56
9	Electricals (10)	2442.94	-0.2	10.51	5.48	12.11 14.79	61.85				2442.05 1784.64
7	Electronics (25)	1013.00	-57	8.99 16.33	5.35 5.96	7.35					
7	Engineering-General (45)	423.00	+0.4 +0.2	12.10	5.65	10.12	11.82				
é	Metals and Metal Forming (8)	432.00	-13	16.18	8.10	7.59	16.70				
ĕ	Motors (12)	323.41	13	12.22	7.48	9.65	9.98			318.14	
10	Other Industrial Materials (20)	h 508 70		8.72	5.03	13.48	34.85			1563.03	
21	Other Industrial Materials (20) CONSUMER GROUP (188)	h51382	-0.1	7.68	3.61	16.05	24.21		1521.17		1307.48
22	Browers and Distillers (22)	1836.93	-0.2	8.38	3.61	14.56	27.57		1848.32		
25	Brewers and Distillers (22)	1202.07	-0.2	9.55	412	12,93	24.43	1203.99	1199.35	1182.27	1096.89
26	Food Retailing (1.7) Health and Household (22) Hotels and Leisure (24)	2691.95		8.00	3.12	16.34	39.61		2731.49		
27	Health and Household (22)	3633.94	-0.6	5,24	2.37	21.82	30.86		366A.89		
29	Hotels and Leisure (24)	1276.74	+0.7	9.97	5.43	11.99	30.99			1234.18	
30	Media (26)	1435.40	-0.1	8.20	4.94	15.81	36.17		1438.99		0.00
31	Packaging, Paper & Printing (17)	746.00		7.54	4.42	16.01	14.33			731,08	608.29
34	Stores (32)	9/1.49	+0.1	7.89	3.83	16.56	17.06	970.59		948.84	818.86
<i>3</i> 5	Textiles (9)OTHER GROUPS (109)	12000.31	-0.1	8.82 9.79	5.45	14.08	13.79		369.09 1252.44	558.75	493.06 1157.19
40	Puriner Coming (197)	112271.33 11207 97	+0.2 -0.5	8.25	5,11 4,98	12.73 14.99	23.73 29.13		1303.48		0.00
47	Chambris (27)	10.102.01	+0.4	7.26	5.10	17.01	32.92		1406.36		
43	Continues (21)	1473 04	-0.9	10.13	7.16	11.92	31.93		1476.74		
44	Business Services (1.2)	2208 39	-0.2	8.56	4.82	14.47			2192.27	2170.82	
45	Flactricity (16) Telephone Networks(4) Water(10)	1227.58	-0.2	14.07	5,29	9.08	18.41			1216.42	0.00
46	Telephone Networks(4)	1514.93	+L8	9.79	4.02	13.36	5.58	1488.86	1489.17	1457.16	1180.17
47	Water(10)	2458.16	-1.3	16,62	6.26	6.66		2491_30			
48	Maiscellaneous (25)	77.40LT	0.2	6.12	4.87	<u>21.1</u> 7	47.89	1988.93	1997.76	2007.85	1768.50
49	INDUSTRIAL GROUP (480)	1266.28	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	8.89	4,52	13.92	24,03	1266.38	1256.89	1251.23	1164.40
51	Oil & Gas (20)	2488,45	-0.1	10.90	5.50	12.07	50.59	2491.64	2509.42	2500.20	2390.98
		1369.65		9.15	4.65	13.65	_		1371.71		1266.56
	FINANCIAL GROUP (94)		8.2			ريارت	20.81	_			
		796.58	-0.3	6.58	5.94	23.00	22.63	798.69 916.52	901.72 925.68	794,15	801.29 858.09
62 65	Banks (9)	910.27	-0.7 +0.7	9.20	. 6.08 5.45	23.00		1508.03		916.00 1490.76	
66	Insurance (Composite) (6)	מכימוכיוו מכימוכיוו	+0.1		5.45) 6.73	_	20.23	650.32	1507.50 157.50	2490.76 651.64	1493.89 665.87
67	Insurance (Composite) (6)	1154.01	-0.4	6.74	5.86	19.24	30.61	1161 50		1185.47	956.66
60	Merchant Banks (7)	221 10	-0.6	2.17	4.95	17.24	11.00	425.77	425.46	424.11	437.76
	Property (37),		-0.2	6.04	4.97	23.76	19.84	927 14	902.99		1096.99
27	Other Financial (20)	240 14	-0.2	11.55	7.27	10.83	17.84 7.80	243.56	250.70	254.64	288.85
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		1218.01	-0.6		3.49	4	19,41	1225.65			1214.73
99	ALL-SHARE INDEX (664)	1231.23	-0.1		4.78		24.65	1232 11	1234.10	1220.52	1154.80
\neg		Index	Day's	Day's	Day's	Jal	Jel	¥	J⊯l	Jel	Year
		Ro.	Change	High (a)	Less (b)	<u> 24]</u>	23	22	19	18	ago
\neg	FT-SE 100 SHARE INDEXA	2579.6	-0.9	2579.6	2566.8	2590 5	2587.9	2550 5	254) 5	2547.3	

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	PRICE INDICES	Thu Jul 25	Day's change %		Accrued interest		123	British Governor Low Coupons (0%-73, %)	ert 5 years	9.09 9.90 9.90	9.04 9.91 9.91	10.81 10.81 10.81
3	British Government Up to 5 years (29) 5-15 years (27) Over 15 years (9) Irrefermables (6)	120.93 131.22 138.92 152.01	+0.07 +0.07 +0.28	120.88 131.13 138.82 151.74	2.16 2.89 2.21	7.77 6.44 7.34	6 7 8	Medium Coepors (8%-10%%) High Coepons (11%-) Irredesnables	5 years	10.26 10.11 10.05 10.43 10.23 10.13	10.27 10.11 10.05 10.44 10.24 10.14	12.08 11.28
 6 7	All stocks (71) Index-Linkel Up to 5 years (1) Over 5 years (10) All stocks (11)	160.04 145.15	+0.09	160.03 145.02	0.67 0.50	2.72 2.76	1121314	Index-Linked Inflation rate 5' Inflation rate 5' Inflation rate 10 Inflation rate 10	% Over5yrs. 1% Upto5yrs. 1% Over5yrs.	4.42 4.37 3.45 4.17	4.41 4.37 3.44 4.17	4.32 4.09 4.13
9	Pels & Lanes (56),		<u> </u>	<u> </u>	2.84	5.33	15 16 17		5 years 15 years 25 years	11.91 11.70 11.49	11.89 11.68 11.47	12.80 12.51

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Derby Trust net asset value at 407p

Net asset value per capital

GPA Investments B.V.

US\$ 20,000,000

Guaranteed Floating Rate Notes due 1995

Guaranteed by

GPA Group pic

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The interest amount payable on the relevant interest payment date, January 27, 1992 will be US\$ 3,526.25 per US\$ 100,000 denomination.

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UK COMPANY NEWS

Thorn EMI restructures further

THORN KMI yesterday took a further step towards its objective of restricting itself to a handful of businesses, including music, rentals and electronics with the sale of its software business to its management, writes Michael Skapinker.

agement, writes Michael Skapinker.

Mr Colin Southgate, chairman, said it was difficult to combine Thorn EMI Softwas difficult to combine Thorn EMI Soft-ware with the group's remaining busi-pesses. He founded the company which eventually formed a large part of Thorn's foftware business.

The 282m cost of the buy-out is being financed by CINVen, the venture capital group, and National Westminster Bank. Thorn will receive a total of £50m in cash and the assumption of debt by the new

puter systems and in facilities manage-ment - running clients' computer

About a third of the business is in the defence and aerospace sector, with the reminder in manufacturing, retail and finance.

ment - running clients' computer
systems on a day-to-day basis.

It made profits of £5.2m last year on
turnover of £117m.

Mr Southgate said that the debt component amounted to no more than a few million pounds. A further amount of £32m will be paid in the form of a zero coupon loan note which matures in four

The company is to be renamed Data

Mr Mike Smith, chairman of Thorn EMI Software, who will head the new company said it would seek a stock market flota-tion "when market conditions are favour-

Only the wanted and unsaleable remain Michael Skapinker on the background to Thorn EMI's latest sale

S THE founder of the business, Mr Colin Southgate still uses security card Number 1 when

he visits the premises of Thorn EMI Software.

Yesterday, as group chairman of Thorn EMI, the music, rentals and technology group, he amounted the sale of the company's software business to management and staff. "I'm pretty emotional about it," he

· Mr Southgate has, however, never allowed emotion to get in the way of restructuring Thorn EMI, a process which has resulted in the sale of more than 60 businesses since

These have included Ferguson, the UK's last remaining television manufacturer, Inmos, one of the world's most innovative semiconductor makers and a large part of Thorn's lighting interests, which was the original business set up by Sir Jules Thorn, the group's immigrant founder,

in: 1928. These companies were sold to foreign buyers, but in the Mr Southgate declared that "it's great that it stays British."

He said US, European and Far Eastern companies had declared an interest in buying parts of the business. A non-British buyer would, however, have had to run the company's UK defence contracts on an

arm's length basis. ... There was an approach from an unnamed British company, but it was not prepared to pay



Colin Southgate: not allowing emotion to get in the way of the reorganisation of Thorn EMI

as much as the business's own

Mr Southgate says the business, which will be renamed Data Sciences, will be able to develop more easily as an independent company. It will be able to make acquisitions, something Thorn EMI found difficult because the high price/earnings ratios of soft-ware companies would have led to a dilution of group earn-

ings.

Mr Southgate founded much of Thorn's software business in 1970, after leaving ICL, the UK computer manufacturer, now owned by Fujitsu of Japan. The company, then called Software

Sciences, was sold to BOC, the industrial gases group, in 1980.
BOC combined Software Sciences with Datasolve, its own software company, and sold the business to Thorn EMI in

1982. The group is now left with some businesses to which it is strongly committed and others it cannot sell. In the former category are music, the HMV record retailing chain, rentals and security. The latter include Rumbelows, the electrical goods retailer, for which Mr Southgate cannot find a buyer, light fittings and defence elec-

Although Thorn has

attempted to sell the last two, Mr Southgate says it is unlikely that anyone will pay what the group thinks they are

There are some useful links between the electronics and security businesses, he says. But it is difficult to combine software with security and electronics, even though a third of Thorn's software business comes from the defence and aerospace industries. Soft-ware for Thorn's security systems tends to be embedded in the products and is designed by employees of the security business.

Co-operation between Thorn EMI's software and defence businesses was also limited. The software company advises the Ministry of Defence on the setting up and management of contracts, for which Thorn's defence company is a frequent bidder. For this reason, they often had to operate sepa-

Thorn EMI Software did occasionally combine with other parts of the group to bid for contracts, but Mr Southgate says it can continue to do so as an independent company, par-ticularly as Thorn EMI will

retain a 20 per cent stake. Mr Mike Smith, chairman of Thorn EMI Software, who will head the new company, says he wants to increase sales to non-UK customers from 25 per cent to more than 50 per cent within three years. The new company has subsidiaries in the Netherlands and Germany and exports to more than 30

NEWS DIGEST

Sid Banks advances to over £2.2m

WITH non-agricultural activities showing an increased contribution, Sidney C Banks lifted its pre-tax profit from £2.16m to £2.21m in the year

ended April 30 1991. The group, grain and agricul-tural merchants are webicle repairers, increased its turnover from £143.8m to

Earnings per share were 20.2p (20.1p). The final dividend is 5.5p, for an unchanged total

SD-Scicon continues to resist EDS offer

Following the announcement yesterday by Electronic Data Systems that it had only received acceptances for 2.4 per cent in respect of its offer for SD-Scicon ordinary, Mr John Jackson, SD-Scicon's chair-man, said: "Our shareholders are continuing to ignore the EDS bid. It is far too low."

"We will be posting a circular this weekend, which will include our profit forecast for the full year. The information it contains will provide the final nail in the coffin of this bid," he added.

As a result of purchases since commencement of the offers on June 19, EDS owns 49.97m (24.74 per cent) SD-Sci-con ordinary shares, 7.35m (25.57 per cent) preference and 3.31m (23.02 per cent) deferred. In total EDS speaks for 27.17 per cent of the ordinary.
The offers have been

extended and will remain open for acceptance until August 7.

share at Derby Trust improved

from 340p to 407p over the six Earnings emerged at 3.03p months to June 30. However it (3.15p) per share and the was still lower than the 415p a

year earlier.

Earnings per income share rose to 8.3429p (7.8484p) at the end of June.

Babcock Intl makes £4.4m SA purchase

Babcock International, the engineering contractor and manufacturer, has acquired the operating business and properties of Foster Wheeler South Africa, for R21m, or

Foster Wheeler provides project management, engineer-ing and construction management services to the petro-leum, chemicals and industrial sectors, and has an annual

turnover of R200m. Babcock indicated its intention to spend up to £50m on acquisitions after reporting a rise of nearly 10 per cent in pre-tax profits to £46.66m.

Scottish American IT asset recovery

Net asset value at Scottish American Investment Company had recovered by June 30 to 131.6p.
That compared with 113.1p

six months earlier and with 130.7p at end-June 1990. In the six months gross

income fell to £7.75m (£8.19m) and earnings were down to 1.66p (1.86p) per share. A second interim dividend of 1.02p, to make 2.02p so far, has

St Andrew Trust net asset value up 16%

Over the six months to June 30 1991 the net asset value at St Andrew Trust has risen 16.4 per cent, from 204.2p to 237.7p. At June 30 1990 net asset value was 264.5p. In the half-year gross income

came to £1.84m (£1.87m) and net revenue to £1.05m (£1.09m).

The Agent Bank

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(3.15p) per share and the interim dividend is lifted to 2.7p (2.5p).

Fleming Fledgling

All sectors of the portfolio at Fleming Fledgling Investment Trust have recovered satisfactorily, and its net asset value per share at June 30 stood at 254.7p.
That compared with 189.9p

at the end of the previous six months, and with 267p on June In the half year to end-June

gross income totalled £583,000 (£663,000), while earnings per share worked through at 1.21p (1.48p). The interim dividend is again lp.

Holders offsets sales reduction

By paying attention to costs, minimising working capital and safeguarding potential exposure to volatile exchange rates, Holders Technology lifted pre-tax profit from £175,000 to £181,000 in the half-

year to May 31.

Those moves offset a signifi-cant reduction in sales, from £2.08m to £1.53m, and the pres-sure of reduced gross margins. The group distributes equip-ment used in printed circuit

The interim dividend is held at 2p from earnings of 3.84p (3.67p) per share.

Burton appoints BAT man to board

Burton Group, the retailing company which owns a host of clothing shops and the Debenhams department store chain, has strengthened its board through the appointment of Mr Brian Garraway as a non-exec-

Earlier this month, the board came in for strong criticism at the extraordinary general

meeting called to approve the £161m rights issue needed to bolster the balance sheet Mr Garraway, who is deputy chairman of BAT Industries,

was once in charge of BAT's retailing interests, including Marshall Field.

of Metal Bulletin Emap, the magazine and news-paper publishing company, has increased its stake in Metal Bulletin, the USM-quoted publisher of trade journals, directories and books, to 1.32m

Emap has 14.3%

shares (14.3 per cent) through the purchase of a further 107,500 shares at 170p each. In the absence of a third party offer or a recommenda-tion from the board of Metal Bulletin, Emap said it had no present intention of making an offer to acquire all the ordi-

Newly acquired Tace falls to below £1m

Tace, the environmental control equipment company acquired on July 19 by Cambridge Electronic Industries after a three-way bid battle, suffered a fall in pre-tax profits from £1.72m to £938,000 in the six months to March 31.

CET's increased 306p-pershare bid, which valued the company at £28.3m, was recommended by the new board imposed by institutional shareholders, notably Norwich

Earnings per share of 5.75p were turned into losses of 1.91p and the interim dividend is passed (3.25p).

Lloyds Merchant Bank falls £1.6m

Pre-tax profits of Lloyds Merchant Bank were £3.7m in the six months to end-June, down £1.6m from £5.3m in the compa rable period.

SHAREHOLDERS

Dalzell and Scunthorpe.

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2. Attend the AGM and voice your concern

3. If you are unable to attend the AGM send your proxy voting rights to Allan Raby, Convener, Dalzell Joint Co-ordinating Committee, c/o 59 Kirknethan,

Notice on behalf of the Dalzell Joint Co-ordinating Committee



1991 Half Year Results

ICT Group profit before tax in the first half was £507m compared with £733m in the first half of 1990, with the fall almost entirely accounted for by the first quarter's results.

	First Half 1991	First Half 1990
Turnover	£6,368m	£6,823m
Profit before taxation	£507m	£733œ
Earnings per £1 Ordinary Share	46.6р	67.4p
Interim dividend per £1 Ordinary Share	21.0p	21.0p

A summarised Group profit and loss account is given in the

second table following.

Chairman's Comments In announcing the results, ICI's Chairman, Sir Denys

The results for the second quarter are sharply higher than the previous quarter, and similar to the second quarter of 1990. All the international businesses showed an improvement over the first quarter of 1991 — Pharmaceuticals had a record quarter, while Agrochemicals, Paints and Explosives achieved sanifactory

Sales volumes in most businesses, other than Bioscience Products, were at best flat, but the actions taken to reduce costs, which were put in hand over a year ago, have enabled ICI to mitigate the effects of the recession. In general, however, world economic recovery as a whole seems unlikely before the turn

of the year, and will probably be sluggish when it happens.

The actions we are taking to reshape the Group, to which I referred last Pebruary when we announced the 1990 results, and which included the three extraordinary charges in the 1990 Accounts, are bearing fruit, and considerable progress has

All of the reshaping measures have been underway since 1990 and will continue through 1992. We expect that, on completion of these actions over the next two years, the profit of the then on-going ICI Group will be improved by over £400 million

Second Ouarter Profit before tax of £309m in the second quarter of 1991 was £10m below the corresponding period in 1990. Trading profit in the second quarter exceeded the same quarter in 1990 by £51m, but was offset by lower income from associated companies. While most of the growth came from Pharmaceuticals, Agrochemicals, Paints and Explosives, most businesses, except those

in the Regions, showed an improvement over recent quarters. Quarterly Information The following table provides quarterly financial highlights for 1990 and the first two quarters of 1991.

	Turnover	Profit Before Tax	Earnings per£1 Ordinary Share
1990	£m	£m	pence
1st Quarter	3,454	414	38.1
2nd Quarter	3,369	319	29.3
3rd Quarter	2,996	160	13.7
4th Quarter	3.087	84	6.8
Year	12,906	977	87.9
1991			
1st Quarter	3,052	198	17.3
2nd Quarter	3,316	309	29.3

Group turnover in the first half of 1991 decreased by 7% compared with the same period in 1990 with lower volume (-6%)and adverse exchange movements (-7%) being partly offset by increased local selling prices (+3%) and the effect of acquisitions (+3%).

In Bioscience Products, trading profit was marginally lower at £387m. In Pharmaceuticals, the underlying business continued to perform well as a result of growth across the range, particularly the newer products – 'Zestril', 'Diprivan' and 'Zoladex'; the shortfall compared with 1990 was caused by exchange translation effects and inclusion of disposal gains last year. Agrochemicals and Seeds profit increased due to good cost control combined

with the resumption of sales to the USSR, which together outweighed the effects of unfavourable weather conditions.

In Specialty Chemicals and Materials, trading profit decreased in Speciatry Chemicals and Waterials, trading produced research from £186m to £116m. Specialties, particularly the colours and surfactants product ranges, continued to suffer from the effects of the economic recession in many countries. Materials' results remain unsatisfactory because of difficult market conditions,

but Paints and Explosives increased their profits. In Industrial Chemicals, trading profit decreased from £104m to £95m. Volumes and margins reduced at Chemicals & Polymers, but this was partly offset by the inclusion of Tioxide's results following the purchase of the remaining 50% of its shares in December 1990.

In Regional Businesses, trading profit fell from £53m to £3m. mainly as a result of the deep recession in Australia.

The tax charge for the first half of the year amounted to £176m (half year 1990 £249m), representing an effective tax rate of 34.7%, and comprised UK corporation tax of £35m (1990 £73m) and taxation in respect of overseas and associated companies of £141m (1990 £176m).

The Board has declared an interim dividend of 21.0 pence per £1 Ordinary Share in respect of the year 1991 (1990 21.0 pence). This together with the imputed tax credit of 7.0 pence is equivalent to a gross dividend of 28.0 pence (1990 28.0 pence). The interim dividend now declared will absorb £149m and is payable on 7 October 1991 to members on the Register on 22 August 1991.

Group Profit and Loss Account The unaudited trading results of the Group for the first balf of 1991, with comparative figures for 1990, are as follows:

1990			1991
First			Fust
Half	Year*		Half
£m	£m	- 	£m
6,823	12,906	Turnover	6,368
734	1,029	Trading Profit	602
277	525	After providing for: Depreciation	261
	• • •	Income from associated	
109	154	companies	18
-110	-206	Net interest payable	-113
G20		Profit on ordinary activities	-0-
733	977	before taxation	507
240	220	Tax on profit	
249	-338	on ordinary activities	<u>–176</u>
		Profit on ordinary activities	
484	639	after taxation	331
-12	-22	Attributable to minorities	-1
		Net profit attributable to	
472	617	parent company	330
-100	53	Extraordinary items	
		·	
372	670	Net Profit	330
		Earnings before	
		extraordinary items	
67.4p	87.9p	per £1 Ordinary Share	46.6p

*Abridged results: full statutory accounts with an unqualified audit report have been lodged with the Registrar of Companies.

Trading results for the first nine months of 1991 will be announced on Thursday 31 October 1991

BANK OF CHINA

U.S. Dollar Floating Rate Notes due July 1996

- WKN 478 543 -

in accordance with the Conditions of the Notes notice is

hereby given that for the interest period July 24, 1991 to January 23, 1992 included (184 days) the Notes will bear

interest at the rate of 61/2% per annum. The coupon amount per

U.S.\$ 10,000 Note will be U.S.\$ 332,22 and per U.S.\$ 100,000 Note U.S.\$ 3,322,22. The interest Payment Date will

SUN LIFE GLOBAL PORTFOLIO (SICAV)

R.C. Luxembourg B27526 DIVIDEO ANNOUNCEMENT

The Board of Disectors amounts that a dividend has been declared on the Heven Portfolio a the rate of 2.87 p per share which will be paid on 15th August 1991 to the respective Shareholders of record of that portfolio as at the close of business on 28th June 1991.

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In July 1991

The Board of Directors

28th June 1991

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David Smith dips 10% to £24m

By John Thornhill

DAVID \$ SMITH, the paper and packaging group, saw pre-tax profits fall by 10 per cent, from £26.4m to £23.9m, as the recession gnawed at margins. Sales in the year to April 80 declined marginally to £368.4m (£363.7m) but operating profits

fell 7 per cent to £31.3m as prices came under pressure, particularly on the commodity paper side of the business. In April the group raised £50.7m by a rights Issue to

fund the further expansion of its Kemsley paper mill in Kent. The development had reached the half way point and was set

fall as bank

consultancy group, fell to a

new low of 22p yesterday, down 8p, as talks continued with bankers and financial

advisers about funding

Mr Alan Greenough, chief executive since May when he replaced chairman Mr Brian

Blake said the group was in the final stages of negotiations

to sell two major subsidiaries. This would help cut borrow-ings, which had risen from

In addition to the disposal of

Wallace Group, a marketing

subsidiary that came in with

Prospective, Mr Greenough

said another business was

being sold. "If the deals go through, it will represent a

fundamental change," hence the discussions about the

Marketing accounted for 60

per cent of operating profit

Doctus is releasing its results for the six months to

March 31 today, eight weeks later than last year's announcement. It issued a

profit warning in April, when Mr Blake said the interim fig-

ure would be "quite a bit below" last year's £4.1m.

The share price fall took the

DAI-ICHI KANGYO BANK

The Japanese economy has been slowing since last autumn, as indicated in

a recently disclosed report by the Bank

major companies has declined from a

peak of 53 (November 1989) percent-

(February '91) and to 38 in the most re-

cent (May '91) survey. At the same time, more companies are viewing product sup-ply-demand conditions as softening.

Easing Supply-Demand; Continuing Labor Shortage The survey also shows a strong sen-

timent that the labor shortage is acute (Figure 1). In the background, it is be-lieved that there is the recent factor of

ge points to 44 (November '90), to 42

of Japan on the short-term bus

level to less than a sixth of

last year's high of 138p.

£25m in the spring.

group's future.

By Jane Fuller

to be completed by mid-1993. The group originally envisaged annual capacity of 350,000 tons of paper from Kemsley, but had raised its forecast to about 425,000 tons.

Packaging interests, which accounted for about half of group turnover, were said to have held up well. The group would be looking to expand its activities in this area through acquisition, possibly in main-

An exceptional cost of £1.37m (£1.49m) was the result Earnings per share fell from dream about expansion by

dend is 6.75p bringing the total pay-out to 9.5p (9.25p). Mr John Miller, formerly of Reedpack, had been appointed finance director.

David Smith's profits came in marginally ahead of the fore-cast made at the time of the rights issue and the shares yesterday climbed 4p to 343p. The rights has secured the group's financial base, enabling it to fund the Kemsley expansion with ease and allowing it to

acquisition further out. There is as yet no indication of any easing of the competitive pressures nor of any improvement in trading conditions, but the group will be very well-placed to benefit when the upturn does eventually arrive. With a the second half, pre-tax profits may rise this year to over £30m which would put the shares on a prospective multiple of 14.

favourable economic breeze in That seems fully valued at present although Smith's attractions should become manifestly apparent as Kems

Doctus shares | Enlarged Excalibur rises 3%

EXCALIBUR, the jewellery, merchandising and engineering group, reported a 3 per cent shead at talks continue ing group, reported a 3 per cent rise in pre-tax profits, from \$4m to \$4.14m, in the year to SHARES in Doctus, the marketing and management April 30, after exceptional charges of £878,000.

The group, which has an acquisitive reputation, gained nothing from four purchases issue last November. The cash has been spent, but three of loss-making, two coming from

Mr Michael Griffiths, chairman, said the figures stood up well in a difficult trading period. Gross margins had weakened slightly but operat-ing costs had fallen as a percentage of sales from 21 per cent to 19.5 per cent. The

£5.02m. Turnover was 13 per cent higher at £50.7m (£53.8m) and operating profits were 21 per cent up to £7.17m (£5.93m). Net interest charges were up from £1.92m to £2.16m. Earnings per share were

down 13 per cent at 6.2p (7.1p) affected by the rights issue. A final dividend of 1.4p gives a total of 1.8p (1.35p).
Mr Richard Griffiths, manag ing director, said £416,000 of

the exceptional cost was taken in the industrial division the other £462,000 was in the an extraordinary debit of £1.46m, about a third of which represented costs arising from

buying assets on the cheap and turning round loss-makers fast cannot keep profits racing ahead in a recession. But the figures seem to have been prepared on a prudent basis, while sales forecasts have also taken account of poor demand in many of the group's areas with costs cut accordingly. A wide spread of customers ought to preclude another Massey-Ferguson problem while a determination to hold margins rather than going for market share in jewellery should be beneficial in the longer term. On pre-tax forecasts of £4.5m-£4.8m, the prospective p/e is around 7.7-8. Not demanding but unlikely to inspire in the

Sutherland makes a meaty £3m

activities was the main ingredient in the recovery at Sutherland Holdings in the year to April 27. Previous losses of £500,000 were induced partly by high pork and beef prices, but this time the USM-quoted food company came back with £3.02m before tax. Turnover rose to £97.8m

(£91.9m), although after Christmas the food service side was hit by reduced air travel during the Gulf War. Recession hit sales to catering customers.

The meat group accounted for about 40 per cent of the £4.68m (£754,000) operating profit. Mr Chris Ball, chief executive, said Baron Meats enjoyed more stable raw material prices, had concentrated on higher margin business and cut costs after investment in

new technology.
In convenience foods, a new factory for Derbyshire Chilled Foods, the sandwich subsidiary, moved into profit. ET Sutherland, which had started also breached the break-even noint and shed a loss-making canning operation. Interest charges rose to

£1.66m (£1.25m) and year-end net debt stood at £6.5m, with gearing of 57 per cent. Mr Ball said the level had been higher for most of the year after deferred acquisition payments. This year it was expected to

Rarnings per share were 3.93p (loss of 0.53p). An increased final dividend of 0.9p makes a total of 1.8p (1.5p).

ICL expands in continental Europe

By Michael Skapinker

to allay government concerns over the effect of its £114m ICL, the UK-based computer company, has bought a 50 per takeover of Davy Corporation, the engineering contractor, on the UK market for large diamecent share in the European computer service operation of Bell Atlantic, the US telephone ter bored piling. The Department of Trade and Industry said the whole

ICL, which is owned by Fujitsu of Japan, would not say how much it was paying Monopolies and Mergers Com-mission unless Trafalgar House promised to divest parts for the stake but said the purchase would strengthen its continental European operations and allow it to service computers provided by other manufacturers. The purchase follows the piling businesses in rela-tion to the overall takeover \$15m was less than 1 per cent

ICL's acquisition last May of Nokia Data, the information systems arm of Nokia of Finland.

Newspaper interest referred The jointly-held company, Bell Atlantic Customer Services International, has a turnover of 250m, with about 40 per cent of sales coming from the UK and the rest from con-THE VARIOUS approaches to acquire Southern Newspapers, the south of England regional newspaper publisher, have been referred to the Monopotinental Europe.
The company, which has 950 employees, will have its head-

quarters in London. Mr John Proctor, ICL's

the purchase was part of the group's recognition that become a more attractive business than computer manufac-

Mr Proctor said that European computer hardware sales were growing by 6 per cent a year, compared to 17 per cent in software and services. Half of ICL's £1.6bn sales last year came from software

Customers were increasingly buying computers that were able to communicate with one another and were looking for service providers which could deal with hardware from a range of vendors,

The joint company will be headed by Mr Tom Vassi-liades, chief executive officer of Bell Atlantic Business Mr Vassiliades said Bell Atlantic would benefit from

ICL's infrastructure and reputation in Europe. ICL operates in 18 European

(Advertisement)

Establishing an effective distribution network is for most companies one of the biggest obstacles to building a large

per cent share of Japan Medico for £3.2m, and 30 per cent of

Japan Medico achieves most US medical equipment maker.

DIVIDENDS ANNOUNCED

announcement Thomson said Holdings, publisher of the Liverpool Daily Post and Echo papers; Pearson, which owns the Westminster Press regional paper group and publishes the

Financial Times; EMAP, the publishing, printing, exhibitions group; Reed Interna-tional, the publishing group; and Thomson Corporation, the Canadian-based publishing and travel company which owns Thomson Regional Newspapers

Trafalgar House must reassure

DTI on piling after Davy buy

TRAFALGAR HOUSE, the makes it certain that this of Davy's turnover. It had

development will pose no

threat to the offer for Davy,

which Trafalgar House stressed yesterday remained

unconditional. On Monday

Trafalgar House said it already

had acceptances for 63.88 per

The DTI said questions of

competition arose because a

Trafalgar House subsidiary.

Cementation Piling and Foundations, was leader in the mar-

ket for large diameter bored piling, which was also served

by a Davy company, Expanded

Piling. Trafalgar House said Expan

cent of the Davy shares.

some had thought likely. In all five potential buyers were named in the referral in the UK. notice: Trinity International

that although it had submitted an application to the Secretary of State, after further evaluation it decided not to pursue the acquisition. Southern said it had only heard from Thom-son earlier this week.

already informed the Office of

Fair Trading that the acquisi-

tion of Davy would give it a 20

per cent share of the UK mar-ket for this particular type of

piling. A decision on what

undertakings the group should offer would be made by August

Trafalgar House, has taken

over as chairman of Davy from Sir Alistair Frame. Mr Patrick

McTighe will continue as

Davy's chief executive. The

new deputy chairman is Mr.

Allan Gormly, managing direc-tor of John Brown, Trafalgar

Sir Bric Parker, chairman of

Under the Fair Trading Act, the Secretary of State has to consent to the transfer of newspaper titles if the change would give the new proprietor peid-for circulation of over 500,000 copies a day.

Smiths Inds pays £5.2m to secure Japanese hold

By Steven Butler in Tokyo

By Andrew Bolger

construction, property and shipping group, has been asked

bid could be referred to the

of the merged business which

have given rise to competition

However, the small scale of

lies and Mergers Commission

Mr Peter Lilley, Secretary of

State for Trade and Industry,

has given the MIMC three

months to report, not two, as

SMITHS INDUSTRIES, the UK medical equipment and avionics group, has acquired sizable stakes and board representation in two Japanese medical equipment distribution compa-

Mr George Kennedy, chair-man of Smiths Industries Medical Systems, said he expected the deals would boost sales of medical equipment in Japan - which is already Smiths' largest market.

Smiths sold about £120m of medical equipment world-wide

market share in Japan. Smiths has purchased a 24.5

button of single-use medical devices made by Portex, which is owned by Smiths Industries Medical Systems.

Mr Kennedy said the sale of

of its sales through the distri-

single-use equipment was expected to increase in Japan, as it had elsewhere in the world, in response to concern about the spread of the Aids virus. Smiths sales in Japan have grown by about 12 per cent annually in recent

Med Nova is a subsidiary of Japan Medico and markets other Smiths medical equip-

Smiths purchased the Medico stake from Kuraray, a Japa-nese chemical company, which retains a 50 per cent holding. Smiths announced earlier this week an initial \$5m invest-

for year

Wimpey ends Highland Fabricators link:

By Andrew Taylor

Wimpey, the construction group hit hard by the reces-sion in the British housing market, has severed its links with the off-shore oil and gas fabrication industry by selling its 50 per cent holding in High-land Fabricators.

Brown & Root, Wimpey's partner at Highland, is under tood to have paid £5m-£6m to take full control.

Highland, which has a large yard in Ross, Scotland, has an order book which will keep ft busy until the middle of next

Last month Wimpey, which needs money to reduce its borrowings and to replenish its housing land bank, announced the sale of SLP Engineering, a wholly-owned offshore fabricator, to Odehrecht, the Braziling group, for about £10m.

Hanson buys Volex offshoot

Volex Group, the manufacturer of wiring systems and electrical accessories, is selling its Volex Accessories division to a Hanson official to a selectrical accessories of the selectrical

sories division to a Hanson off-shoot for £8.8m, made up of £6.05m cash and the assump-tion of £2.75m of debt.

The division has incurred pre-tax losses in the past two years to the end of March of £1.6m and £600,000 on turn-over of £22.4m and £19.6m; At March 31 1991 attri-butable assets employed were butable assets employed were £10.3m.

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BUSINESS SC

The sale will reduce Volex's set assets by £1.8m and leave it with net cash resources.

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lanks (Sidney)fin	5.5	-	5.5	8	8
lougias (Robi)fin	7.5	Sept 30	7.5	10.5	10.5
xcaliburfin	1.4t	Oct 21	1.1	1.8	1.35
Teming Fledgeint	1	Sept 6	1	-	3.5
III & Smithint	21	Sept 27	1.77	-	5.18*
21int	21	Oct 7	21	-	55
lisysfin	3.51†	Oct 7	3.12	5.87	5.28
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mith (David)fin	6.75†	Oct 1	6.5	9.5	9.25
hrogmorton Tetint	9.0	-	0.9	-	2.15
eoman breestint	5.5	_	5.5	_	19.8

Dividends shown pence per share net except where otherwise stated "Equivalent after allowing for scrip lesue, tOn capital increa-rights and/or acquisition lesues, SUSM stock,

Challenging conditions highlight Group strengths

Summary of Results

Year ended 31st March 1991 Turnover Pre-tax profit £11.05 m Profit attributable to members Earnings per share 51.8p Dividends per share

"As the industry passes through the worst recession for many years, our performance highlights our inherent strengths. Low gearing and effective financial controls make us well placed to take advantage of the economic. upturn when it arrives, but the continued weakness of UK demand inevitably affects trading in the current year, which is proving more difficult than 1990/91"

John Douglas OBE, Chairman Robert M. Douglas Holdings PLC

CONSTRUCTION + HOUSING & PROPERTY DEVELOPMENT CONSTRUCTION FOURMENT & PLANT MATERIALS SUPPLY & SPECIALIST CONTRACTING

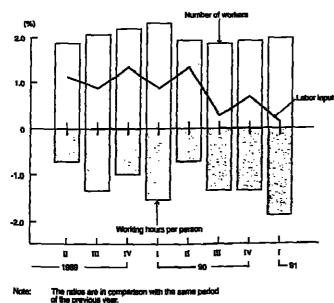


Figure 1. Rising Number of Workers Amid Slowing Growth in

bor input (working population x working hours) has been negative since mid 1990, along with the slowing economy. Nevertheless, the working population

The growth rate in the consumer price index, on a yearly basis, was 3.7% in index, on a yearly basis, was 3.7% in April, down from 4.5% in January (Table).

July 1991: Vol. 21, No. 7 -

Japanese Economy Slows, Prices Warrant

Close Monitoring

vey (May survey). According to the survey, the index of business optimism among creasingly acute labor shortage remains. When energy-related bills, perishable goods and public utilities charges are excluded as volatile factors, however, the CPI remains at a high level. Rising com-This is because there has been a simultaneous reduction in working bours per person (Figure 1). There has been, and modity prices are of particular concern, reflecting the increasing prices of prowill continue to be, a cycle of business being forced to reduce working hours cessed foods, a major factor among com-modities (Table). in order to secure employees, accelerating a further reduction in working hours, which in turn escalates the labor short-Figure 2 shows trends in consumer

prices and producers' input/output prices for processed foods. Clearly, growth has been slowing in input prices and rising age suffered by busines

With the persistent labor shortage amid the decelerating economy and the slackening supply-demand situation, our concern is whether the manpower shortlieved that there is the recent factor of shorter working hours. Growth in lashorter working hours. Growth in la-

in output prices since last autumn, and the rising output prices are paralleled by higher consumer prices. There are three reasons for this: (1)

fect on eating styles, increasing the de-mand for processed foods and raising output prices, another example of the impacts of the labor shortage on prices. With the slackening supply-demand situation, accelerated growth in consumer prices seems unlikely. Nonetheless, consumer prices will certainly warrant close monitoring for some time to come.

Input prices grew during the period from the second half of 1988 through early

1990, and this was later followed by growth

in output prices; (2) Recent increases in labor costs appear to be passed on to output prices; and (3) The labor short-

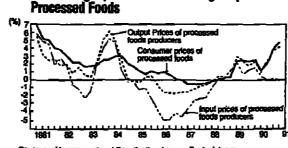
age is attracting more and more home-makers to the workplace. This has an ef-

*Business Conditions Diffusion Index: The differ-

Table. Rising Trend in Processed Foods Prices 1990/11 12 91/1 ms earthriad 3.2 3.3 3.8 3.5 3.6 3.5 2.6 3.0 3.1 3.4 3.4 3.5 4.0 4.6 4.9 5.0 4.8 5.2

2: Processed loods factor weights are 14.4% in general consumer prices and 37.7% in commodities.

Figure 2. Decreasing Input Prices and Rising Output Prices for Processed Foods



London Branch: DKB House, 24 King William Street, London, EC4R 908, United Kingdom Tel. 71-283-0929 Substitiery in London: DKB International Public Umited Company, DKB House, 24 King William Street, London, EC4R 9DB, United Kingdom Tel. 71-929-7777 Associated Companies in London: DKB Investment Management

Head Office: 1-5, Uchtsatwalcho 1-chome, Chiyoda-ku, Tokyo 100, Japan Tel. (03) 3598-1111 Branchee and Agencies to: New York, Los Angeles, Chicago, Atlanta, San Francisco, Panama, Cayman, Düsseklört, München, Paris, Mismo, Madnd, Taipei, Seout, Singapore Hong Kong Representative Offices in: Houston, Toronto, São Paulo, Medico City, Caracas, Buenos Aires, Frankfurt, Stockholm, Bahrain, Jakarta, Kusta Lumpur, Bangkok, Beijing, Shanghei, Guangshou, Dallen, Bombey, Sydney, Melbourne Subakdieriee in: Los Angeles, New York, New Jersey, Chicago, Toronto, Ameserdem, Zürich, Losenbourg, Frankfurt Hong Kong, Singapore, Jakarts, Sydney Associated Companies in: São Paulo, Bangkok, Singapore, Yusia Lumpur, Jakarts, Snunsi, Zhengzhou





UK COMPANY NEWS

Taxable first half result of £507m exceeds analysts' most optimistic forecasts by £40m

Static second quarter limits ICI decline to 31%

TIMES FRIDAY JULY & N.

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By Andrew Taylor

Highland

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IMPERIAL CHEMICAL Industries yesterday Industries announced pre-tax profits in the six months to June 30 of £567m, a fall of 31 per cent from the £733m of the comparable period last year.

However in the second quarter, profits of the UK's biggest

chemical company were £309m, a decline of just 3 per cent on the previous £319m. The result for the half was

540m better than the most opti-mistic of brokers' forecasts. ICI is maintaining its dividend at 21p. Sir Denys Henderson, chairman, forecast that the group's profits would be improved by \$400m a year as a result of the

actions the group is taking to cut costs and dispose of loss-This restructuring should be completed within the next two

years, he said. ICI's pre-tax profits have now been on a rising trend since the end of last year. In the flual quarter of 1990,

instruction thousant your although it had solve the application to the solve to the application to the solve the application to the solve the application to the solve the application. Souther the application of the solve the application of the solve the application of the solve the sol it made just \$84m before In the half year, turnover fell 7 per cent to £5.37bn. Sir Denys said that the volume of sales fell 6 per cent and currency movements accounted for a further 7 per cent

- However this was counter-balanced in part by the com-bined effects of higher local selling prices and acquisitions. In February, ICI regrouped its operations into seven divi-

Yesterday was the first time it had provided information on the profitability of these divi-

On a quarterly basis, strong growth was shown by pharma-ceuticals, which generated record trading profits of £145m. a rise of 39 per cent. Sir Denys said that sales of three newer drugs had been particularly

These were Zestril, a heart drug, Diprivan, an anaesthetic and Zoladex, a cancer treat-

materials division, which makes advanced plastics and acrylics, recovered to profits of £17m from the £72m losses it had made in the previ-

ous nine months. However, its profits were 11 per cent lower than in the second quarter of last year. This division is a focus of the reor-

ganisation programme. ICI is likely to pull out of most of its advanced materials businesses, which supply the automotive and aerospace

There was also a strong recovery in agrochemicals and seeds, which had been in loss in the second half of last year. It made trading profits of £87m in the second quarter, 13 per cent up on last year. Sir Denys said the division benefited from good cost control and the resumption of sales to the

Soviet Union. Another beneficiary of costcutting was the paints division. where quarterly profits were 238m, a rise of 15 per cent, on sales which were 5 per cent

Specialities' profits fell 34 per cent to £22m. Sir Denys blamed the recession for a fall in demand for dyes and surfactants, a constituent of deter-gents. Profits of the explosives division rose 40 per cent to

The biggest division, measured by turnover, is industrial chemicals, making petrochemical products and inorganic icals. Sales and mergins were squeezed,

However, it reported a 5 per cent rise in sales to £884m and trading profits 36 per cent higher at 180m. These figures were flattered by the inclusion of results from Tioxide, the pigment manufacturer, which became a wholly owned subsid-

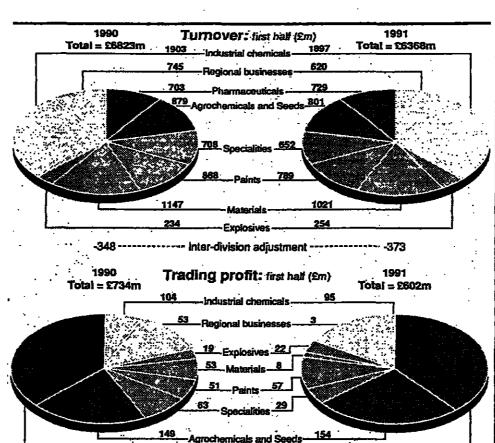
There was a 19m loss from the handful of businesses which are still managed on a regional basis, outside the

ICI blamed economic conditions in Australia for the decline from a £7m profit last The group tax charge in the

six months was £176m (£249m), which is equivalent to 34.7 per cent of profits. Sir Denys said that ICI's reorganisation would help it to "mitigate the effects of the

He did not expect any recov-ery in world economic growth

it would "probably be sluggish when it comes".



Inter-division adjustment

Bloscience products Speciality chemicals and materials

Boots first quarter sales rise by 2.9%

Sales of Boots, the retailing and pharmaceuticals group, rose by 2.9 per cent in the first quarter of the current year in spite of the harshest retailing writes John Thornhill

the group's retail division lifted sales by 3.9 per cent although Halfords, the car parts specialist suffered from the severe drop in the car market. The chemists division saw growth of 1.3 per cent although this year's figures did not include the Easter trading

Sir Christopher Benson, chairman, told shareholders

conditions for many years,

Misys profit halved as business declines

CONTINUING low levels of business activity were blamed by Misys, the computer systems and services group, for a slump in pre-tax profits from £11.1m to

By Andrew Bolger

£5.6m in the year to May 31.

However, the company said cuts to its costs in the first half, involving the loss of 200 jobs, had led to a doubling of operating profits in the second half, to give a total for the year of £6.9m. Exceptional charges were £1.05m this year.

Turnover fell from £75m to £67.3m. Mr Kevin Lomax, chairman, said new business activity continued to decline in the second half, but the steep fall in demand experienced earlier in the financial year had shown signs of

prices pr

WARRANTHOLDERS

Harima Chemicals, Inc.

U.S.\$30,000,000 3% per cent.

Boods 1991 with Warrants

To the Bolders of the

above-captioned Warrants (the "Warrants"):

You are bereby totified that the Board of Directors of Harima Chemicals, i.e., the "Company" resolved on 28th June and 5th July, 1991 that it would issue on 25th July, 1991 Swiss Franc 50,000,000 cotes with warrants the 25th July, 1995 at the initial autscription price of Yea 1,292 per thurs.

The issue of the above notes with warrants required adjustments of the Subscription Prices for the Warrants.

With effect from 26th July, 1991, the Subscription Prices for the Warranta has been adjusted as follows:

Former Subscription Price of the Warranis Yen 1,364

HARIMA CHEMICALS, INC. By: The Kyowa Saitanan Bank, Ltd. as Principal Paying Agent and

Dated: 26th July, 1991

Services revenue continued to grow well and at a rate sufficient to make up for the fall in new business sales, he told share-Earnings per share were more than

halved to 11.5p (23.5p). After holding the interim dividend, the company is raising the final by 12.5 per cent to 3.51p, giving a total of 5.67p (5.28p), an increase of 7.4 per

Mr Lomax said: "The results for our fourth quarter were particularly good and the trading position to date in the new financial year is significantly better than it was last year. However, it is is still too early to be

confident that any recovery in demand we may be seeing, however modest, will be

Working capital had remained under firm control, and was further reduced in the second half, mainly as a result of good debtor control. Consequently, there was

£7m in cash at the year end, compared with £3.6m at the end of the previous year. Mr Lomax said that the group had been resented with 157 acquisition opportunities in the first six months of the year, and he expected more would arise as credit

Misys would make further selective acquisitions, but would also maintain its cautious financial stance.

BET chief warns on midway results

BET's interim profits will fall below 1990 levels, Mr Nicholas Wills, chairman, warned at the annual meeting of the business services group yesterday. He blamed the economic environment and forecast that

would "last throughout the financial year. "The costs of the tough measures being carried out by the management team will impact adversely in the short term

apparent," he cautioned. In the six months to Septem

Robert Douglas restricts profit downturn to 11%

By Andrew Taylor, Construction Correspondent

PRE-TAX profits of Robert M Douglas, the Midlands-based building group, fell by 11 per cent, from £12.4m to £11.1m, during the 12 months to the end of March.

This was despite a 4 per cent

This was despite a 4 per cent increase in turnover from £326m to £339m.

However, earnings per share rose from 47.9p to 51.8p, reflecting a lower tax charge of 27 (40) per cent following losses on the closure of Rapid Metal in the US and lower profits in

Australia.
The dividend is again 10.5p, with a final of 7.5p. Mr John Douglas, chairman, said the group's performance had been encouraging during one of the worst recessions for

many years for the construc-tion industry. He warned, how-ever, that trading conditions were likely to be more difficult in the current year.

The group currently had net

cash of £6m, and with nil gear-ing was well placed to ride out a fall in demand. At the end of March the order book was worth £100m, compared with £156m the pre-

vious year and more than \$200m two year ago. Mr Doug-las said that last year the construction division made record

orders won during the late 1980s were completed.

Profits for construction equipment, mainly formwork used in foundations for build-ing and civil engineering pro-jects, fell sharply. Building material profits, aggregates and concrete, also dropped. The small, but growing, housing operation increased its

• COMMENT

The lack of exposure to resierty markets, and a low level of debt, have bolstered Douglas against the worst effects of the recession. The rise in the group's share price from 380p to 390p reflects the market's reaction to a creditable profits performance given very difficult trading conditions. Unfor-tunately, there is no sign of any let-up and margins are likely to come under increased pressure as contractors compete to win work in a limited market. As a result profits could slip further to £8.5m. The shares at this level look fairly priced given that the group will not take as much benefit as some companies when the house sales start to recover.

Restructuring planned for Sturge Holdings agencies

By Richard Lapper

STURGE Holdings, the biggest agency group on the Lloyd's insurance market, yesterday announced a restructuring designed to increase manage ment control and generate economies of scale.

The reforms involve the or groups of names - managed by Sturge into five agencies. regrouping of the 21 syndicates

These agencies will be organised by line of business – avia-tion, marine, non-marine, motor and reinsurance.

Sturge has acquired a number of agency groups since its flotation in 1985.

Hitherto these have traded under their original names.

Sturge acquired complete control over one of these groups, Oxford managing agency, earlier this year.

According to chief executive, Mr Terry Heyday, the

changes will help contain costs, improve the overall level of efficiency of the organisation and enhance the level of support to under-

The reorganisation will allow Sturge to centralise sup-port services such as financial services, management information, data processing and mar-

keting.
The changes are part of a agency groups at Lloyd's.

COURSE

LONDON 7 October-25 November 1991

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EuroLeisure founder resigns as chairman By David ChurchIII,

Leisure Industries Correspondent

ers.

Mr Ward, who had previously worked for City institu-tions such as Morgan Grenfell and Samuel Montagn, moved derry Shoes. He built the company up

recovered. Yesterday the shares rose 2p

Yesterday the shares ruse ap to close at 13p.

Mr Ward had also been criticised recently by a former director and shareholder, Mr Michael Quadrini, for the way he ran the company.

Mr Geoffrey Nichols, present danner chairman, will take

and a new chief executive will be appointed shortly.

The lollowing companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Citicial indications are not available as to whether the dividends are lollering or fines end this succivisions shown below are based methy on last vears intendables.

habriese-Greenfrigt Inv., Hepworth, Lex Service, OCE (UK), Sleepy Idds. Phote-Forminster, Lezzerd Select Inv. Trust, Levercreet, Northsember. FUTURE DATES

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MR MICHAEL WARD has resigned as chairman and chief executive of European Leisure following the recent slump in the share price and unrest among some sharehold-

into the leisure industry in 1987 when he and other investors acquired an Irish shoe manufacturer called Eden-

during the consumer boom of the late 1980s into Britain's largest disco and nightclub However, the cost last year

of acquiring the much-larger Midsummer Leisure and the impact of the recession on lei-sure spending, had led to a loss of confidence in the shares. At one stage recently they fell from 9p to 6p in a day, although subsequently

deputy chairman, will take over as chairman immediately

BOARD MEETINGS

both the UK and US recessions

before the benefits become

ber 29 1990, pre-tax profits totalled £137m on turnover of

FT LAW REPORTS

Summary judgment remains unaffected by fraud claim

SOCIETE LIBANAISE POUR L'INDUSTRIE DU BOIS "LIBA-NOIS" SAL V FAMA SHIPPING Queen's Bench Division (Com-mercial Court): Mr Justice Steyn: July 1 1991

THE COURT has power to give summary judgment on a virtually undefended claim against one of two defendants to an action, despite the fact that the other defendant cannot be made subject to the summary judgment procedure in that the claim against him is based on an allegation of frand.

Mr Justice Steyn so held on a preliminary issue in an action by the plaintiff, Societe Liban-aise pour L'Industrie Dubois "Libanols" SAL, against the first defendant, Fama Shipping Ltd and a second defendant.

Supreme Court (RSC) provides: "1(1)... the plaintiff may, on the ground that a defendant has no defence to a claim included in the writ...apply to the court for judgment...

Order 14 of the Rules of the

(2) ... this rule applies to every action begun by writ in the Queen's Bench Division...or Chancery Division other than...(b) an action which includes a claim by the plaintiff based on an allegation of fraud..."

HIS LORDSHIP said there were two defendants. The claim against Fama was based on breach of warranty of author-ity or breach of contract. The claim against the second defendant was based on an allega-tion of fraud.

The latter claim fell outside the scope of RSC Order 14,but the plaintiff had applied for judgment under Order 14 against Fama. Fama objected that the court had no jurisdiction to hear and

determine the Order 14 applica-tion against it, because of inclusion in the action of the allegation of fraud against the second defendant. By Order 14 rule 1(2) a plain-tiff could apply to the court for judgment on the ground that the defendant had no defence, in "every action begun by writ" in the Queen's Bench or Chancery Divisions, other than in (a) claims for libel, slander,

malicious prosecution or false

imprisonment; or in "(b) an action which includes a

claim...based on an allegation

of fraud"; or (c) an Admiralty action in rem. Fama contended that rule 1(2)(b) excluded the claims against both defendants from

the scope of Order 14.
The question was whether "action" in rule 1(2) meant action against a particular defendant or action commenced by a particular writ. Fama argued that the pri-mary meaning of "action" as a

term of legal art was the invocation of a court's jurisdiction That was accepted. The question was whether the context required that another meaning be adopted, namely, that "action" referred to an action against a particular defendant. Rules of Court must be con-

struct in a purposive manner.
Their purpose was to provide
a fair, efficient, expeditions
and economical framework for the resolution of civil disputes consistent with the public interest. The court must reject an interpretation which resulted in wasteful procedures unless the language of the rules compelled such an unde-sirable result with precision

Fama's interpretation, if adopted, would bring with it unfortunate consequences. It necessarily involved the proposition that Order 14 judgment could not be granted against a defendant who had no defence at all, if there was a claim based on an allegation of fraud against another defendant. That would cause unnecessary delay and expense in cases where defendants had no argu-able case to put before a trial

Counsel for Fama suggested that the remedy was for the plaintiff to bring separate actions. He said the plaintiff could seek a discontinuance against Fama and then issue a separate writ against it.
The difficulty with those

suggestions was that they involved the wasteful exercise of separate proceedings in cases where joinder of defen-dants was right and proper. Before 1962 it was recognised that the summary judgment procedure was constricted in a number of ways, and a policy decision was taken to extend its scope. The procedure was drastically revised by RSC

(Revision) 1962. The Annual Practice 1964 vol 1 p 181 explained the purpose of the changes. It said that the usefulness of means of disposing of cases which were virtually uncontested, "has resulted in its extension from time to time to

wider classes of cases, and the new Order marks a far-reaching stage in the further development of this process". Before the 1962 revision the court would have had jurisdiction to hear and determine the present application (see Order

rule 1(b) and Order 14 rule Inherent in Fama's submissions was the proposition that the 1962 revision, which was intended to extend the scope of contraction of the scope of

Order 14 That would be an astonishing result. Counsel for Fama said the revised Order 14 could sensibly have been drafted to apply to every cause of action other than certain excepted causes of action or claims. Instead the current Order 14 provided that "actions", which included cer-tain types of claim and Admiralty actions in rem, and not the claims or causes of action,

were excluded from the scope of Order 14. If that was right, the result was unfortunate. The contex-tual scene suggested that Fama's arguments must be approached with a degree of

scepticism.
Section 69 of the Supreme Court Act 1961 defined the circumstances in which there was a right to trial by jury in civil proceedings in the Queen's Bench Division.

By subsection (1) it provided that where there was an icone

that where there was an issue on fraud, libel, slander, malicious prosecution or false imprisonment "in an action" to be tried in the Queen's Bench Division, "the action" should be tried with a jury, unless trial required prolonged exami-nation of documents. By subsection (3) it provided that "an action" which did not fall to be tried by jury should be tried without a jury unless the court ordered otherwise.

Subsection (4) provided that "nothing in subsections (1) to (3) shall affect the power of the court to order... that different questions of fact arising in any

prima facie right to trial by jury, in respect of the specific cases mentioned. In other

words, if there were two defendants and one was sued for slander, and one for wrongful dismissal, the former had a prima facie right to trial by jury but the latter not.

That meant that in the con text. "the action shall be tried by jury" must be read as meaning the action against the par-ticular defendant charged with fraud, etc, should be tried by jury. The significance of that was that it might go some way linked Order 14, rule 1(2), should be interpreted.

Counsel for Fama submitted that any defendant had a prima facie right of trial by jury whatever the cause of action against him, provided that another defendant had a prima facie right to trial by

That would be a strange result and was contrary to the way in which section 69 was understood in the profession. There was no prima facie right to trial by jury in civil cases under section 69(1) except in those cases specifically listed. It was therefore relevant to bear in mind that "action" in related primary legislation meant action against a particular defendant.

The draftsman of Rules of Court faced a dilemma. The desired technique was precise and concrete regulation. Compression was parallel aim.

To a considerable extent and understandably, the Rules of Court focused on the straightforward case of one plaintiff and one defendant. In such a and one defendant. In such a context elliptical expressions were to be expected. Viewed in the light of all the contextual considerations it therefore seemed permissible on orthodox principles to choose, as between competing meanings, the interpretation which best matched the nursues of the matched the purpose of the rule. "Action" in Order 14, rule 1(2), meant action against a

particular defendant. It followed that the court had jurisdiction to entertain an application for judgment under Order 14 against Fama despite the fact that no such application was possible against the second defendant.

For the plaintiff: Hugo Page For Fama: Richard Siberry QC (Richards Butler).

Rachel Davies

aditions strengths 116 7

COMMODITIES AND AGRICULTURE

Iraqi and Kuwaiti crude

By Deborah Hargreaves

THE OIL market is playing a walting game for Iraqi and Kuwaiti crude that could reach the markets in the next few months. But while the oil has not reached the market yet, the effect of its release has been built into prices over the iast week.

Oil prices were firmer earlier this week when North Sea Brent crude oil for September delivery was edging up above \$20.30 a barrel. But the market's expectation that the United Nations will allow Iraq to sell a small amount of oil knocked the price back to \$19.55 yesterday. Traders are now looking uncertainly towards the fourth quarter, when Iraqi and Kuwaiti oil could help meet a rise in demand as colder weather sets in in the west and the US starts to pull out of recession. The UN security council was last night expected to give the go-ahead for Irao to release

supplies, Iraq has petitioned to be allowed to sell double this amount. The Iraqi oil will probably be exported through the pipeline running over Turkey, which would take about two to three weeks to reopen. That pipeline needs repairs, without which, Iraqi exports could run at a rate of 500,000 barrels a day to 600,000 b/d.

Analysts have estimated that, at current prices, and a rate of 500,000 b/d, Iraq would be selling oil for 5 months to gain \$1.5bn. In addition, Kuwait has said it will resume loading oil for export this weekend which could see it selling 100,000 b/d by the fourth quarter.

Mr Peter Bogin at Cambridge **Energy Research Associates** reckons this extra oil in the much effect on fourth quarter prices since demand will rise

\$1.5bn-worth of oil to pay for to absorb it. CERA is predicting an increase of some 2m to 2.5m b/d in demand for oil from the Organisation of Petroleum Exporting Countries to some 26m b/d (which includes 2m b/d of liquefied natural gas).

If demand rises by that much, mostly for seasonal reasons, but also as the economies of the US and western Europe pick up, there will be room for Opec to raise its output as well as for Iraqi and Kuwaiti oil. Opec is banking on a fairly large rise in demand which will make its production negotiations in September much more harmonious. Opec production is now believed to be

At the same time, North Sea output is picking up from a 2-year low caused by closures for rig maintenance and safety work. The Royal Bank of Scotland said a rise in June output of 140,000 b/d pushed North Sea output up to 1.6m b/d.

Palm oil import deal reported

IRAQ IS reported to have reached agreement with Malaysia to buy 250,000 tonnes of palm oil, despite the trade embargo imposed on it by the UN since last year.

The deal, for an undisclosed sum and for delivery within 15 months, would open the way for Malaysia to recover M\$21m (\$8m) in debts from the Iraqis left outstanding because of the

Agreement on the latest contract and repayment was reached on July 18 between the Iraqi State Enterprise for Vege-table Oil and the Malaysian of official credit may run into

state-run Federal Land Development Authority, which manages the largest oil palm estates. The authority exports palm oil to more than half a dozen countries, mostly in the Middle East. Iraq was its second largest customer last year, with 138,000 tonnes, compared with 160,000 tonnes bought by

the Soviet Union.
Last week, visiting Soviet officials sought the Malaysian government's support for \$200m in credit to buy palm oil. One Soviet official has difficulties since Malaysia, as a developing country, receives low-interest loans from western credit and aid agencies. The alternative is for the Soviets to obtain private Malaysian Malaysian palm oil stocks

are continuing to fall, while prices in the Kuala Lumpur Commodity Exchange have soared to nearly M\$900 (£190) a tonne currently Stocks fell by 13 per cent

during last month to just slightly over 500,000 tonnes, compared to more than 1m tonnes 18 months ago.

Market awaits arrival of | Financial engineering tames the gold market

to current market prices."

Her conclusions will not be

welcomed by gold bulls. She suggests that the North Ameri-

can industry, the second-larg-

sant in the gold market for

of this year, Ms Jacks con-tacted 60 of the big gold mining companies in Australia and

North America to ask for

detailed information about

their hedging policies. She also drew heavily on research about

North American hedging by Mr Ted Reeve of Credit Suisse

During the first six months

some time to come.

Hedging has trapped the price in a relatively narrow range, writes Kenneth Gooding

ODERN technology allows miners to trace specks of gold invisible even under a microscope and to release them profitably from material that once would have been discarded as

Modern financial engineering, a more-recent introduction to the industry, allows gold miners to lock in certain profit and achieve prices on their sales well above the market

average. Amax Gold, for example, last year achieved on average a premium of US\$30 an ounce over the New York Commodity Exchange spot price for its

Mr Marvin Kaiser, chief financial officer, listed at the recent Financial Times gold conference some of the esoteric "tools" employed: FDFs (fixed date forwards); SDFs (spot deferred forwards); CSOs (committed sale options); CPOs (committed purchase options); COs (compound options); Double Os (overnight options); KO options (knock-out options); CCSs (committed close-out options); and SIPs (cimulated close-out sales) and SIPs (simulated

inventory positions).
"For mining companies hedging is now like dining in a restaurant which offers not only a generous set menu in the form of exchange futures and options, but also a vast ala carte menu covering a wide choice of dishes - European-and American-style options, lookback options, knock-out options, flat and variable forwards, spot deferreds and so

The mining community is

spoilt for choice," says Ms Jessica Jacks, an economist who studies the gold market for the RTZ Corporation, the world's biggest mining company. It is generally agreed that all this hedging activity by the gold producers has trapped the gold price in a relatively narrow trading range in the past two or three years. Although they act individually, such is

Gold Cumulative hedging at end of 1990 (% of planned production) Australian North American \$425 Average realised prices (US\$/oz) 1990 1993

the speed of world communica-"Mines which are incurring tions that they all tend to act high costs and which currently at one time, selling forward tonnes of gold whenever the look very marginal are proba-bly able to keep operating for price shows signs of moving strongly upwards. This puts a nger than expected simply because they are achieving prices that bear little relation cap on price rises.

Those producers who hedge extensively say they are in a Catch 22 situation – they have a duty to shareholders to protect themselves from a collapse in the gold price but they know their efforts will probably pre-vent the strong recovery in the gold price they so devoutly

wish for.

Ms Jacks says: "The more mines hedge, the more their cumulative activity caps the gold price and therefore the more they need to hedge to protect their profitability. Hedging has become self-fulfill-

Hedging also affects the gold market by enabling marginal mines to stay in business. The global mining industry is currently achieving prices that are substantially higher than today's current market price. More importantly, a good deal of future production, out as far as 1996, has been protected at these high prices," says Ms Jacks. "This implies that, while there will be casualties in future, we are not going to see the substantial capacity closures than many have been anticipating in the near future.

First Boston in Toronto. Ms Jacks gave a taste of the results of her research at the Financial Times gold conference. Now she has published the full details*. These show that more than 1,100 tonnes of gold was covered by hedging at the end of last year. The total was boosted to an even higher level when the Gulf crisis flared into war this year. Ms Jacks points out.

She says the most important influence on the gold price was the net new hedging business - which last year involved 238 tonnes, most of it (159 tonnes)

in forward sales.

By the end of 1990 the Australian gold industry had sold 81 per cent of its 1991 output, locking in an average price of US\$447 an ounce. It had also committed 50 per cent of 1992's production and 34 per cent of that for 1993.

However, total new hedging business by Australian compa-nies totalled only 8 tonnes. ntil recently there was very little information readily available about implying they did not depress the price as much as widely the gold industry's hedging believed. In contrast, North American companies accounted for 124 tonnes of net activities. However, Ms Jacks has pulled together some detailed statistics, after painsaccounted for 129 countes of the new hedging business at an average of US\$430 an ounce.

But "hedging in North America still has a long way to go both in terms of the volumes involved and the type of instrutaking inquiries covering about two-thirds of 1990 gold produc-

involved and the type of instru-ment used", says Ms Jacks. South Africa has only just entered the "hedging maze" but at the end of last year had can manustry, the second-largest in the world, is relatively under-hedged compared with Australia's. Meanwhile, South Africa, the biggest gold producer, has only dipped a toe in the water. So hedging will remain an important depresent in the gold market for 15 per cent of annual output or 90 tonnes of 1991 production associated with some sort of

price protection. Ms Jacks points out that "these figures do not take account of the producer hedging that occurred during the extraordinary night of January 17, 1991, as war broke out in the Middle East. Since then the global hedged position is known to be substantially

higher than at the end of 1990. She says that, because Australian production seems to have peaked for the time being,

hedging by that country can be expected to level off and then gradually fall. But "I am expecting a further build up of hedging by the Canadians and the Americans reaching a maximum perhaps in the early to mid-1990s". Once South Africa is taken

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into account, "cumulatively I foresee that the global total in outstanding hedging is going to remain high for some time to come," says Ms Jacks. 17.
What would it take to persuade the mining industry to unwind its positions and withdraw from the forward and options markets?
Ms Jacks dismisses the idea

that hedging "indigestion" will set in because mining compa-nies will be so fully hedged that they will be unable to complete further business. She explains: "A mining company can buy back a contract at a lower price only to resell into new rallies. Furthermore, the newer instruments without the obligatory physical delivery, such as options, offer greater freedom and flexibility".

She suggests there are two ways in which hedging might become less important to the gold market. Firstly, the gold price would have to lapse into a prolonged and deep backwar-dation (where the price fer immediate delivery is above that for future delivery) of the sort seen until recently in base metals markets. Secondly, there would have to be a sharp and prolonged fall in builton lending by central banks. This would effectively reduce the liquidity necessary for the for-ward markets to operate. "Without this liquidity, bullion dealers would find it difficult to offset the miners' forward

Ms Jacks says, however, that there is very little likelihood of either of these changes taking place. Available from Publications and Publicity, RTZ Corporation, 6 St James's Square, Landon, SW1Y 4LD, England

Big tea buyers return to Colombo

THE LONG-awaited return of Sri Lanka's biggest tea buyers - Egypt and Iraq - to the Colombo auction this week lifted tea prices, brokers said, reports Reuters from Colombo. Prices were expected to spiral further in coming weeks, they

"The market immediately reacted to their [Egypt's and Iraq's] presence and prices were on the move," said Mr Ravi Kumararatne, tea director. of the Forbes and Walker brok-...

ing house.
But other brokers said the only two or three rupees a kilogram from last week's average of R47.89 (73p) because both countries were selective in their purchases. Iraq purchased small quantities of good leaf teas while Egypt went for leafy grades. The bottom price in the market this week rose to R50 from R42 last week.

Egypt, Colombo's biggest buyer, stopped buying about three months ago after saying it found iron particles in the

Iraq, the second largest customer, has been absent from the auction since August 1990 when the United Nations imposed a trade embargo on Baghdad following its invasion of Kuwait. Sri Lankan authorities at the

time acknowledged the Egyptian complaint and said there were some signs of iron parti-cles from machines used in But they also assured Cairo

it would not recur and prom-ised strict quality checks. Despite that, Egypt stayed away. Some traders said a cash shortage may have been the reason for its absence.

One broker forecast that Iraq would buy 3m kg of tea in the next few weeks for delivery in August and was taking part in the auction through four local

Baghdad was also expected to buy on tender, a system it had not used before, he said. Recent statistics also show that Jordan, suspected of send-ing tea across the border to Iraq during the Gulf War, has emerged as a big buyer. Forbes, in a report on exports of main buyers, said

Jordan bought 10.8m kg in the

first half of this year compared

with only 2.2m kg in the same 1990 period. iran, which is also have smuggled tea to Iraq, bought 18.4m kg and 11.6m kg respectively in the same peri-

> Another big buyer was the United Arab Emirates, which took 8m kg in the six months to June 1991 compared with 1.4m kg in the same 1990 period.

> > COCOA - London FOX

813 605 651 642

Previous High/Low

517 506 536 528 557 548

520

566 572 588

Nickel project seems sure to go ahead

By Enrique Tessleri in Helsinki

FEARS HAVE faded that the Mt Keith nickel project in Western Australia, which would add about 5 per cent to supply outside the former east-ern bloc countries, will founder Outokumpu, the state-owned Finnish group, and Australian Consolidated Minerals, parting further metallurgical test

because of technical problems. were ready to go ahead followwork. Their announcement coincided with a bid for ACM by Western Mining and Normandy Poseidon, two other Australian groups. If the bid is successful, Western Mining, already the western world's third-largest nickel producer,

would take the Mt Keith project as its part of the spoils. Western said it could cut development costs from the expected US\$350m by linking Mt Keith with its Windarra nickel project nearby. So, one way or another, Mt

Keith seems certain to yield up its riches. The ACM-Outokumpu proposals envisage start-up in 1993 and a 20-year life for Mt Keith, which would produce an annual 140,000 tonnes of concentrate contain-

ing 28,000 tonnes of nickel. Go-ahead for the project has been stalled because of a high magnesia content in the ore and difficulties over finalis non-recourse finance

1314/1304 1338/1326

WORLD COMMODITIES PRICES

m, 99.7% purity (5 per tonn

Copper, Grade A (C per tonne)

Gesh 1307-7.5 3 months 1331-2

1268-70 1301-2

Mr Graham Mascall, managing director of Outokumpu Metals & Resources Internametals at resources interna-tional, said yesterday that fur-ther testing showed that the magnesia problem was "man-ageable". Outokumpu is also taking responsibility for all financing of the project.

18,000 tonnes a year of Mt Keith nickel to feed its Harja-valta plant in Finland and to sell on world markets. So the bid is most unwelcome. saw it as an unfriendly attack which we will not forget," said Mr Risto Virrankoski, presi-dent of Outokumpu Metals & Resources International.

(Prices supplied by Amalgamated Metal Trading)

AM Official Karb close Open Interest

Brazilian farmers assess frost damage to crops By Victoria Griffith in Sao Paulo

Chicago

caused by a polar air mass cen-

BRAZILIAN FARMERS were yesterday assessing damage from two nights of frost as weather forecasters said the cold weather would continue. Wheat, currently in the earproducing growth phase, is especially at risk. Southern

Temperatures reached freezing point two nights in a row in the southern states of

Sao Paulo state, an important producer of coffee and oranges, also registered frosts in some The cold weather has been

CRUDE Oil (Light) 42,000 US gails \$/barrel

products, such as peaches and apples, may have benefited from the cold weather. A confidential memoran-dum handed by Colombian President Cesar Gaviria to his Brazilian counterpart Mr Fernando Collor de Mello last week proposed that the world's two biggest coffee exporters begin talks aimed at "co-ordinating and reordering" the world coffee market, according to the Bogota daily El Espectador,

tred over Paraguay. Agrono-

mists said grazing pastures in the southern states had clearly

suffered damage. But a few

MARKET REPORT

Copper prices edged ahead on

the LME, with the market cautious ahead of developments in Chile. Miners at El Teniente, the world's second largest mine, vote on Monday on whether to strike from August 1. Tin prices continued to advance, although traders said the move was largely speculative as physical interest was dull. Talk of problems at Billiton's tin has aided recent gains. Aluminium prices continued this week's decline as the market remained under pressure from talk of more large increases in LME warehouse tonnes of Soviet metal being unloaded in Rotterdam this week

London Markets

SPOT MARKETS			Rzw	Close	Previous	High/Low
			Aug	254.00	248.00	260.00 244.00
Crude oil (per barrel FOB)		+ or -	Oct	204.80	204,40	205.00 204.60
Dubai	\$16.20-6.30u	+0.20	Dec	191.00	193.40	191.00
Brent Blend (dated)	\$19.50-9.60u		Mar	191.40	191.40	192,60 190,60
Brent Blend (Sep)	\$19,50-9,55	+0.20	White	Cicse	Previous	High/Low
W.T.I. (1 pm est)	\$21,40-1,45u	+0.25	Oct	283.0	282.4	283.9 282.0
Oil products			- Dec	273.5	274.4	275.5 274.0
(NWE prompt delivery per t	onno CICI	+ or -	Mar	273.0	273.5	273,6 272.0
(MAE brounk panaera ber p	Unite Cirj	- UI -	May	275.0	276.C	276.3
Premium Gasoline	\$241-243		Aug	278.0	273.0	272.5 271.0
Gas Oil	\$188-189	+4		- Dew 12	5 (Q89) Los	of 50 lonnes.
Heavy Fuel Oil	\$71-73	-1	White 5		- (. 01 00 0011000
Naphtha	5194-198	+4			ner tonnel	Oct 1702 Dec 1
Petroleum Argus Estimates	r			and hir	po: 10.1110).	
			- CONTRACT	OIT - 1	=	\$fbs
Cther		+ or -	CHOUR			
Gold (per troy oz)	\$365.20	-0.85				·· <u> </u>
Silver (per troy oz)	411.5c		Sep	19.53	19.89	19.66 19.46
Platinum (per troy oz)	\$368.25	-2.0	Oct	19.55	19.67	19.68 19.48
Palledium (per troy oz)	58 3.50	-0.50	Nov	19.57	19,70	19,62 19,56
Copper (US Producer)	102.9	-0.5	Dec	19.60	19,65	19.51 19.59
Lead (US Producer)	50c	-0.0	IPE Inde	x 19.44	19.57	
Tin (Kugia Lumpur market)		+0.03	Turnove	r 13527 (1	4717h	
Tin (New York)	267.0	+20		,.		
Zinc (US Prime Western)	82c	T2.0	CAS CE	L - PE		\$40
Ent (OF Finite Western)	- C2C			Latest	Previous	High/Low
Cattle (live weight)	109.15p	-2.05°				
Sheep (dead weight)†	120.24p	+0.49"	Aug	184.50	181.50	184.60 182.25
Pigs (live weight)†	66.01p	+3.00°	Sep	185.25	182.75	185.50 185.25
London daily sugar (raw)	5282v	+7.0	Oct	187,75	185.75	188.00 185.50 188.00 186.75
London daily sugar (white)		+1.0	Nov	189.00	186.50 187.00	190.00 187.00
Tate and Lyle export price		+45	Dec	190,00	182.75	186.00 184.50
- and and che exhalt hites	12/6.3	74.3	Jan Feb	186.00 181.75	178.50	180.75
Barley (English feed)	118.51			177.00	174.00	177.00 176.50
Meize (US No. 3 yellow)	£180.5		Apr .	174.25	172.50	174.25 174.00
Wheat (US Dark Northern)	Ung.		<u> </u>			
			Turnova	r 8201 (97	18)lots of 1	00 tonnes
Rubber (Aug)♥	54.25p	+ 1.00				
Rubber (Sep)♥	54.75p	+ 1.00		# AECE		_
Rubber (KL RSS No 1 Aug)	228.5m					ome grown soft
Coconut oil (Philippines)§	\$470.0x		fruits a	valiable w	ith strawbe	rries at 45-60p
Paim Oil (Malaysian)§	\$362.5y		210 (4)-55p). ras	pberries él	40-50p a 1410
Copra (Philippines)§	\$310z		(45-700), redcum	ints and bi	ackberries at
Soyabeans (US)		-3	30-50p	a 1/10. En	uksn chem	es at £1.00-1.10
Cotton "A" index		-0.75	T IN (E)	.40-1,5U) a	Le s čood	TUR DUY,
Wooltops (64s Super)	362p	-4.10	togethe	# WIGH CVII	apan grapi	struit at 40-45p
			each (4	w-45p) 10°	mpile eres	es end 25-35p etruit. New
£ a tonno unless otherwise	stated, p-per	nce/kg.	eston (2	A-2001 IOL	mineral le a	xcellent this
C-Conts/lb. r-ringgit/kg. o	-Sep/Dec I-C	ct/Dec	mode -	Fighting		English carrols
u-386 X-JUI/AUG V-Aug/Sa	no z-Auto leO	ct/Nov	m 22-24	go a th (50	250) and I	English bread
7M982 Commission averso	e fatstock or	TICRS. "			ib. Round	
Change from a week ado	Tiondon c	undra i				berg at 48-65p
market, SCIF Rotterdam. close, m-Malaysian cents/ki	Brillion	market	each (5		-F1 100	

would not all be immediately available for delivery against LME contracts. But an application for the Soviet BAS brand to be registered with the LME should result in most of this metal becoming deliverable in the next few weeks, if approved. On the London buillon market gold eased again. The predominant bullish market sentiment on gold has been eroded by the sharp losse seen in silver on Wednesday, Gold is beginning to look vulnerable positive chart outlook, dealers sald. Silver futures were up on Comex at midday, but off the

session highs. Compiled from Reuters

SUGAL	R – Lond	on FOX	(\$ per tone	ю)
Raw	Close	Previous	High/Low	_
Aug	254.00	248.00	260.00 244.00	
Oct	204.80	204,40	206.00 204.60	
Dec	191.00	193.40	191.00	
Mar	191.40	191.40	192.60 190.60	_
White	Close	Previous	High/Low	_
Oct	283.0	282.4	283.9 282.0	
Dec	273.5	274.4 273.5	275.5 274.0	
Mar	273.0 275.0	276.0	273.6 272.0 275.3	
May Aug	279.0	273.0	272.5 271.0	
_				
	or: Flow 32 119 (807)	ep (Agen) ros	of 50 lonnes.	
			: Oct 1702 Dec 18	54
	AINTO P. L.	per surney	. 000 1702 000 100	-
CRUE	LOUL - X	*	\$/barr	el
	Lades	t Previo	us High/Low	_
Sep	19.53		19.66 19.46	_
Oct	19.55		19.68 19.48	
Nov	19.57		19,62 19.56	
Dec	19.60		19,61 19.59	
IPE Ind			1919: 19190	
				_
! UITHOVE	× 13527 (1	4/1/		_
CAS CI	L – PE		\$/tonn	1
	Latest	Previous	High/Low	_
Aug	184.50	181.50	184.50 182.25	
Sep	185,25	182.75	185.50 185.25	
Oct	187,75	185.75	188.00 185.50	
Nov	189.00	186.50	188.00 186.75	
Dec	190,00	187.00	190.00 187.00	
Jan	186.00	182.75	188,00 184.50	
Feb	181.75	178.50	180,75	
Mar :	177.00	174.00 172.50	177.00 176.50 174.25 174.00	
Apr	174.25	1/2.50	1/4-20 1/4-00	_
Turnove	r 8201 (97	18)lots of 1	i00 tonnes	
***	& VEGE	TABLET		1
			ome grown soft	ı
			eries at 45-60p a	1
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	nalisaru n A-SSA), ma	inherries el	40-50p a 4ib	I
(45.70)	ar paricum	ents and bl	ackberries at	ı
30-50m	a 4 to En	alish cherr	es at £1.00-1.10	ĺ
alb (£	(40-1.50)	Me a good	fruit buy.	l

POTATOES ~ Lendon POX Close Previous High/Lov 105.0 99.0 105.0 99.3 98.0 Close Previous High/Low 125.00 128.50

Aug						
Dec	132.70	133.50		132.00	1	1 menth 2 months
Feb	136.50		136.5			2 monuns 3 menths
Turnow	er 103 (26	37) lots of 2	0 tonn	44.		Silver fix
FREGI	17 - Los	idon FQX	- \$	10/Index	point	Spot
	Çiqze	Previous	High	/Low		3 months 6 months
704	1500	1500	1600			12 month
Aug	1510	1512		1500		
Oct	1600	1598	1600	1590		
BFI	1498	1499				
Turnove	r 75 (203	9				
	5 – Lone	ton EXX			enno	(Prices s
Wheat	Close	Previous	High			
		- 1011003	_ <u>-</u>			Krugerra
Sep Nov	111,50 115,00	115.10	111.5			Magie le
Nov Mar	121,50	121.65		5 114.85 5 121.85		New Son
May	124.50	124,85		0 124.40		
						
Barley	Close	Previous	HOOM	LOW		
<u>_</u> _		PTEVICUS	<u> </u>	Low		
Sep	109.75	PTEVICUS	109.7	5		
Sep Nov	109.75 113.65		109.7 113.6	5		TRADED
Sep Nov Turnove	109.75 113.65 T. Wheat	112 (56), E	109.7: 113.6	5		TRADED Colleg
Sep Nov Turnove	109.75 113.65 T. Wheat	112 (56), E	109.7: 113.6	5		
Sep Nov Turnove Turnove	109.75 113.65 T. Wheat	112 (56), E 100 tonnes	109.7: 113.6 arley	5	p/kg	Colleg 500 550
Sep Nov Turnove Turnove	109.75 113.65 17. Wheat If lots of	112 (56), E 100 tonnes	109.7: 113.6 arley	5 5 13 (20). Wement	рЛед	College 500 550 600
Sep Nov Turnove Turnove	109,75 113.65 T. Wheat I lots of	112 (56), E 100 tonnes FOX (C	109.7: 113.6 arley	5 5 13 (20). Wement	p/kg	Colleg 500 560 600 Cocos
Sep Nov Turnove Turnove	109.75 113.65 or: Wheat or lots of London Close 88.5 95.0	112 (56), E 100 tonnes FOX (C	109.7: 113.6 surley : suh Se High/ 88.5 94.0	5 5 13 (20). ttlement) Low	p/kg	College 500 560 600 Cocces
Sep Nov Turnove Turnove PIQS -	109.75 113.65 er: Wheat er lots of London Close 88.5	112 (56), E 100 tonnes FOX (C	109.7: 113.6 arley sah Se High/ 88.5	5 5 13 (20). ttlement) Low	p/kg	Colleg 500 560 600 Cocos
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Sep Nov Turnove Turnove PIGS Jul Sep Mar Turnove	109.75 113.65 rr. Wheat r lots of London Close 88.5 95.0 101.0	112 (58), E 100 tonnes FOX (C Previous 88.5	109.7: 113.6 arley ash Se High/ 88.5 94.0 100.0	5 5 13 (20). ttlement) Low	prieg	Colleg 500 560 600 Cocces 575 . 800
Sep Nov Turnove Turnove PIGS Jul Sep Mar Turnove	109.75 113.65 rr Wiseat r lots of London Close 88.5 95.0 101.0 rr32 (175)	112 (SS), E 100 tonnes POX (C Previous 88.5	109.7: 113.5 arley Bash Se High/ 88.5 94.0 100.0	5 5 13 (29). Wement) Low	p/kg	College 500 500 600 Cocces 575 . 800 625
Sep Nov Turnove Turnove Plas	109.75 113.65 113.65 II. Wheat Ir lots of London Close 88.5 95.0 107.0 107.0 London Close	112 (86), E 100 tonnes FOX (C Previous 88.5 lots of 3,2 recx	109.7: 113.6 arley ash Se High/ 88.5 94.0 100.0	5 5 13 (20). ttlement) Low		Colleg 500 560 600 Cocces 575
Sep Nov Turnove Turnove PIGS Jul Sep Mar Turnove	108.75 113.65 113.65 11. Wheat or lote of Loudon Close 88.5 95.0 101.0 1232 (175) London	112 (66), E 100 tonnes FOX (C Previous 88.5 lots of 3,2 Prev.	109.7: 113.6 sarley sah Se High/ 88.5 94.0 100.0 50 kg	5 5 13 (20). Element Low		College 500 500 600 Cocces 575 . 800 625
Sep Nov Turnove Turnove PIGS Sep Mar Turnove Indate	109.75 113.65 113.65 IT: Wheat Ir lots of London Close 89.5 95.0 101.0 Ir:32 (175) London 138.96 138.96	112 (55), E 100 tonnes POX (C Previous 88.5 I lots of 3,2 Prev. 137.55 138.00 1	109.7: 113.6 surley : surley : surley : surley : 88.5 94.0 100.0 50 kg	5 5 5 13 (20). Element) Low 138.66		College 500 500 600 Cocces 575 800 625
Sep Nov Turnove Turnove Plas	108.75 113.65 113.65 11. Wheat or lote of Loudon Close 88.5 95.0 101.0 1232 (175) London	112 (86), E 100 tonnes FOX (C Previous 88.5 lots of 3,2 Prev. 137.55 138.40 1	109.7: 113.6 sarley sah Se High/ 88.5 94.0 100.0 50 kg	5 5 13 (20). Element Low		College 500 560 600 Cocces 575 - 800 625
Sep Nov Turnove Turnove PIGS Sep Mar Turnove Indate	109.75 113.65 113.65 IT: Wiseat of lots of London Close 88.5 95.0 101.0 IT:32 (178) Close 138.96 139.20	112 (86), E 100 tonnes FOX (C Previous 88.5 lots of 3,2 Prev. 137.55 138.40 1	109.7: 113.6 surley 88.5 94.0 100.0 50 kg High	5 5 5 13 (20). Element) Low 138.66	Voi 120	Collect 500 500 600 Coccu 575 600 625 Breat Cre 1900 1950
Sep Nov Turnove Turnove Plas	109.75 113.65 113.65 IT: Wiseat of lots of London Close 88.5 95.0 101.0 IT:32 (178) Close 138.96 139.20	112 (86), E 100 tonnes FOX (C Previous 88.5 lots of 3,2 Prev. 137.55 138.40 1	109.7: 113.6 surley 88.5 94.0 100.0 50 kg High	5 5 5 13 (20). Element) Low 138.66	Voi 120	Collect 500 500 600 Coccu 575 600 625 Breat Cre 1900 1950
Sep Nov Turnove Turnove Plas	109.75 113.65 113.65 IT: Wiseat of lots of London Close 88.5 95.0 101.0 IT:32 (178) Close 138.96 139.20	112 (86), E 100 tonnes FOX (C Previous 88.5 lots of 3,2 Prev. 137.55 138.40 1	109.7: 113.6 surley 88.5 94.0 100.0 50 kg High	5 5 5 13 (20). Element) Low 138.66	Voi 120	Collect 500 500 600 Coccu 575 600 625 Breat Cre 1900 1950

(r pe						(Date (enia mulio
	324-8 335-6	320-2 322.5-3.0	323 336/333		322-9 333-4	334-5	2
Nickel (\$ per	(some)				-	Total d	aily turno
	9150-60 9175-80	8255-60 8265-75	8150 8280/816		8140-50 8169-70	8185-9	0 2
Tin (\$ per to	ппе)					Total d	aily turno
	5740-50 5830-40	5710-20 5800-5	5850/579		5765-75 5855-80	5828-3	
Zinc, Specie	Hilgh Grade	(\$ per tonne)				Total d	aily turno
	055-7 072-8	1062-4 1077-8	1066 1072/106		055-5.5 1072-3	1072-3	1
LME Closing SPOT: 1.6750	E/S rate:	3 months: 1.60	571	8	months:	1.6401	9 11
LONDON BI				Ne	w Y	fork	
Gold (fine oz	<u> </u>	E equiva	lent	GOL	100 troy	oz.; S/troy	02
Close	365.00-365			_	Close	Previous	High/Lo
Opening Morning fix Afternoon for Day's high Day's low	365.40-365 365.10	.90 216.548 216.777		Jul Aug Sep Oct Dec	364.5 364.7 366.4 368.1 371.5	364,4 364,7 366,4 366,0 371,4	0 365.7 368.5 369.2 372.6
Loco Lda Me	en Gold Le	nding Rates (V	s USS)	Feb	375.1	375.0	378.5
1 month 2 months 3 months	5.50 5.45 5.45	6 months 12 months	5.41 5.29	Apr Jun Aug	378.5 382.0 385.6	378.5 3382.0 386.6	879.2 381.5 0
Silver Ez	p/fine oz	UŞ cts e	quiv				
Spot 3 months	245.10 251.90	412.75 418:35		PLAT	NUM 50	troy az, \$/tro	y 02.
8 months	258.35	425.50			Close	Previous	High/Lo
12 months	271.75	450.45		Jul Oct Jan Apr	365.3 368.3 372.5 378.5	364.5 368.5 372.7 376.6	369.0 372.0 376.3 381.0
GOLD CORE (Prices suppl		Hard Metals)		Jul Oct	380.4 387.5	380.5 387.5	383.5 0
	S price	E equive	sient			_	_
Krugerrand	365.00-36	6.00 216.76-2	17.25	SILYE	R 5,000 b	oy oz; cents	אלוסא סצ
Mapie leaf New Soverel	873.00-37 nn 88.00-89				Close	Previous	High/Lov
				Ìq	404.6	398.4	410.0
				Aug	404.7 407.5	398.5	0
				Sep Dec	407.5 414.4	401.0 407.7	412.5 419.0
				Jen	415.9	408.2	טנפוף O
TRADED OF	TIONS			Mer	422.1	415,3	426.5

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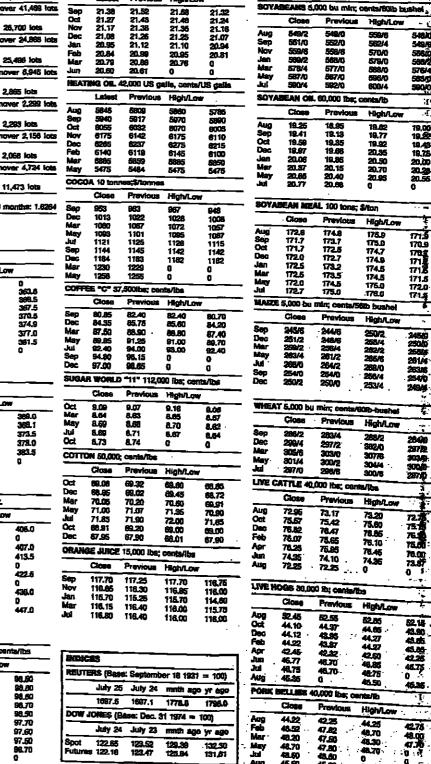
Seo Dec Sep

82 64 89 5 13 27

3 23 67

Dec

_	Jul Oct	380.4 387.5	380.5 387.6	381.0 383.5 0	3791.0 383.5 0
_					
-	SILYE	R 5,000 b	roy oz; cent	Proy oz	
		Close	Previous	High/Low	
<u>-</u> -	Jul Aug Sep Dec Jen Mar May Jul Sep Dec	404.6 404.7 407.5 414.4 415.9 422.1 427.3 432.6 438.1 446.9	398.4 398.5 401.0 407.7 408.2 415.3 420.4 425.6 431.2 440.2	410.0 0 412.5 419.0 0 425.5 0 436.5 0 451.0	406.0 0 407.0 413.5 0 422.5 0 436.0 0
_	HIGH	GRADE C	OPPER 25,0	00 lba; cen	a/lbs
		Close	Previous	High/Low	
_	Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr	99.25 99.60 99.85 99.60 99.35 99.15 98.80 98.45 98.10 97.85	96.85 99.05 99.05 98.70 98.40 98.10 97.65 97.30 96.90 96.45	99.50 99.80 100.10 99.05 96.65 88.50 97.90 96.30	96,60 98,60 98,60 98,70 98,50 97,70 97,60 97,60 98,70 0



By Terry Byland, UK Stock Market Editor

FURTHER bout of

Seno figure is an overall figure

which takes in intra market-

maker business as well as gen-lithe investment interest. Trad-

institutions played little part

in the equity market yesterday.

RESULTS significantly above expectations from ICI

the chemical giant's prospects by the market and ensured

that the shares were one of the

bright spots in a dull trading

22 ICI came up with half-year

profits of £507m - well down of last year's £733m but com-

fortably above the widely pre-dicted figure of \$450m. The shares advanced 12 to 1319p on

turnover of 3.6m, which was

boosted by one early morning trade of 1m shares at 1310p.

iCl's presentation yesterday

morning in positive mood and several raised profits estimates for this year and 1992. Hoare Govett, joint broker to the

company with S.G. Warburg

and Panmure Gordon, stayed

1991 Mr Richard Henderson of

Nomura said he now expects

profits of £900m this year,

against his previous forecast of £780m, and £960m next year,

UBS Phillips & Drew specialist Mr Alasdair Nisbet,

regarded as "the super-bear"

on the stock, estimated final

profits of £800m for this year,

against his previous forecast of

The results also cast a new

light on the board's fight

against the Hanson camp, holder of a 2.8 per cent ICI

stake. Hanson slipped 21/4 to

2124p, and the board made

Kwik Save active

no comment on ICI's trading

Fears of a price war among

the discount supermarket chains initially pushed shares in some food retailing stocks

sharply lower. Kwik Save fell 17 to 573p as a broker highlighted Gateway's

decision to convert one of its larger supermarkets in the Midlands into a discount store.

Asda, which could also be forced downmarket by the fierce competition among

sppermarkets, came under

Most brokers reacted with

most brokers reacted with scepticism and a consensus emerged that while Gateway may be struggling to find a more profitable line of business

for its superstores, it would be unlikely to engage in a damag-ing price war. Kwik Save rebounded to close up a penny

compared with £800m.

Analysts came away from

npted a re-examination of

Heavy

trade

AL TIMES FRIDAY JULY 4

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Chicago

Granada Computer chairman



GRANADA GROUP has (pictured) as chairman of the business services division from responsible for Granada Computer Services International and Granada Information Services. Mr Curran was with National Advanced Systems where he was vice president and general manager, Europe and Asia. He is non-executive chairman of Anamartic.

LASMO has appointed Mr John R. Brading as a non-executive director. He was chairman and chief executive

chofti-taking in the London stock market was resisted yes-terday and share prices Jul 29 rebounded successfully towards the close with the help Aug 8 of a similar rally in the early part of the new Wall Street ses-Aug 9

i Share prices were hit at the lopining by a sell programme from a large US investment After slipping 13.7 to FT-SE 2,566.8 in early trading, the market rallied, underpinning Sachs. At least one other small suggestions that a new trading floor has been established for London share prices. However, the recovery was trading programme was operated later in the session, and these trades boosted the day's Seaq turnover total. But the

checked when Wall Street opened the new session with a further setback, and not until New York suddenly turned upwards did London recover its poise and reduce its earlier

at 591p, while Asda ended ¼ up at 92½p as income funds

News of a report which adds to growing evidence that anti-asthma inhalers could cause

problems for sufferers prompted a fall in Glaxo,

which gets around 10 per cent of its business from asthma

medication. The shares lost 13

to 1257p on heavy turnover of

3.2m, having been 26 down at one stage. Mr Didier Cowling

Nomura Research Institute

said: "Asthma is one of the

fastest growing diseases in the world and this is a significant

report based on a Canadian study of 12,000 people." Mr

Peter Smith, pharmaceuticals analyst at UBS Phillips &

Drew, said the report added

weight to concern that inhalers

dealt with symptoms while

ignoring the cause of asthma,

and Glaxo was particularly vulnerable because it was also

longer acting form of inhaler.

A closing level of 179p for Guardian Royal Exchange, a

net gain of 5, disguised some erratic price moves and hectic

trading in the shares earlier in

One leading securities house

was said to have been an

aggressive seller of Guardian

stock, which dropped to 167p soon after the outset of trading

before staging a sustained rally

note on the composites high-lighting the possibility of divi-dend cuts. UBS expects 1992 to

costs, which will affect the

composites' balance sheets. GRE, according to UBS, is one

of the likely candidates for a dividend cut. Turnover in GRE reached 4.4m shares, the high-

UBS Phillips & Drew issued a

later in the session.

in the process of develop

Guardian erratic

sought the final dividend.

Glaxo hit

Account Dealing Dates

Aug 19 Sep 9

The final reading put the FT-SE Index at 2,579.6, a mere 0.9 down on the day. Seaq turnover, boosted both by the trading programmes and by a rush from marketmakers at the close to cover short positions 476.8m in the previous session. Traders were favourably

Early losses in shares fully recovered

impressed by yesterday's per-formance by the stock market, pointing out that tonight marks the end of a very successful equity trading account.
The FT-SE Index has risen by more than 80 points over the two week account. The renewed optimism in the London market was encouraged yesterday by con-firmation that National Home

Loans, one of the UK's largest

home loan lenders, has com-

pleted the additional funding

FT-A All-Share Index

Equity Shares Traded

May 1991 July

stocks, the shares closing 9%

higher at 385p, after touching a

year's best of 386p; turnover

The big rise in Telecom cam

as the market sensed the

beginnings of a strong push by

the government on wider share

ownership, in connection with

the expected sale in November

of its remaining shares in BT.

possible obstacle to the sale,

Monopolies and Mergers

Commission reference, was

cleared earlier this week when BT and Offel agreed to modifi-

Details of the sale are expec-

ted within days and will favour

private investors, according to

medshows to oversess institu-

Henderson Crosthwaite, the stockbroker, said they expected

the government's near 49 per cent stake to be sold at 400p a

ions are also said to

some specialists. Investment

cations to BT's licence.

was 5.6m.

Turnover by volume (million)

programme prompted by liquidity problems. Equity strategists now believe that the stock market is looking forward more optimistically towards a recovery from eco-nomic recession next year, or perhaps in the final quarter of London has, however, been

held back by Wall Street's diffi-

culty in moving convincingly above the Dow 3,000 mark and the UK market was alerted at the close to reports that a large New York house had turn positive on the US market. While there was a general absence of institutional activity in London yesterday, statis tics from the London Stock exchange confirmed that retail, or customer business in equi-ties has improved significantly over the past fortnight.

attempted in Canada, London

believed that Dominion Securi-

per cent stake in Ranger,

which it bought from Norsk Hydro. Dealers said the stock was being offered at around 460p a share. A similar stake in

Ranger was sold by West Coast

Energy some weeks ago at around 435p a share.

after some analysts began to turn bearish. Mr Robin Gilbert

of broker James Capel said: "It

has been a good sector . . . but now we are rather less

enthusiastic; there are a lot of

recovery situations out there.

Fisons lost 31/4 to 4960 on 3.1m.

& Colman 12 to 1666p.

Wellcome 2 to 723p and Reckitt

Cadbury Schweppes slipped

5 to 369p as a large persistent seller hovered around the mar-

ket. There were also sugges

tions that a Monopolies and

Mergers Commission inquiry into the carbonated soft drinks

industry may be published

A profits warning from BET

prompted very heavy turnover of 9.7m in the shares, which lost a penny to 196p. Chairman Mr Nicholas Wills said: "For

the current year we have

assumed lower revenue in our

planning, as we expect the recession in both the UK and

US to last throughout the

Management and personnel

consultant Doctus shed 6 to

22p ahead of interim results

due today. The board has

issued a profits warning.
Specialty chemicals com-pany Laporte fell 11 to 539p.

Traders said there was stock

Volex was among the best

performing stocks in the elec-

tricals sector, moving up 18 to 277p, albeit in thin trading, as

the market welcomed the sale

to the Hanson group of Volex's' accessories division for 28.8m.

ment of up to £6.05m and Han-son absorbing debts of £2.75m, will leave Volex in a net cash

The management buy-out of

Thorn EMI's software division,

renamed Data Sciences, for 282m, stimulated good support for Thorn shares, which rose 12 to 743p. Thorn will get £50m in cash and £32m via an under-

written zero-coupon four-year

loan note, and have a 20 per cent stake in Data Sciences.

trated Thorn's determination to divest itself of non-core busi-

no divest liser of non-core businesses and concentrate on its two big international businesses, music and rentals.

Rank Organisation settled 5 easier at 658p in spite of keen support from Smith New Court Mr. Physics Johnson

Court. Mr Bruce Jones at Smith said the leisure sector

Analysts said the move illus-

overhanging the market.

financial year."

Pharmaceuticals suffered

ties was seeking to place a 10

Wednesday's retail business totalled just above 21bn, the level regarded as an indicato of a profitable trading market Sentiment was helped by interim profit figures from ICI which were comfortably above market expectations. The profits from Britain's blue chip chemical group strengthened hopes that the worst of the recession may be lifting in the UK, and also appeared to reduce the chances of a further move against ICI from the Han-

Son camp.

But profit-taking depressed some of the sectors that have stood out in the recent advance across the market. Most store shares gave back a few pence of the gains achieved since the welcome news this week that domestic retail sales have turned higher.

looked close to its low point and that Rank would be a leader in the upturn. Mr Jones focused on a falling

for 1991. Usher-Walker, printing ink

British Aerospace added 10 at 574p as the shares continued Wednesday's rally, underpinned by a positive note from Charterhouse Tilney. Dealers believe the shares have fallen back too far in recent trading.

120 %p after S.G. Warburg

158p after reporting bumper full year profits for the year to March 1991 of £1.23m, up from

tax charge, which he said would come down from 1991's 39.7 per cent to 37.6 per cent in 1992, and forecast a recovery in profits to £340m for 1992, compared with an expected £280m

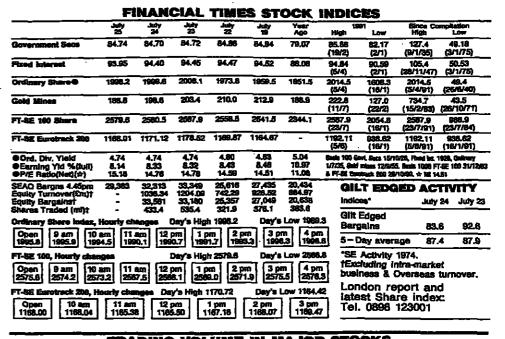
manufacturer, moved to a peak of 168p after completion of a private investor placing of 2 per cent of the equity at 155p with a new institutional

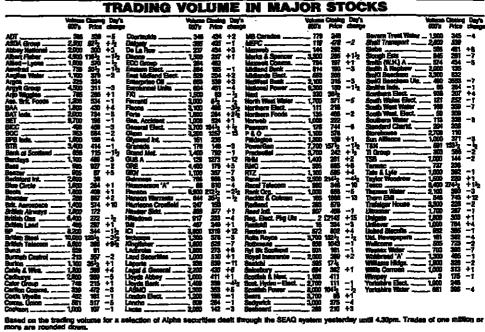
Turnover reached 1.4m. British Steel eased 2% to

turned negative on the stock. The broker blamed weak July steel prices in the UK and the rest of Europe. Turnover had reached 10m shares by the close of the session. MITTE Group advanced 8 to

last year's £615,000. MARKET REPORTERS: Peter John, Joel Kibazo, Jim McCallum.

■ Other market statistics, includ-ing the FT-Actuaries Share Indi-ces and London Traded Options,





EQUITY FUTURES AND OPTIONS TRADING

cautious frame of mind yester-day, preferring for the second on in a row to trade in a tight range just below the pre-vious day's level, writes Jim

A programme trade by a US investment house conducted just before Wednesday's close caused early weakness when the futures market opened.

Further modest losses were

sustained after a UK securities

ahead of a programme trade in shares, which was weighted on the sell side.
But throughout the decline,

futures maintained a strong premium to the spot FT-SE index and when US Treasury bonds and shares moved higher, the futures market started to recover from its worst levels.
September FT-SR closed at 2,612, down 6 on the day. The

premium narrowed to 34 points, down 3 as dealers anticipated the end of the current stock market account today. Next week, the fair value premium will be around 26 points.

In traded options, British Telecom was the main feature profit from the strong rise in BT shares by buying Novem-

NEW HIGHS AND LOWS FOR 1991

est for some months.

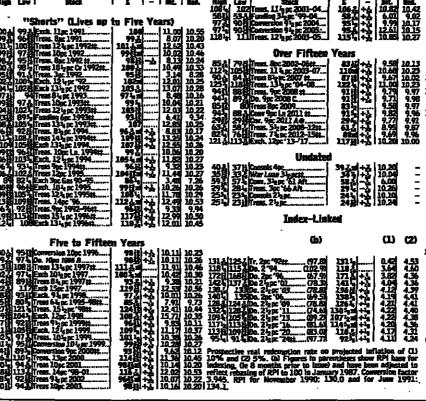
British Telecom gave one of the most impressive performances among the Footsie

Ranger Oil was down 5 at 445p, after 440p, as the market picked up hints that a big placmances among the Footsie

NEW HIGHS (48),
BRITISH PURIOS (1) Treas. 2pc II. 1994,
BANKS (1) Abbay Nett., STORES (1) Amber
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FOCOS (3) Braks Bron., Sutherland, Tale
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NEW LOWS (47).
AMERICANS (1) Gr. Amer. First Savings,
CANADEANS (1) Gr. Amer. First Savings,
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Departed Gr. BANKS (1) Caster Alson,
DELEDINGS (2) Miscalian-Glaminet, Wilsohira,
BULLDINGS (2) Miscalian-Glaminet, Miscalian-Glaminet, Hops
à Hill, CHEMICALS (1) Astra, ELECTRICALS
(3) Emess 2.25 Prl., Fileders, Standard
Platform, ENGINEERING (1) Magnases
Brotzus, POCOS (2) Astray, Carr's Missing,
MOTELS (1) Savoy A, SEVISTRIALS (10)
African Laise, Alson Energy, Berrett (Pl.,
Sinck Arrow, Decker, Gesterner, Haddigh,
Lincoln House, Mosaic Inva., Neston-BMA,
LESUMS (2) Thames TV, Yorkshire TV,
MOTOMS (1) Bostrom, Hewith APERS (1)
Sperling, PROPERTY (1) UK Land, TRIESTS
Spelling, PROPERTY (1) UK Land

LONDON SHARE SERVICE **BRITISH FUNDS** BRITISH FUNDS—Contd **INT. BANK AND O'SEAS**



| 10.64 | 9.56 | 10.13 | CORPORATION LOANS | 11.06 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 10.25 | 1 **AFRICAN LOANS** 90i 84½ Stb Rhod. 87-92 Assid....i

LOANS

FOREIGN BONDS & RAILS

INDIA

The FT proposes to publish this survey on

5 September 1991 and it will be distributed to 160 countries worldwide. If you want to reach this important audience, call Louise Hunter on 071 873 3238 or fax 071 873 3079.

FT SURVEYS

In the changing times within the banking world the right information is essential read

THE BANKER

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APPOINTMENTS officer of Occidental International when he retired

m Mrs Panla Rigby, UK retail director of Penhaligons, has been elected chairman of the BOND STREET ASSOCIATION

■ BARING SECURITIES has appointed Mr Jamie O'Connor

company secretary, to the board as finance director. He is the first non-family board

appointed the first chief executive of the ASSOCIATION OF INDEPENDENT ELECTRICITY PRODUCERS.

THE WELLINGTON UNDERWRITING GROUP has made the following appointments at L. Ham & Co (Underwriting), managing agents for the Ronson Motor Syndicate. Mr William Petzold has been appointed chairman in succession to Mr John Taylor who remains on the board as a non-executive director. Mr George Ibbett has been appointed managing director.

officer of Oiltools

■ Mrs Karen Morgan has been elected vice chairman of

■ W.R. ROYLE GROUP has appointed Mr John K. Roddy,

■ MORPHY RICHARDS, part npson as marketine ■ Mr David Porter has been

■ GOODHEAD GROUP has

Mr Ted Farmer has been appointed operations director at LONDON WINE, Chelsea.

■ UNIGROUP has appointed Mr John Foreman as group finance director. He was vice president and chief financial International, a subsidiary of Antah Holdings, a Malaysian industrial conglomerate which holds 34 per cent of Unigroup.

SOUTHDOWN BUILDING
SOCIETY. She joined the board
of Sussex County Building
Society in 1996, and became
a director of Southdown when if was formed by the merger of Sussex County and Eastbourne Mutual building societies last October.

of the Glen-Dimplex group, has appointed Mr Chris director, and Mr Peter Keig as chief product engineer, both new posts. Mr Thompson joins from Vileda, and Mr Keig from Russell Hobbs.

appointed Mr Fred Linden-Wyatt as sales director of Goodhead Press.

TI GROUP has appointed Mr David A. Harding to the new post of deputy group finance director from August 1. He was director of corporate development, responsible for

■ ILLINGWORTH, MORRIS has appointed Mr Roger Marsden as managing director of the group's cloth merchanting arm, Hunt and Winterbotham, which has

relocated from Stroud to

Huddersfield, Mr Marsden was sales director of IM's fine

PRODUCTS, Frome, has appointed Mr Sandy Gray as managing director. He was

■ WESTON HYDE

■ Mr Graham Woodhead, divisional managing director, controls division, has joined the board of MEGGITT.



has appointed Mr Nigel Waite (pictured) as director, marketing and planning, from August 1. He will be a director of Abbey Life Assurance Co, and a member of the company's senior operating committee. Mr Waite was general manager of Mortgage Express, and has held marketing roles with Mars, Crown Financial Management, and TSB Group.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar rallies against D-Mark

THE DOLLAR recovered yesterday the 2 piennigs lost against the D-Mark on Wednesday. This was largely based on covering of short positions in expectation that today's US gross national product figure for the second quarter will be

The currency eased back initially following news that the numbers claiming first time unemployment benefit in the US rose by 30,000 in the week ending July 13, against market expectations of 11,000, but the

expectations of 11,000, but the data had little lasting impact.

After Wednesday's disappointing figures on US durable goods orders the market is waiting to see whether today's GNP news points towards a fast recovery from recession. Economists are looking for growth of around 1 per cent, compared with a fall of 2.8 per

cent in the first quarter. There was a warning how-ever from the US National Association of Manufacturers of an "unusually slow" eco-nomic recovery, coupled with a call for gradual further reduc-tions in short-term interest

The association also said "we expect a slow recovery with GNP advancing at only a 2.8 per cent rate" over the next four quarters. It added that the dollar is likely to peak in the third quarter and will then fall.

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MONEY MARKETS

INTEREST RATES had a firm tone in London yesterday, on sterling's early weakness in the ERM and as the threat of higher official German rates

overhung the money market.
Three-month interbank was

quoted at 11%-111, compared

with 114-114 per cent, and 12-

month money rose to 10%-10% from 10%-10% per cent.

Short sterling futures traded quietly on Liffe, with volume

beginning to shift from Sep-

tember to December delivery.

UK clearing bank base leading rate 11 per cest

from July 12, 1991

The near month expires on

September 18 and traders are

beginning to doubt whether

there will be a cut in bank base

rates before then. This is

encouraging a move sell

September and buy December, because if there is no change in rates December will

probably track September, but if there is a cut before

mid-September the market will

look for another reduction

September short sterling opened unchanged at 89.28 and touched 89.26, before closing at 89.29. December delivery rose

There was another large shortage of day-to-day credit on the cash market, but unlike

before the year-end.

to 89.71 from 89.68.

A firmer tone

At the London close the dol-lar had climbed to DM1.7560 from DM1.7360; to Y138.85 from Y137.30; to SFr1.5305 from SFr1.5110; and to FFr5.9675 from FFr5.9025. On Bank of England figures the dollar's index climbed to 67.0 from 66.5.

The Japanese yen moved in line with European currencies, but was nervous on specula-tion that there may be more revelations from Tokyo about financial scandals.

Sterling lost ground to the dollar, but was little changed against its partners in the European exchange rate mechanism recovering from slight early weakness. Trading was generally quiet with no fresh factors to move the pound.

It fell 1.80 cents to \$1.6750 and was unchanged at Y232.50, but rose to DM2.9425 from DM2.9400; to FFr9.9950 from FFT9.9925; and to SFr2.5625 from SFr2.5575. Sterling's index

The D-Mark was steady in the ERM and against the Japanese yen, finishing unchanged in London at Y79.10. The marcontinues to wait for news on German inflation in July, after recent figures from some states showed the highest cost of living rises for 10 years.

Among other members of the ERM the French franc stayed very slightly above the weakest placed Danish krone. In Paris the strongest currency in the ERM, the Spanish peseta, was fixed at a six-week high against the franc, rising to FFr5.4515 per 100 pesetas from FFr5.4480. Its ceiling is

This followed a rise of 14 point to 12% per cent in the average yield at yesterday's tender for three-month Span Treasury bills.

The peseta finished ger ally firmer in the ERM, remained within its agreed li

EMS EUROPEAN CURRENCY UNIT RATES						
	Eco Central Rates	Currency Amounts Against Eco Jul 25	% Change from Central Rate	% Spread as Weakest Curreacy	Dhergesce indicator	
panish Peseta alian Lira alian Lira alian Lira detan Franc - Liark atch Gelider se Peset arilag esch Franc anish Krose	133.631 1538.24 42.4032 2.05586 2.31563 0.767417 0.676904 6.89509 7.84195	128.048 1529.92 42.2842 2.05377 2.31537 0.59840 0.698051 6.97936 7.94004	418 -054 -020 -010 -010 -016 -022 -022 -022	5.67 1.50 1.54 1.35 1.31 1.13 1.08 0.03	73321590745	

海路	Day's spread	Close	One month	15 P.	Three mosths	by P
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E	JRO-C	JRRENG	Y INTI	EREST	RATES	
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Yes per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100.

Wednesday no attempt by the Bank of England to take out most of the shortage early in the day. The shortage was initially estimated at £1,100m,

but this was revised to £1,000m

at noon and to £850m in the afternoon. Total assistance of

In early operations the Bank of England bought only \$43m bills, all for resale to the market in equal amounts on

August 12 and 13 at a rate of

10 per cent. Before lunch

another £181m bills were

purchased, including £111m outright, by way of £49m bank bills in band 1 at 10% per cent and £62m bank bills in band 2

at £62m. A further £70m bills

were bought for resale to the market on August 12 and 13 at

10# per cent. In the afternoon £391m bills

were purchased outright, via

£58m Treasury bills in band 1

at 10% per cent; £251m bank

bills in band 1 at 10% per cent;

230m Treasury bills in band 2

at 10% per cent; and £52m bank bills in band 2 at 10% per cent. Late assistance of around

Bills maturing in official

hands, repayment of late

assistance and a take-up of

Treasury bills drained 2550m, with the unwinding of bill repurchase agreements absorbing £228m; exchequer

transactions £180m; a rise in

the note circulation £95m; and bank balances below target

£140m was also provided.

£755m was provided.

FINANCIAL FUTURES AND OPTIONS

OFFE LI	HE CILT	TITURES	0P7120AS		LIFFE 0: \$140,946	TREASU	IDE% RY BOND I	TURES	(1770)(5	LIFFE IX	1910 FUTU 20 paints	100°	8 5
Surface Printer 888 899 90 91 92 93 94 95 Substates of	Calls-set Seg 3-49 2-51 1-56 1-06 0-34 8-34 0-05 0-02 f volume to lay's other in	tienests Dec 4-05 3-18 2-35 1-59 1-59 0-63 0-43 0-28 tal. Calls 26	Ses 0-01 0-03 0-08 0-22 0-50 1-30 2-21 3-18	138ments Occ. 0-19 0-32 0-49 1-49 1-40 2-13 2-57 3-42 340 7091	Strile Price 91 92 93 94 95 96 97 98 Enimates	Ses 3-36 2-41 1-52 1-07 0-38 0-18 0-04	1344 1-44 1-17 0-59 0-42 0-29 144 Calls 15	See 0-46. 0-11. 0-22. 0-41. 1-68. 1-52. 2-42. 3-35. Park	dispersis Dec 0-47 1-03 1-29 1-60 2-33 3-11 3-58 4-45	Straige Price 8202 8250 8350 8450 9450 8550 8550 8560 8560 8560 8560	5ep 1.66 1.19 0.77 0.42 0.20 0.08 0.03 0.02	016 ments 016 201 1.60 1.24 0.48 0.48 0.48 0.33 9.23 0.23 0.23 0.23	Pats-96 Sep 0.03 0.06 0.14 0.27 0.57 0.95 1.40 1.89 955 Pats 9
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Strike Price 8975 9000	Calls-set Sep 0.87 0.63	tlements Dec 0.87 0.65	Pros-se 569 0 0.01	Dec 0.04 0.07	Strike Price 9300 9325	Calls-90 Sep 0,82 0,58	ttiements Dec 0.44 0.28	Puts-se Sea 0 0.01	Dec 0.11 0.20	Strike Price BBS0 BBJ5	Calis-se Sep 0.79 0.54	dienerts Dec 1.21 0.97	Poss-set Sep 0 0

44.45 94.13

10 YEAR 10% HOTTONAL FRENCH DOND GUATUR PUTURES

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September 104.20 104.14
Estimated volume 1,613 Total Open Interest 2,562

OFTER ON LONG-TERM FRENCH BOND ONATES

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Adam & Company Allied Trust Bank

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THESE-MONTH PRICE FUTBRES GNATUP (Parks laberhook effects mix)

1.08 0.69 0.40

BASE LENDING RATES

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Equatorial Bank pic

Exeter Bask Limited

Fisancial & Gen. Bask

First National Bank Pic .

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y's sh	29-YEAR 9% NOTIONAL CILY * 650,000 32mb of 190%
er-	Clear High Low Pres. Sep 91-24 91-27 91-20 91-20 Dec 91-25 91-21.
rut M-	Estimated volume 9626 (USB27) Previous day's open int. 34602 (USB8)
_	US TREASURY MONHOS BY: * \$100,000 School of 1,00%. Close High Low Prev. Seu 94-15 94-18 94-01 93-23
_	De: 93-24 93-00 Estimated volume 1338 0,0849
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	6% RETENAL LONG TERM JAPANESE COVT. BORD V180= 1000s of 100% Cost High Low
-	Clase Migh Low Sep 95.79 95.85 95.77 Dec 96.01

Mar 90.38 Jen 90.52 Estimated volume 265 (318) Previous day's open int. 4713 (4691) Cust High 92.17 92.18 92.34 92.36 92.61 92.63 92.87 92.89 nated volume 2390 (2538) fous day's open lat. 16238 (15920) Estimated volume 5452 64640 Previous dar's open tot. 36492 (36306)

FT-SE EUROTRACK 150 INDEX 9450 per felt lader point Glose High Law Pres. 1126.5 1123.0 1123.0 1129.5 Contracts traded on APT after trading loors

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11 Latest High Low Pres. 16704 1,6756 1,6676 1,6796 1,6520 1,6570 1,6510 1,6614 1,6440 1,6440 1,6380 1,6474

Rand Mines Limited

MONEY RATES Treasury Bills and Bonds

8.75-8.85 93-95 73-75 8.30-8.45 73-73 105-11 8.81-8.94 9-95 280-875 75-77 893-9-83 7-8-78 115-115 83-9 98-98 8.85-9.00 91,-91, 8.95-9.10 91.97 74-8 9.10-9.20 73-71 114-114 91-92 912-104 9.20-9.35 91.-92

FT LONDON INTERBANK FIXING

The fixing rates are the artificactic means repaired to the search one-structed, of the bid and offered rates for \$10m entered by the reference basis at 11.00 a.m. each working day. The basis are National Westminster Basis, Bank of Tokyo, Desisted Bank, Banque National de Paris and National Gazzantz Trick

(11.00 a.m. Joly 25) 3 months US delians offer 6 &

NEW YORK

LONDON MONEY RATES						
Jul 25	Overnight	7 days notice	One Month	Three Months	Six Months	One Year
Interbank Offer Interbank Bid Seerling COS Local Authority Dens Local Authority Dens Local Authority Dens Local Authority Dens Company Depocits Finance House Density Finance House Finance House Finance Density Finance	114	112	11111 - 32 - 1888 - 32 - 32 - 32 - 32 - 32 - 32 - 32 -	11 11 11 11 11 11 11 11 11 11 11 11 11	11990 - 19998 - N. T. 199	10% 10% 10% - 11 10% - - 10% - - 10% - - 10% - 10 - 10

Treasury Bills (sell); one-month 1013 per cent; three months 10½ per cent; six months 10½ per cent; Sank Bills (sell); one-month 10½ per cent; three months 10½ per cent; Treasury Bills; Average tenter rate of discount 10,4912 p.c. ECGD Flavel Rate Sterling Export Finance. Make up day June 28, 1991. Agreed rates for period July 24, 1991 to August 25, 1991, Scheme I 12, 50 p.c. Scheme I 12, 50 p.c. Reference rate for period June 1, 1991 to June 28, 1991, Scheme IV&V: 11,295 p.c. Local Authority and Finance Houses seven days indice, others seven days notice 4 per cent. Certificates of Tax Deposit Certes for sums at seven days notice 4 per cent. Certificates of Tax Deposit Certes, three-six months 7½ per cent; one-three months 10 per cent; three-six months 9½ per cent; one-three months 9½ per cent; one-three months 9½ per cent; three-six months 9½ per cent; from July 1, 1991, Deposits withdrawm for cash 5 per cent; Under £100,000 7½ per cent from July 1, 1991, Deposits withdrawm for cash 5 per cent.

Withank Colliery, Limited (Registration number 01/01358/06)

Joint cautionary announcement

Rand Mines and Witbank shareholders are advised that negotiations are being finalised which will result in the restructuring of all the operating coal interests within the Rand Mines Group. Withank has approached Rand Mines with a view to acquiring the shareholdings of Rand Mines in Corgroup (Jupiter) Investments Limited ("Jupiter") and Manhattan Syndicate Limited and certain coal rights in exchange for an issue of Withank shares. Jupiter holds a 50% interest in the Rietspruit joint venture and 30% interests in each of the Khutala and Majuba joint ventures.

Rand Mines and Witbank shareholders are advised to exercise caution in their share dealings until such time as further details are announced.

Johannesburg

	26 July 1991
ı	Merchant Banker
	Registered Bank Reg. No. 58/02411/0 First National Corporate & Investment Bank Limited A member of the First National Bank Group
- 1	

Sponsoring Brokers Davis, Borkom, Hare & Co. Inc. (Registration number 72/09125/21) (Member of The Johannesburg Stock Exchange)

Fergresson Bros, Hall, Stewart & Co. Inc. CO. Inc. (Registration number 72/08905/21) (Member of The Johannesburg Stock Exchange)

MONEY MARKET FUNDS

Money Market Trust Funds Money Market **Bank Accounts** Circum Account 0800 28; 6.75 9.30 7.31 10.11 Irowa Skipley & Co Ltd

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March

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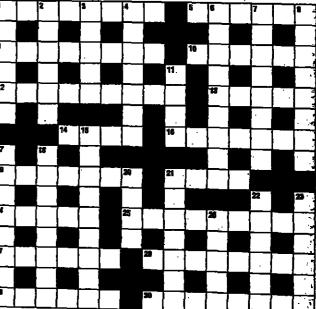
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Remises of British Merchant
Banking & Securities Houses
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Midland Bank Mount Banking

Nat Westminster Northern Bank Ltd ...

No.7,604 Set by VIXEN



ACROSS 1 Boring ties - more variety is needed (8)

5 Aim to raise some argument 9 Gut reaction shown this month in court (8)

Keep a hundred - least possible (6) 12 Say Ivy is always colourful

13 Approaches mid-morning listeners (5)

14 Having no work, some will become avid letter-writers

16 A musician breaking down in tears (7) 19 Cracks about safe havens (7) 21 A woman caught the lion (4) 24 A Liberal – one "in another

place" (5) 25 To limit alcoholic drink would be a reasonable solu-

tion (9) 27 Do battle for commission (6)

28 Fine royal personage showing consideration (8)
29 A sailing man with nomoney backing a big fish (6)
30 The peacemaker appears upset about one point (8)

1 Made bad deal, it followed

(6)
2 Somewhat less prudent when there's appetising food! (6)
3 Thoroughfare in the German capital giving some trouble (5)
4 The mace used as a weepon

4 The mace used as a weapon

(4)
21 Overtake – the sauce! (7)
22 Clothing got through customs (6)
23 A church official seemingly on edge (6)
36 The cat weighing very littles (5) Solution to Puzzle No.7,608"

6 Underwear packed for the

head (54)
Its being turned ten, comes down and gets into a coacti

The bank concerned with hacking up America in ven-

11 A Greek character splitting attra large burden (4)

15 Desperate courage makes many act about wrong-do-

inary act about wrong-doing (7-2)

17 Means of protection for pediple in a tram maybe (8)

18 A spaniel returned after three months (8)

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20 Dry piece of verse rewritten

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FT SURVEYS

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MANAGEMENT BUYOUTS

FT SURVEYS

Economic worries conflict with lower interest rates

LOWER long-term interest rates helped share prices rise across the board yesterday morning, but concern about the economy restricted the gains to a minimum. *write*s Patrick Harverson in New York. By 1 pm the Dow Jones Industrial Average was up 5.37 at 2.971.60, having opened slightly weaker. The more broadly-based Standard &

Poor's 500 was also higher, rising 1.33 to 379.97 by 1 pm, while the Nasdaq composite of over-the-counter stocks gained 2.37 to 489.79. Turnover on the NYSE was 85m shares by 1 pm. The decline in long-term interest rates to well below 81/2 per cent gave the market a

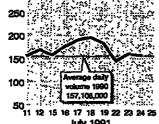
modest boost yesterday. How-ever, rates have fallen because the bond market is betting that the Federal Reserve will cut short-term interest rates to revive the economy, which is not so good for the market's hopes of a quick improvement in corporate profits. There was fresh evidence

yesterday that the economic recovery may have ground to halt when the Labor department announced a 30,000 increase in jobless claims during the second week of this month. The rise was bigger than expected.

Motor manufacturers' shares were in the spotlight after two

of the big three unveiled sec-ond quarter figures. General Motors rose \$% to \$41 and Ford added \$% to \$34% after both announced, as expected, large losses during the period due to slumping sales. Chrysler, still to report its earnings, was unchanged at \$13%. LA Gear, the sportswear

NYSE volume



July 1991 manufacturer, slumped \$1 % to \$10% after a default on bank agreements forced the company to restate its result for the second quarter. Time Warner slipped \$% to \$83% on news of its \$3.10 a share second

quarter loss News of a rise in quarterly income and a big write-off at Digital Equipment lifted the computer manufacturer's shares \$3% to \$70% in active trading. IBM, its big rival,

announcing price cuts on its laptop computers.

Among over-the-counter stocks, Microsoft rose \$2 to \$67% on turnover of 1.2m shares as buyers acted on news of the company's 73 per cent improvement in second quarter profits. The figures lifted other big secondary technology stocks, with Apple rising \$% to \$45%, and Sun Microsystems adding \$1% at \$27%.
Gateway Federal, the thrift

institution which reported a big second quarter loss on Wednesday, rose \$1 to \$9% after the company said it was considering putting itself up

TORONTO rose as continued strength in the Canadian dollar eased fears that the Bank of Canada would raise its key rate. The composite index gained 4.3 to 3.523.0 at midday. advances equalling declines at 190 each on volume of 25.18m

Ranger Oil accounted for about half of the session's volume, as its shares fell C\$\% to C\$8% in 12m shares. Norsk Hydro, the Norwegian oil com-pany, said that it would sell its entire stake of 10m shares in Ranger Oil to the brokerage house RBC Dominion Securities, which planned to sell on

Nikkei rises slightly after Wednesday's 2.3% jump

Tokyo

EQUITIES ended slightly higher after quiet trading, as investors waited for the outcome of discussions by the House of Representatives finance committee yesterday concerning the brokerage scan-dal, writes Emiko Terazono in

Tokyo.
The Nikkei average gained 35.24 at 23,332.71, after advancing 2.3 per cent on Wednesday The index rose in the first hour of trading on hopes of a further easing of short-term interest rates, and reached a high for the day of 23,441.18. Activity thinned in the afternoon and profit-taking by investment trusts pushed it down to leave a minor net gain. Rumours of a real estate bankruptcy, and financial troubles at a parcel delivery company, sent jitters through the market in the

Volume remained light at 250m shares. Gains led declines by 492 to 412, with 209 issues inchanged. The Topix index of all first section stocks put on 3.02 to 1,818.23, but in London the ISE/Nikkei 50 index eased

Comments from the finance committee did not have a direct impact on share prices. Its discussions ranged over the disclosure of the names of com-pensated clients, reduction of stock trading commissions, and revisions in the Securities

and Exchange Law.
Foreigners were seen buying shipbuilding, real estate and insurance companies. Mitsui Real Estate climbed Y40 to Y1,400 and Tokio Marine & Fire Y30 to Y1.270. Fuji Bank weakened Y60 to

Y2,470 after announcing that three employees were dis-missed and charged for forging deposit certificates, used as colateral for loans up to Y260bn.

NATIONAL AND REGIONAL MARKETS

Australia (69)... Austria (20)... Belgium (49)... Canada (115).

Hong Kong (Ireland (19).... Italy (77).....

Singapore (38).... South Airica (61).

Traders said investors who had sold on margin were buying back stock to cut losses caused by their recent strength. Nippon Carbon added Y23 at Y912 and Nihon Nohyaku moved ahead Y130 to Y1,880.

Honshu Chemical gained Y80 at Y1,170 after setting a year's high of Y1,210 earlier in the day as rumours that an Osakabased speculative group was interested in the issue prompted individual buying. Public works project benefi-

ciaries gained ground. Cement issues were popular, with Mit-subishi Materials, the most active issue of the day, firming Y2 to Y632. Road builders were

also higher, Nippon Road adding Y80 at Y1,490. Strong earnings forecasts helped Sumitomo Heavy Industries to rise Y5 to Y617. Reports that the company will tie up with Ishikawajima-Harima Heavy Industries (IHI) in the manufacturing and sales of liquefied natural gas carriers also encouraged investors. IHI

gained Y4 to Y626.
In Osaka, the OSE average moved up 87.95 to 25,965.32 on volume of 18.9m shares.

Roundup

WALL STREET held back most of the Pacific Rim yesterday.
TAIWAN rose in the largest volume for a month as the government's efforts to stop underground stock dealings underground stock dealings encouraged investors. Trust funds were in demand. The weighted index gained 48.67 to 5,054.58 in turnover of T\$31.7bn, up from T\$23.54bn.
HONG KONG recouped part of an early decline. The Hang Seng index fell below 4,000 on profit-taking before closing 16 15 off at 4 012 52 in turnover

16.15 off at 4,012.62 in turnover of HK\$1.86bn, after HK\$1.19bn. AUSTRALIA retreated in options-related trading. The All

1,559.0 in turnover of A\$246m, after A\$419m. Australian Con-solidated Minerals rose 9 cents to 98 cents on 7.7m shares traded after advising shareholders to reject a joint A\$210m bid, at 90 cents a share, from Western Mining

and Normandy Poseidon. NEW ZEALAND was mixed as traders grew cautious ahead of budget day on July 30. The NZSE-40 Index closed 9.22 lower at 1,437.75 in turnover of NZ\$43m. against NZ\$31.2m.

Telecom remained active, accounting for NZ\$29.9m of the turnover total. The shares slipped a cent to NZ\$2.26. JAKARTA gained 1.7 per

cent on hopes that banks would heed the finance minis-ter's appeal for lower interest rates. The index rose 5.68 to

BOMBAY rose on relief that Wednesday's budget was less harsh than feared. The BSE index soared 69.67 or 4.69 per cent to 1,555.43, after peaking at 1.561.08 KUALA LUMPUR saw palm

oil stocks rise further on the back of firmer commodity prices. Consolidated Plantations added 2 cents at M\$2.40. The composite index slipped 1.31 to 599.97 in turnover of M\$110m (M\$107m).

MANUA fell on short-selling

and liquidation of margin accounts ahead of today's settlement. The composite index lost 14.69 to 988.91 in turnover of 160m pesos, after 109.2m. SEOUL's composite index closed at 664.21, down 1.78, in

record turnover of Won621.6bn, after Won510.8bn, on profit-taking after the recent rise.

BANGKOK advanced in the highest volume since midMarch as concern about the economy faded. The SET index ended 8.16 ahead at 728.59 on turnover of Bt6.39bn, boosted

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

The World Index (2272)... 140.75 +0.5 123.26 122.16 127.04 130.37 +0.4 2.61 140.02 123.24 121.22 127.84 129.87 149.01 123.28 147.69

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Constituent change with effect 25/7/91: Deletion: Occidentale (Generale) (France). Latest prices were unavailable for this edition.

New issue sequence lifts German insurers:

But the flotations have come at a turbulent time for the sector, writes Richard Lapper

KRMAN insurers have made a big impact on the Frankfurt market in recent weeks, launching two of the biggest equity issues of recent years in the space of a month - and promising more.

Earlier this month BGAG, the trade union-owned holding company, raised over DM800m (\$461m) when it sold 25 per cent of the Hamburg-based general insurer Volksfürsorge on the market, reducing its own stake to 25 per cent. In August Aachener & Mün-chener (AMB), the holding

company for Germany's second biggest insurance group, which also has a 25 per cent stake in Volksfürsorge, will float 25 per cent of its life insurance subsidiary, AML, in a deal which should raise over DM500m. AMB also said this month that it is planning to market stakes in its Thuringia general insurance subsidiary, and in Central Krankenversicherung.

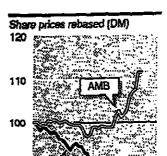
Investors are being presented with these opportunities at a time of turbulence in the sector. A number of leading insurers have underperformed the market consistently over the past 12 months.

Reflecting the uncertainty, Volksfürsorge's issue was oversubscribed but the stock has performed poorly in its first five days of trading, closing yesterday at DM780, down from the DM800 issue price.

Analysts at private bankers Merck Finck say that insur-ance stocks have been among the worst performers in the past three months, finishing bottom of a league table of 10 sectors in three of the last 11

Mr Matthias Welticke, an institutional adviser at Merck Finck, attributes the poor performance to high interest rates, which have depressed bond prices and the value of insurance company portfolios. "The financial sector has been an immediate sell and a first victim of the pessimism of investors towards bond markets." said Mr Welticke.

In addition, investors are also beginning to worry about



June 1991 July

90

the operating results of leading companies, which have traditionally traded on multiples of well over 30. Germany's highly regulated

marketplace for personal lines insurance is changing as the country adapts to European Community regulations which call for greater liberalisation. As it does so, the traditionally wide margins enjoyed by German insurers in the home and

motor insurance sectors are coming under pressure, under-mining profitability. Although east Germany offers important opportunities in the long term, the chaotic state of the market looks likely to produce some operating losses in the interim. Liquid or illiquid insurance

stocks, represented by Allianz and Colonia, have underper-formed the German all-share index over the last 12 months, reflecting these fears.

Allianz, the most liquid, acquired the east German state-owned Deutsche Versicherung last year. It expects to rack up DM500m in losses in east Germany this year, and it is also exposed to the highly competitive US market following its purchase of Fireman's Fund in 1990. The company lifted its annual dividend rate this week but the shares are on a miniscule yield; they have underperformed the DAX by 2 per cent in the last month, 3 per cent in the last three months and 5 per cent in the

last year. Colonia, the holding com-

pany in which France's Victoire now has a majority interest, is hard to trade in and is down by 20 per cent compared with the market over the past 12 months.

AMB, recently, has been the exception to the rule. In spite of problems with BfG, the accident-prone, ex-trade union bank which cost AMB another DM883m in write-downs last year, interest from potential predators has pushed up the price. According to Mr Simon Rudolph of Morgan Stanley, the shares have been "sprouting wings", with the registered shares rising by 20

registered shares rising by 22 per cent against the DAX in the last 12 months.

Although Royal Insurance (with a stake of 20 per cent) and Fondiaria (with 6 per cent) and Fondiaria (with 6 per cent) have an interest in AMB, the company's principal suitor is said to be the aggressive French insurer Assurances Générales de France, which already owns 6 per cent in registered shares and is understood to have pushed up its holding recently to 16 per cent.

EUROPE

its health insurer.

Heavy tra

BOURSES mixed individual stories with monetary worries in mostly thin trading yester-day, unites Our Markets Staff. PARIS ended just below the day's high after trading in a nine-point range for most of the day. The CAC-40 index closed 1.94 higher at 1,780.01 in steady turnover of around

The retailer, Printemps, added FFr27 to FFr790 with a heavy 117,525 shares exchanged. There was speculation that the Maus family might have to sell pert of its 42 might have to sell part of its 42 per cent stake in Printemps to cover losses incurred by its US

could open Printemps to a The day's biggest gainer was Radiotechnique which jumped FF734 or 7 per cent to FF7518 on renewed rumours that its parent, Philips of the Nether-lands, might buy in the shares it does not already own.

department store chain, which

However, the market gave thumbs-down to Lyonnaise des Eaux-Dumez's further expansion into the building sector. The stock fell FFr17 to FFr516 following news late on Wednesday that the group had bought a 4.5 per cent stake in Société Auxiliaire d'Entreprises.

FRANKFURT saw the DAX index fall another 6.31 to 1,615.38 after a 4.13 drop to 673.46 in the FAZ at midsession. German stock exchange

turnover stayed flat, and low at DM3.6bn.
Retailers, utilities and con-struction stocks fell, the first of these as James Capel said that there were strong indications that the consumer boom is already past its peak. Kaufnof dropped DM10.50 to DM450 for a two-day loss of DM22.

RWE and Veba fell DM3.50 to DM371 and DM3.80 to DM337.70. Bonneville Pacific of the US is to build a power plant for the east German city of Frankfurt an der Oder, and is reported to be holding talks with 14 other east German

cities. Mr Hans-Peter Wodniok, of James Capel in Frankfurt, said

SOUTH AFRICA

JOHANNESBURG slid on falling gold prices and the slush fund scandal. But a weaker financial rand limited the losses. The all-gold index fell 35 to 1,284 and the indus-trial index lost 32 to 3,929. The all-share index slid 31 to 3,380.

ading in Printemp	os as Pari	is noius
PT CE Employee 400 Jul 05		shares fell SKr10 to SKr300. AMSTERDAM focused
FT-SE Eurotrack 100 - Jul 25	ZURICH worried over the weakening Swiss franc/D-Mark	

Hourly changes Open 10 am 11 am Noon 1 pm 2 pm 3 pm Close 1111.16 1110.55 1109.71 1110.51 1110.59 1110.78 1111.51 1111.00 Day's Low 1109.21 Day's High 1112.31 Jul 23 1118.62 Jul 18 1106.24 1113.02

last night that while west German cities have power plants of their own, and augment this with supplies from the utility groups, it had been hoped that the utilities would get a nearmonopoly in the east. Now, the east Germans may aim to emu-late the west using extended lease-purchase agreements with US suppliers, and the potential growth rates of the west German utilities are likely to be cut back. In construction, Philipp

Holzmann led the way down with a fall of DM28 to DM1,322. In engineering, a fall of DM13 to DM805 in Linde was blamed on sell recommendations from the US but, said Mr Wodnick, there was a two-way market in MILAN was beset with politi-

cal uncertainty in very thin volume. The Comit index eased 2.48 to 571.55 in volume estimated at a very small L60bn after Wednesday's L100bn. Remarks made after the close by Mr Bettino Craxi, leader of the Socialist Party, that the present parliament was unworkable and should be ended quickly is likely to

There are fears that the Socialist party could withdraw its support from the coalition gov-Fiat dropped L80 to L5,960, before recovering to L5,975

weigh on the bourse today.

rate, and the Basle inflation figure of 6.7 per cent for July which was considered an overly modest improvement over the 6.9 per cent for June, said Mr Jonathan Spink at Williams de Broē.

The Credit Suisse index eased 0.5 to 542.8 as Adia went ex rights and the bearers lost a net SFr38 on the day to SFr900, perhaps reflecting the absence of support available while the issue was being launched. STOCKHOLM was depressed

by higher money market rates. The Affarsvärlden general index fell 15.1 or 1.4 per cent to 1,111.6 in volume of SKr386m after SKr590m. Ericsson free B shares were the most active, accounting for SKr50m of the total. The share fell SKr5 to SKr186 after a downgrading by a leading UK broker. The forestry sector fell 2.9

per cent on worries about pulp prices and the dollar exchange rate. Stora A shares fell SKr10 to SKr355 kroner and MoDe B

Philips which reached a new 1991 high on optimism about its first half results due next week. The stock added 70 cents to F1 33.40. The rest of the market was easier, the CBS tendency index closing down 0.4

at 93.8.

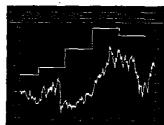
MADRID deferred to
Wednesday's fall on Wall
Street as the general index closed 0.61 lower at 268.03. Banco Popular's takeover pros-pects lost their appeal, the shares falling Pta300 to

OSLO eased again on the Norsk Hydro results, the all-share index closing 1.82 lower at 501.87. Hydro fell NKr3.50 to Nkr186.50. ISTANBUL fell to a new low

for the year, its index down 70.3 or 2.3 per cent to 3,011.45. The market has lost 11.7 per cent so far this week. VIENNA closed at a fivemonth low in quiet trading. The all-share index eased 0.41

to 531.83, its lowest level since mid-February.

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RECRUITMENT

JOBS: The organisational complexities that stop new executive brooms from sweeping clean

rites Richard Lappa HAT d'you say to that then, Jerry?", snorted a staunch Tory neighbour vesterday morning, brandishing a rose-coloured pamphlet in the Jobs column's face. I needed no further replanting of his magazing.

Friday July 26 1

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column's face. I needed no further explanation of his meaning.
The document he waved was alluded to in my headline three weeks ago: "Why Citizens Charters won't work". And under it I'd supported my doubts about such charters' ability to improve the services of bureaucracies, whether public or private, by quoting the Old Testament prophet. Jeremiah's wisecrack about leopards changing their snots and so forth.

their spots and so forth.

Well, the first thing I have to say to the challenge is that there is some justice in my neighbour's jubilation. Although the UK Conservative Government's charter published on Monday is minarily an electioneering exercise, it is more extensive and focused in its proposals than most sceptics let alone cynics had expected. The second thing that must be admitted is that I've been wrong before. For instance, in 1968 I wrote off the accountancy profession as Britain's premier mode of training

for senior management, comparing accountants to Volkswagen Beetles – useful things in their day, but obsolescent. They'd soon be

Where unfamiliarity breeds contempt replaced at the tops of companies, I added, by MBAs. Anyone who has perpetrated a daftness like that has no illusions of being infallible. What's more, on this occasion, I'd be happy to be

proved up the pole.

Even so, it seems to me doubtful that the said charter's proposals will go very far towards reversing the customer-neglecting behaviour of public services and associated utility concerns. For the heedless bureaucracy they exemplify is not only a problem all over the world, but one that populaces since ages past have learned to live with rather than expect it to be solved. True, different nations have different ways of addressing it. In Europe, for example, the Italians seem most adept at the bypassing technique, their word "Arrangiarsi" covering countless ways of dodging round blocks. By contrast, the French appear best at making bureaucracy work, though perhaps only because the bureaucrats know that any excesses on their part are apt to lead to such things as impassable roads and burning vehicles, if not roasted lambs.

Since we Brits have typically responded just by grumbling, the charter at least improves on that by offering us hopes. But my own are tempered by the belief I expressed three weeks back that measures imposed top-down on

measures imposed top-down on bureaucracies won't be enough to guarantee much useful change.

Even market forces, conjured up by privatisation, can no longer be seen as so beneficially powerful as they were cracked up to be not long ago. Certain events, not unconnected with the initials BCCI among other things suggest the among other things, suggest the Scythian philosopher Anacharsis had a point 2,600 years ago when he defined markets as places "where men may deceive and overreach each other."

Past experience also suggests

proposals - including regulatory bodies, compensation payments and the naming of names - will resemble the curate's egg.

The obligation on staff dealing with the public to identify them-

that the rest of the charter's

selves, for instance, will doubtless do some good. In numerous cases, however, the result will be to face

the would-be consumer with bureaucrats holding the same defensive attitudes veneered with public relations skill. For blarney is all such staff have to offer unless they're given power to effect change higher in the organisation, which it seems unlikely that their superiors will usually concede. Hence my view that whether

Hence my view that whether bureaucracies really improve their services must depend, not on stipulations made from outside even by legislation, but on the way they are managed internally.

Alas that statement itself smacks of whistling in the wind. For as I know from readers' letters, while the mend for managerial

while the need for managerial changes is widely recognised inside

such outfits, nobody appears able to make them just the same. As it happens, a clue to the blockage lies among the Laws of Organisational Supidity, of which the Jobs column is the self-appointed codifier. The law in question is the Peter Principle, although not in the version in which it was originally laid down by Canadian academic Dr Laurence Peter, who died last year. His formulation can be stated as: In a interacting, people rise to a level of responsibility at which they are incompetent. His explanation for that supposed phenomenon was simple. If we are competent at

simple. If we are competent at some given level of responsibility, we tend to be promoted to the next one up. If we aren't, we don't.

So the level people have reached when their promotion prospects peter out must be one at which they are incompetent to discharge the responsibility. Moreover, since it follows that they also wield their greatest power at the point where they're least capable, the whole works becomes summed up.

works becomes gummed up.

While that theory is plausible, students of organisational stupidity soon realised it's fundamentally unsound. The reason is that it pins the initial blame for the mess on the appointment of some incompetent to an organisational post carrying the power to fill

As that particular incompetent could hardly have got there unsided, however, the appointment must result from incompetence by somebody else, and times cannot he

is to tear down the managerial structure and rebuild it so that the

structure and rebuild it so that the power to decide on events is vested in people close enough to them to see what is really happening.

There too, however, we meet a snag. The only people in the outlit authorised to do the restructuring are those apt to lose their power, if not pay packet, as a result.

One remedy that has been often tried, not least by governments, is bringing in a new executive broom

bringing in a new executive broom at the top of the organisation to sweep out the bureaucratic stable beneath. Unfortunately, despite the impressive previous managerial records of many of the imports, they have rarely filled the bill. The probable reason is that the

brooms are typically brought in from an altogether different field of operations. That means they have no familiarity with the detailed mechanisms their new outfits use to provide their services, which they have coveries, which tend to be too complex to be quickly understood. Hence, for all their executive powers, they are prey to underlings citing arcane technical reasons why their ideas for change will cause the whole works to grind to a halt. Or, to put it more succinctly: they get "Yes, ministered."

Michael Dixon

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therefore need to trace back to

the bungler who appointed the incompetent, then the loon who appointed the bungler... until we inevitably reach Adam. Who

appointed him?

appointed him?
Consequently the gumming-up must surely have some other cause. And the most promising path to it seems to lie in starting from the assumption that the problem arises, not from the inadequacies of any individual, but from some collective idiocy to which large organisations are prone. That path has led to a rewording of Peter's principle which, instead of blaming particular holders of jobs, focuses on the jobs they hold.

It reads: In an organisation, responsibility rises to a level at which the people are incompetent to

tesich the people are incompetent to discharge it. In other words, power to make important decisions tends to be ratcheted up the pyramid to managers operating at a height

from which they cannot perceive,

let alone understand, the realities of what it is they're deciding. In which case, the only way to improve the organisation's services

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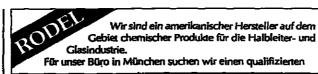
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ACCOUNTANCY COLUMN

Detonations of new regime's long fuse

THE Financial Reporting Council has kept a low profile since it replaced the Accounting Standards Committee just over a year ago.

True, the Accounting Standards Board - the main standard-setting part of the FRC - flexed its muscles in April this year when it unveiled its draft proposals for the reform of company profit and loss accounts.

Until today, however, virtually nothing had been heard from the council itself, nor from the Financial Reporting Review Panel and the Urgent Issues Task Force, two subsidiary bodies of the FRC in which many of the powers of the new standards

regime were vested. In a sudden flurry of activity, the FRC, the Review Panel and the Task Force will this morning announce a series of measures designed to show that they mean to be taken seriously by the UK corporate sector.

The Urgent Issues Task Force – a body constituted to nip bad accounting practice in the bud – is today making its first formal ruling. It is insisting on a savagely conservative treatment of the way companies account for the interest on convertible bonds.

In the days before the stock market in the days before the stock market crash, many large companies — including Saatchi & Saatchi, Argyll Group, Burton Group, Hillsdown Holdings, London International Group, Storehouse and United Biscuits — took advantage of rising share prices to issue convertible Eurobonds

The companies paid low interest on these bonds because they offered shareholders the right to redeem the

price. - a so-called "put option". Pre-tax profits were shielded from the full cost of this form of finance – which if the eventual conversion or

redemption were taken into account, would not be dissimilar to the rate paid on ordinary bank borrowings, or could be even greater.

Today's ruling from the Task Force will in future require companies to account for full cost of the borrow-

Companies assumed that share prices would continue to rise and the bonds would be converted by the time the options fell due

of conversion or redemption in the years to come.

"The whole point of these schemes was to increase reported profits and to keep liabilities down," says Profes-sor David Tweedie, the chairman of the Task Force (and of the Accounting Standards Board itself). He explains: "This measure will

knock profits down and increase liabilities. It will slam the door on these The impact of this ruling may be largely symbolic. The attractions of such schemes are far less obvious

than they were five years ago when most of them were introduced. Few companies envisaged then that the "put option" would be exercised, assuming that share prices would be would be converted by the time the

After the crash, the shares in most cases fell irretrievably below the price which would trigger conversion. The companies suddenly found themselves staring at large potential liabilities. At Saatchi & Saatchi the company faced a colossal £211m pay-out on its convertible Europreference issue.

During the past 18 months compa-nies like Saatchi have painfully strug-gled to rid themselves of the cash-llow problems associated with these issues, undergoing refinancings and launching rights issues in order to meet their liabilities. They have also found ways to recognise in their accounts the accrued liabilities associated with

Tweedie says that if the UK recession ends and bull market conditions return, companies would be at it again - notwithstanding a degree of sentiment against such issues at the moment. The ruling is designed to put a stop to the practice once and for all
a stop to remind the corporate sectors
of the Task Force's powers.
The Review Panel - a body whose

job it is to monitor company compli-ance with accounting standards – announces today that it has written to over 100 listed companies informing them that they have failed to comply with an important financial reporting requirement introduced by the Companies Act 1989.

That requirement is to state whether their accounts have been prepared in accordance with the applica-ble accounting standards and to give details of any material departures for those departures.

Today's uncompromising statement by the panel says: "The directors of the companies written to by the Review Panel are being asked to confirm that their company's accounts have been prepared in accordance with applicable accounting standards or to give the Review Panel particulars of departures from those standards, with reasons. They are also

The initiatives appear to be designed to ensure that the board of directors and their auditors become familiar with the new regime's requirments

being asked to confirm that subsequent accounts will contain the statement in question.
"Observance of the requirement is

obligatory. The statement gives key information to the users of company accounts, and it also assists the Review Panel in considering whether the accounting requirements of the Act have been met.

The letter will be read carefully by the recipients: the panel has the power to take miscreant companies to court, where the judge may force a restatement of company's accounts and hold the directors personally lia-ble for the costs of the legal proceedings. Letters have also been despetched to the companies' auditors.

Sir Ron Dearing, chairman of the Financial Reporting Council itself –

shares at a premium to the issue continue to rise and that the bonds from those standards and the reasons the top body of dignitories from the City, industry and the accountance profession which overarches the new regime - is to write to the chairmen and company secretaries of all 2,500 listed companies exhorting them to

strive for better financial reporting. "Whatever the legislative frame. work, " Sir Ron explains, "I am con-vinced that really good financial reporting can only be attained with the whole-hearted backing and co-operation of those in key positions of responsibility . . . I believe that good financial reporting is in the interests of the everyone in the business community, and I hope and

believe that you will share this view." Exhortations alone will not frighten company chairmen. And so Sir Ron points out in his letter that the Companies Act 1989 has "significantly widened the liability of directors in

relation to a company's accounts".

Sir Ron acknowledges in his letter that this fact is "not yet generally understood". To make sure that it becomes more so, Sir Ron encloses with each letter a handy guide to the new regime — and suggests that the chairman passes it on to the finance director and auditor if further elucida-

Today's three initiatives appear designed to ensure that board of directors and their auditors become more familiar with the requirements of the new regime and the powers vested in

This is a form of softening up exercise: the real onslaught will begin when Accounting Standards Board discards discussion papers and starts issuing obligatory accounting rules.

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DIVISIONAL FINANCE MANAGER

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Berkshire

Financial Controller

With a turnover of approximately £200 million, this major manufacturing division, which is part of a substantial and expanding PLC, is strengthening its management team. Reporting to the Divisional Finance Director, the role will be broad ranging and in addition to overall control of the day to day management of a small accounts department the Financial Controller will be closely involved in the upgrading of computerised accounting and management information systems, reviewing existing operations, plus

Sultable candidates will be qualified accountants, probably aged 35-45, who have line experience in manufacturing industry and a flair for computerised systems development. Self motivation, the ability to prioritise and good inter

The salary and benefits package will reflect the importance of this position. Opportunities for advancement within the group are excellent.

Interested candidates should write to Robin Rotherham enclosing curriculum vitae to the address below,

project and acquisition appraisal.

6-8 Thames Street, Kingston-upon-Thames, Surrey KTI IPE Telephone 081-541 5580. Facsimile 081-546 4259

Accountancy OPTIONS •

YORK

EXECUTIVE APPOINTMENT

GROUP FINANCE DIRECTOR

with subsidiaries in the UK and USA producing a turnover of approximately £100m, requires a Group Finance Director who will join the main board executive management team.

USA, housebuilding and quarrying.

The role encompasses all the normal financial controls, responsibility for on-going improvement of management systems and active participation in the Group's development strategy.

awareness in addition to the usual and interpersonal skills. Please send your CV with covering letter in your own handwriting

York, YO1 1DH

in strict confidence to:-The Chairman

Barbican, London EC2

FCA ONLY (AGE 40+)

The Scottish Heritable Trust PLC, an industrial holding company

The spread of trading includes the distribution of oriental carpets, manufacture of entertainment fireworks, property and, in the

Applicants will be an FCA with a proven high level of commercial

The Scottish Heritable Trust PLC Milibank House, 18-20 Skeldergate

LEISURE PROPERTY SERVICES FINANCIAL CONTROLLER LONDON - WEST END TO £30,000 + CAR

We are a small, dynamic group, backed by Institutional shareholders. The position offered reports to the Chief Executive and requires an assertive, self confident Chartered Accountant with impeccable skills. Our existing computer/accounting systems are good - but must improve as we grow. The growth plans of the group will provide an exciting career path.

CV's: Chief Executive, 45 Defae House,

CONSULTING

There is now a need to recruit a Finance Director

(Designate) to lead the small accounts team) in addition, the Directors want the new FO (Designate) to contribute to the general management of the contribute.

Please reply in confidence to Geoffrey Butland FCA ATII, at the address below giving concise career and salary details and a daytime telephone mounter and quoting ref 1669. You may telephone for an informal discussion on 071-489 9000 or 081-878 8396 (execute).

business. You need enthusiasm and a team orientation,

and the strength of character to hold your corner. You should be capable of working at both detailed and strategic levels.

BDO Consulting, 20 Old Bailey, London EC4M 7BH.



Accounting/Budget Manager Bucharest, Romania

The successful candidate, who will report to the Finance Manager of a new joint venture, will be responsible for all aspects of the accounting and budget functions, including:

- * Monthly/annual profit & loss statements and balance sheets * Rolling performance projections
- * Preparation of annual operating and capital budgets
- * Variance analysis

Internationally Branded Apparel and Footwear

European Finance Controller

Talented, young Finance Professional with true European credentials sought to join small European HQ of a \$200m brand US company. Challenging remit to coordinate and control current activities of established

network of companies in Europe and play a key role in planning and implementing the growth strategy for

THE QUALIFICATIONS

European subsidiaries.

THE QUALIFICATIONS

in French or German essential.

erpersonal and communication skills.

the 1990's. Frequent international travel and excellent career prospects within this fast growing company.

- * Project analysis (IRR, ROI, etc.)

Candidates must have internationally recognized professional qualifications and preferably experience gained in similar positions. Familiarity with standard PC applications and fluency in English is required. Good knowledge of the Romanian language is essential. The ideal candidate should have the ability to motivate and develop associates. An attractive salary and benefits package will be offered.

For further information please call or write to our consultant: HILL INTERNATIONAL, Mrs Claudia Daeubner in our Vienna Head Office, Fasangasse 20, 1030 Vienna, Austria, Tel: (0043) 1 798 35 66 Ext. 23 Fax: (0043) 1 798 35 66 Ext. 30.

> ADSTRIA BELGIUM BULGANIA CSFR FRARCE

■ Oualified accountant, probably aged 30+ with international

experience within the distribution and/or retail fields. Fluency

■ Successful track record in a senior financial management

position, implementing controls and managing growth across

■ Energetic, flexible with a practical approach to problem

solving. Strong commercial orientation with well developed

London, W2 2ED

Selector Europe, Ref P577071L, 16 Connaught Piace,



London

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To £45,000 + benefits

c. £55,000 +

Precision Engineering

Selector Europe

East Midlands

Finance Director

Well established diversified £100 million t/o pk with substantial export business and US operations seeks a Financial Director for its major UK subsidiary with turnover approaching £35 million. Outstanding opportunity to improve profitability and performance by utilising recently installed computer systems to provide quality management information. Excellent career prospects internationally.

THE ROLE ■ Providing accurate, timely management information to improve control, decision-making and working capital manage-

■ Top finance post in Europe with responsibility for the develop-

■ Ensure timely consolidation and reporting to US Parent, work-

■ Broad remit with a real input to overall management of the

business including distribution, warehousing and stock control

London 071-973 0889

Manchester 061-941 3818

ment and implementation of Europe-wide financial managem

ing closely with US based international FD.

■ Upgrading accounting systems and developing the central accounting team. Integrating the accounting and MRP II

■ Improving communication with senior operating management. A key Board member determining future strategy.

> London 071-973 0889 Manchester 061-941 3818

Selector Europe

accountant with proven hands-on record of introducing disciplined financial reporting systems into a manufacturing business. Experienced in both accounting and manufacturing systems. Particular strength in costing and familiar with activity based Excellent man-manager, communicator and team-player. A

■ Bright, ambitious, probably mid to late 30s, ACMA qualified

strong personality with the interpersonal and influencing skills to win commitment to change.

> Picase reply, enclosing full details to: Selector Burope, Ref F276071L, 16 Community Place, London, W2 2ED

DIVISIONAL FINANCE DIRECTOR

UK & EUROPE WEST SURREY

To £45,000 + Car + Share Options

Our client, a profitable, fully quoted expanding manufacturing business with international interests, is committed to grow both organically and by prudent acquisitions.

In order to meet the challenges of the 1990s, a Divisional Finance Director is required to assist the Divisional Chief Executive in controlling the activities of a £60m T/O Manufacturing/Distribution Division in the UK and Europe. You will participate in the planning of the future growth of the business and will play a key role in improving operational efficiency and the quality of management information and systems. To be considered for this position you will:

- Be aged 35–45
- Be a Computer Literate Qualified Accountant with substantial manufacturing experience in
- an operating company Be prepared to take a proactive role as well as being "Hands On" when necessary
- Be flexible in approach, positive in attitude and be prepared to travel up to 50% of the time.
- Have strong communication skills and be a team player Ideally have a knowledge of French/German.

If you wish to be considered for this excellent career opportunity please apply in confidence to Daryl Green at the address below or telephone him on 071-629 3555.

BRIAN INGRAM ASSOCIATES 70/71 New Bond Street, London W1Y 9DE

c. £60,000 + banking benefits

City

Group Chief Accountant

Accomplished accountant required to join Head Office team of this major banking and insurance group. Strong functional skills and commercial awareness sought to make full contribution to Group financial management.

Reporting to the Deputy Finance Director and responsible for the tion and reporting of Group accounts.

shins with divisional and subsidiary finance departments. Harmoni

auditors, actuaries and the Bank of England.

London 071-973 0889 Manchester 061-941 3818

Selector Europe

■ Demonstrable team leader with strong commun high energy levels. Appetite for a demanding and varied role. Ambinious to progress within the TSB Group.

ment. Proven financial experience with a progre-

071-973 0889

■ Graduare, probably mid to late 30's, technically excellent ACA

with pragmatic, creative approach. Fast-track career profile and

asive commercial organisation. Financial service experience desirable.

mestery of all disciplines of plc reporting.

Thorough exposure to complex cons

Hampshire

c.£50,000 + Finance Sector Benefits

Our client, The Agricultural Mortgage Corporation Plc, is a leading provider of long term development capital to the farming and horticultural industries in England and Wales. Envisaged alterations to the organisation's mandate will bring wide ranging changes to the scope of its business and lead to substantial growth. As a result a Director of Finance is sought who will play a major role in its future.

This position reports to the Managing Director and carries responsibility for a team of nine. Key challenges include: the production and presentation of all financial reports at board level; development and implementation of a new I.T. initiative for the 1990's: strategic and operational planning; and the provision of sound financial management during a period of rapid change.

The successful candidate will be a qualified accountant who can demonstrate a first class track record of financial management within industry or commerce. Excellent financial reporting skills should be augmented by a strong degree of computer literacy, a thorough understanding of internal control and the ability to provide financial advice to the business. It is important that he/she should also be a good communicator, a team leader and someone who can both initiate and adapt to change.

A comprehensive remuneration package is offered including subsidised loan and mortgage benefits together with a motor car and a full range of ancillary benefits. Relocation assistance will be considered where appropriate.

Interested applicants should send, in complete confidence, a detailed curriculum vitae including current salary and daytine telephone number to Chris Rose, Touche Ross Executive Selection, Carlton House, Carlton Place, Southampton SO1 2DZ. Telephone: 0703 334124, quoting reference LM845.



MANAGEMENT CONSULTANTS

Tax Accountant

newly created role with a major PLC

West Midlands

c£25,000 + Benefits

Our client, a major plc, is already professional practice or from within a quoted established as one of the most successful in its

The alignment of corporate management needs has led to this new appointment, which is crucial to supplementing the skill and talent of a small, dedicated team of experts.

Reporting to the Taxation Manager, you will prepare and manage the submission of corporation tax computations, supervise compliance work and be involved in a range of

The successful candidate is likely to be a qualified accountant, with a minimum of two years' relevant tax experience, either through a company, and will be looking for the challenge of having a direct influence on the company's future. Exploring and developing ideas will be as important to you as seeing things through to a satisfactory conclusion.

Salary as indicated, together with a full range of benefits will include relocation assistance, if

Interested? Please write with full career details quoting ref: MC499 to: Maxine Clare, MSL Advertising, Quadrant Court, 50 Calthorpe Road, Edgbaston, Birmingham BI5 ITH. Please list on a separate sheet any companies to whom your details should not be sent.

MSL Advertising

Management/Systems Accountant

c£30,000 + Car + Bonus

The London International Financial Futures Exchange continues to expand and diversify after eight consecutive years of growth. In order to meet increasingly sophisticated and critical management information requirements, the new position of Management/Systems Accountant has been

Operating within a small, highly pro-active team, the successful candidate must demonstrate hands-on systems skills, preferably with the Sun account general ledger package. Equally important are management accounting skills

and experience of spreadsheet applications as the role will encompass management information development, business planning and management

A graduate qualified accountant aged 27-35, you will have an excellent track record in a commercial environment, probably in the Service sector. Interested candidates should send their CV to

Andrew Norton, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH or alternatively fax their details on 071-831 2612.

Michael Page Finance

Specialists in financial recruitment London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

FINANCIAL PLANNING ACCOUNTANT

c.f,30K + FE Car & Benefits

Safeway plc, part of the Argyll Group, is a rapidly growing and highly successful leading food retailer. Group sales for the year ended March 1991 totalled £4.8bn with profit before tax of £291m. Over the last four years Safeway has more than trebled its sales and increased its profits fivefold.

Based at the Head Office in Hayes, internal career progression has created this unique opportunity to join a progressive and highly professional team.

Reporting to the Financial Planning Controller, you will be responsible for the preparation, review and co-ordination of short and longterm business plans and forecasts, the identification and analysis of business

trends and the development of mainframe and PC-based modelling facilities. This high profile role will equip you with a wide knowledge of the business and involve liaison at Senior Management level.

The successful candidate will be a clear thinking, self-starter who possesses good inter-personal skills and the ability to communicate persuatively in a variety of situations. Aged under 35, you will be a graduate qualified Accountant with a proven track record in a fast moving, commercial

The attractive salary is backed by a range of company benefits that include

scheme and staff discounts after a qualifying period.

Please apply directly to Frances McCutcheon at Robert Half, Freepost, Princess Beatrice House, Victoria Street, Windsor, Berks SL4 1EH. Telephone: (0753) 857777, or evenings on (0344) 886662. Alternatively fax your details on (0753) 841676.



SAFEWAY

A management challenge of international proportions

Financial Controller

£40K Basic + Bonus + Benefits South East

Innovative applications and integrated solutions provide the impetus for our client's success on an international scale. Growth in profitability, however, has more to do with sound planning and an ability to adapt swiftly to changing market conditions.

The focus of your role will be to plan, evaluate and generally shape the financial functions of this Corporation's operations in the UK and parts of Europe, while contributing to business strategy and budgetary control alongside senior management.

Ten or more years of broad financial experience, ideally culminating in a senior financial role with a medium sized. US multinational, will have given you the professional qualifications to meet this challenge. What sets you apart from others with a similar background is a highly motivated, results oriented nature backed by the ability - and

credibility - to take control. In spite of your position, you still relish the hands-on approach and the regular international travel that goes with it.

These qualities will generate a highly competitive remuneration package, plus, of course, the opportunity to enjoy the long-term benefits of the growth you will be instrumental in helping our client

Please send a detailed CV to Consultant, David Woolf, at Juniper Woolf Nucleus Advertising Partnership, Gemini House, 180 Bermondsey Street, London SE1 3TQ, quoting reference C981.

SEARCH & SELECTION · RECRUITMENT ADVERTISING

Financial Controller

Yorkshire

strict financial control procedures.

c £32,000 + CarOur client is a £70 million division of a renowned Candidates, ideally aged 28-35, should be qualified US corporation engaged in the manufacture, marketing and distribution of fast-moving consumer Accountants who can demonstrate a track record of

products for worldwide markets. Following promotion within the Group, our client seeks a Divisional Financial Controller who, reporting to the Divisional Chief Executive, will assume full responsibility for all the finance and related functions of the business. Further emphasis will be placed on strategic and commercial input, allied to the continued enhancement of

Leigh House, 28-32 St Paul's Street, Leeds LS1 2PX. Tel: (0532) 450212. Michael Page Finance

Financial Accountant

London

c£30,000 + Car + Benefits

success in their career to date. A strong personality allied with sound technical skills and the ability to

communicate effectively across all disciplines are

considered pre-requisites. Career prospects are limited only by individual ability.

Interested applicants should write, quoting

James J. Russell at Michael Page Finance,

Ref: L8555 and enclosing a CV to

international metal commodity trading group, which supports one of the world's major copper producers. The company has extensive dealings on the London Metal Exchange.

The increasing complexity of the business has created a requirement for a Financial Accountant who will also work closely with the Financial Director in the management, rationalisation and development of the finance function. Key responsibilities of this position

- * Foreign Exchange Accounting
- * Treasury Management * Statutory and Management Reporting
- * Systems Implementation
- (SUN software)

aged 27-33, with at least two years' post qualification experience of a commodities or financial services environment. The ability to understand the accounting implications of complex commodity transactions in foreign currencies is essential, as is a 'hands on' approach and a strong managerial

Interested candidates should write, enclosing a comprehensive curriculum vitae, to Joe Thomas, Michael Page Finance, Page House,

39-41 Parker Street, London WC2B 5LH, or alternatively fax their details on 071-831 2612.

Michael Page Finance Specialists in financial recruitment

Our client is a well-established c£200 million turnover * Liaison with traders, executive management and Head Of * Management and supervision of seven staff The ideal candidate will be a qualified accountant, Group Audit

North Of England, c £37,000, Bonus, Car

As a top-flight manager with significant experience gained at senior level, your technical proficiency and business acumen will be maximised in this demanding role. Reporting to the Finance Director of this £multi-million WED

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Allemion.

Reporting to the Finance Director of this Emulti-million Group, and leading and developing a professional team, you will be providing advice and guidance to divisional and headquarters management. Specific responsibilities will be to establish operational audit strategies, develop and implement these programmes and play a key role in assessing overall business effectiveness. In addition it is envisaged that you will play a significant part in a major programme of acquisitions.

This challenging role calls for a qualified chartered accountant, probably aged around 40, who can demonstrate a successful track record gained in the internal audit department of a blue-chip manufacturing environment, ideally complemented with previous experience in management consultancy.

An effective communicator, highly motivated and results-oriented, you must be capable of making a positive impact

oriented, you must be capable of making a positive impact in a complex environment.

The competitive remuneration package reflects the importance of this key position.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to. J.A. Thomas, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ, 0532-448661, Fax: 0532-444401, quoting Ref: H27049/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, EDINBURGH, LEEDS, LONDON, MANCHESTER, NEWCASTLE, WINDSOR and EUROPE

Financial Planning Manager

City

c.£48,000 pa + bonus, bank benefits and car

Our client is a major international banking group with worldwide operations and a particular presence in the Asia Pacific region. Due to a recent promotion there is a need to recruit another member into its financial planning team which operates at the highest level within the Group.

We are seeking exceptionally well qualified candidates capable of handling a broad ranging role, covering issues vital to the Group's development. Key tasks will include evaluation of projects and financial performance, budgeting and long-term forecasting, as well as strategic and M&A work. Candidates must have a sound understanding of technical accounting and tax issues. The ability to communicate financial issues effectively to senior management throughout the Group is of

The successful candidate is likely to have at least four to five years' post-qualification experience, and will probably be in the 30-35 year age group. Candidates should display high levels of commitment, the desire to contribute to the growth and future development of the Group, and be geographically mobile. Strong personal presence and credibility will be enhanced by a knowledge of the financial services environment, acquired either within or outside the profession.

Career prospects are exceptionally good, with the opportunity to follow previous incumbents into an operating unit, either in the UK or overseas, within a relatively short timescale. Please write in confidence, with full career and salary details as well as home and day telephone numbers, to Diana Westlake, quoting reference 8729/6.



70 Fleet Street, London EC4Y IEU

FINANCE MANAGER

To £35,000 + car + benefits

Our client is a leading subsidiary within a substantial British multi-national pic with a group tumover of several billion pounds. The subsidiary itself is the market leader in its wholesale and distribution business. with an annual turnover of around £400 million.

We seek a Finance Manager to take charge of a department of 8-10 staff responsible for the financial accounting, banking and cash flow reporting functions within this very high volume business. In due course, responsibilities should expand into other accounting areas, which will increase the managerial and systems content of the position. Reporting to the Financial Controller, this senior appointment offers excellent career prospects.

W.London/Middlesex

Candidates must be qualified accountants who have a thorough grasp of the technical aspects of financial accounting and an ability to design and implement practical control systems across a multi-site operation. The likely age range is 26-32. Ideally, you will have some post qualification experience in a high volume distribution, retailing or wholesaling business, preferably with some staff management responsibilities. However, candidates leaving the profession will also be considered.

To apply, please send your career and current salary details, together with a daytime telephone number, to Barry C Skates at our Maidenhead office.

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Management Accountants for Consultancy

London based to £50K+Car

KPMG Management Consulting has opportunities for several management accountants to join its Financial Management Group to work in a range of industries on cost management, management information and analytical studies. The Group is a leader in these areas and has a consistent growth record and a substantial workload.

We are looking for graduate accountants with between four and seven years post qualification experience in industry who are currently holding Finance Director, Chief Accountant or Financial Controller posts, probably in self accounting divisions of blue-chip companies. We would be particularly interested in people from high technology sectors including pharmaceuticals,

We need people with sound technical skills and man-management experience, gained in major companies with a reputation for effective management accounting and reporting. Of equal importance are highly developed inter-personal skills, enthusiasm and a sense of humour.

We enjoy being members of a very strong and successful group. If you would like to join us please write with your CV which should include academic achievement, professional qualifications and salary history to John Gerard, Recruitment Manager, KPMG Management Consulting, 8 Salisbury Square, London EC4Y 8BB. Please quote reference FMJ91FT.

KPMG Management Consulting

Financial Controller

to £33,000 + Car

■ Our client is a long established £20 million turnover company which provides contracting services to the construction sector.

= Following its recent acquisition by a major multinational group, there is a challenging opportunity for a new Financial Controller to implement new accounting systems, improve management information and develop group reporting requirements.

Reporting to the Managing Director, the Controller will have full responsibility for the finance function supervising a small department.

■ Candidates should be qualified accountants, probably aged 35-55, experienced in managing a

North London

finance function preferably with parent company reporting and familiar with using PCs. Costing knowledge is essential and experience within the contracting sector would be ideal.

Key qualities are the ability to relate well to and influence senior management yet at the same time maintain a hands-on approach and undertake detailed accounting work where appropriate.

 Please send career and personal details including current remuneration quoting Ref CA 347 to Carrie Andrews at Ernst & Young Corporate Resources, 21 Conduit Street, London W1R 9TB.

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Appointments Advertising appears every

Wednesday and Thursday (UK Edition) and Friday (International Editon)

Division Accountant

Heathrow

c. £25K + car+benefits

Established for 10 years, Planning Consultancy Ltd is one of the leading national computer resellers in the UK today. With a turnover in excess of £50m and employing 300 staff, PCL, supplies integrated computer solutions to the corporate marketplace based on personal computers and networks. PCL has demonstrated a long history of innovation within the industry, complimented by a commitment to quality that positions it for continued growth in the nineties.

To meet the challenges of the Company's new divisional expansion and continued dramatic sales growth, we are looking to recruit two newly qualified Accountants to assume staff and operational responsibility for the Financial and Management

The positions would best be suited to Accountants who have recently qualified in the profession and now wish to enhance their career in a commercial environment, or individuals with experience in a distribution/reselling industry.

To apply, please send your Curriculum Vitae to:



Jenny Gorrod Planning Consultancy Ltd Heathrow Summit Centre Skyport Drive Harmondsworth West Drayton Middlesex UB7 OLJ

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PLANNING CONSULTANCY LIMITE

FINANCIAL CONTROLLER

SALES DIVISION

Your chance to grow in an expanding life business c.£36,000 + car + bonus + banking benefits

South Coast

Our client is a young, highly successful organisation, part of a well established financial services group and with an excellent record of profitable growth.

You will play a key role in supporting the Sales and Marketing management of this £90m business. Controlling a team of 8 you will be responsible for the full range of financial support and management information. This will include providing financial input to strategic decision making, budgeting and forecasting, MIS and working with the sales force on business plans.

You will be a qualified accountant, probably aged 28-35, with experience gained in a sales led company. Ideally – but not essentially – this will be insurance industry based. You will be computer literate, familiar with sales

force incentive packages and commercially aware. Your personal skills will include good man management and communication ability, a team orientation and the desire and determination to be effective in a dynamic, growth driven environment.

Our client has a reputation for recognising ability quickly and encouraging employees to reach their maximum potential, offering outstanding opportunities for further career development.

Please reply in confidence, giving concise career, personal and salary details to Brendan Keelan, quoting Ref. L594.

Egor Executive Selection 58 St. James's Street London SW1A 1LD (071-629 8070)

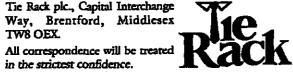
United Kingdom · Belgium · Denmark · France · Germany · Italy · Netherlands · Portugal · Spain · Sweden

After the successful rights issue and the promotion of the current Finance Director to Chief Executive, an exceptional opportunity has arisen to lead the finance function of this substantial and exciting plc.

Our key requirements are:

- Strong accounting, reporting, retail and systems experience
- A proven record of success and achievement International experience (we have 250 shops in 9
- countries generating retail sales of over £70m) A commercial outlook and ability to contribute to

the general management of the Group Send your CV to Nigel McGinley, Tie Rack plc., Capital Interchange Way, Brentford, Middlesex



FINANCIAL CONTROLLER £30,000 + Benefits

This SE1 based importer and distributor of wines, beers and spirits has doubled its turnover to £35m in the last 18 months. A successful management buyout, they now seek to strengthen their small management team, to enable the group to embark upon the next stage of its ambitious growth plans.

The successful applicant will assume responsibility for the day to day running of the finance department, reporting to the group finance director. Candidates should have a minimum of two years experience at financial controller level, preferably in a control-orientated, multi-currency distribution company. A key priority is the enhancement of the group's information systems and experience in computer system development is therefore essential.

The company is ideally placed to take advantage of the many change taking place in the drinks industry and view this vacancy as an excellent opportunity to become a key member of the management team at an exciting stage in the group's development.

Please send a C.V. and recent salary history to: Morton Thornton, Torrington House, 47 Holywell Hill, St Albans, Herts AL1 1HD

FINANCIAL **CONTROLLER** £30.000 + CAR

CACI Limited, the Information and Marketing Consultancy, seeks a Financial Controller for its £10m UK Operations. The company is a subsidiary of the \$150m international high technology and professional services corporation CACI International Inc with corporate headquarters in Washington DC.

Based in West London, reporting to the Finance Director, the Controller will head up the team responsible for the day-to-day running of the finance function and will spearhead the upgrading of computer based accounting and consolidation systems to the integrated management information system PROPHECY based upon INGRES relational technology.

Candidates should be graduate Chartered Accountants aged around 30 with first hand experience of medium sized operations in a service industry and the implementation of computerized accounting systems.

Please write enclosing a detailed curriculum vitae with salary details to the Personnel Manager, CACI Ltd., CACI House, Kensington Village, Avonmore Road, London W14 8TS.

Group Taxation Manager

We are a leading and long established International Finance and Commodity Trading House operating as traders, brokers and fund managers. We have extensive operations worldwide and are now looking to recruit a very senior member of staff to lead the taxation team from our London headquarters.
As Group Taxation Manager, you

will be responsible for developing a coherent global strategy for the proactive management of our tax affairs. In particular it will be necessary to review the tax efficiency of the worldwide group legal structure; ensure compilance with regulations in all applicable jurisdictions and advise on the tax implications of all proposed acquisitions and disposals.

This is a key position within the management team. As such,

the person we are seeking will possess a professional qualification with significant UK and international taxation experience gained at a senior level. Strong commercial awareness and the ability to communicate effectively at all levels are vital

The compensation package will reflect the importance of the position and includes a basic salary of around £80,000, a car, plus a performance based package which would make this position attractive to those at the top of the tax field.

If you wish to apply please send your C.V. plus covering letter to Michael Murray, Group Personnel Manager, ED & FMan Ltd, Sugar Quay, Lower Thames Street, London EC5R 6DU quoting reference GTM/FT.

E D & F MAN LIMITED

A new dimension in lelecommunications MANAGEMENT ACCOUNTANCY MANAGER

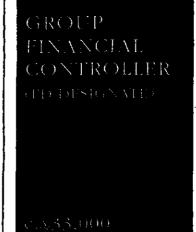
c. £30K + benefits

BRT is uniquely positioned to capture a significant share of the deregulated voice and datacomms market. Already the UK's largest private telecomms company, our 17,000 km network links 60,000 extensions through 236 exchanges across the whole of Britain. With managerial and technical expertise in place, an impressive customer base already established with our parent company, and substantial private investment in prospect, the future promises great growth and development - for us and our people.

We now need an ambitious and open minded professional management accountant to institute the costing and tariffing section of a bespoke finance team. Reporting to the Finance Director, you will be expected to play a significant part in the commercial birth of the company, through financial forecasts and strategic advice and guidance on pricing policies. As a qualified accountant with up-to-date skills, you will have had senior level experience

of a telecomms organisation, particularly in the field of costing and tariffs. Together with competitive salaries, we offer excellent benefits, including a contributory pension scheme, private health insurance, free rail travel for you and your dependants and

substantial travel concessions on Continental Railways. If you have the experience and expertise to make a real contribution in our business, please write, enclosing your CV and stating reference number BRT/66, to Malcolm Ramage, Director, Human Resources, BR Telecommunications Limited, 137 Aldersgate Street,



We are a West End based group of companies established for over 25 years. We have a blue chip client base and we operate in the area of communications and publicity.

Working closely with the Group Development Director and reporting to the board, this role will encompass the following broad areas of responsibilities.

▲ Full control of running the accounts department.

▲ Development and preparation of detailed management information systems and reports for operational purposes.

▲ Responsibility for further computerisation of accounting systems and contributions to the development of operational systems in general.

▲ Liaison with the group's bankers and auditors.

It is expected that the individual will play a key role in the management and direction of the group and contribute to the long term future growth.

The successful candidate will be appointed company secretary of all group companies initially, and a board appointment would be expected within 12 months. Please write in complete confidence enclosing a full CV to



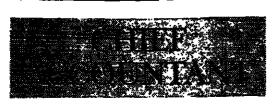
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We are looking for a qualified accountant to join our Finance team as Chief Accountant. This position reports to the Deputy Director of Finance and has eight staff reporting to it.

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Financial Controller

Healthcare

The Bourn-Hallam Group is a world leader in the provision of infertility treatment, specialising in in-vitro fertilisation. The Group comprises two clinics: Hallam Medical Centre in Harley Street, London and Bourn Hall Clinic near Cambridge. We have an exciting opportunity for a dynamic qualified Accountant to join us as Financial Controller, reporting to the Managing Director. Based primarily in London the job will encompass both the day-to-day management of the accounting functions at Hallam Medical Centre as well as the financial control and reporting of all Group activities, for which occasional commuting to Bourn Hall will be necessary. In addition to their accountancy qualifications candidates should have sound commercial experience and possess the ability to lead a small team running the day-to-day accounting function as well as devising financial and budgetary strategies for future development of the business. Outstanding interpersonal skills are essential as extensive liaison with the multi-national parent company will be necessary in addition to the establishment of excellent working relationships with staff

at both units. The salary will be negotiable depending on previous experience and qualifications and in addition we offer

a full range of benefits, including BUPA and non-contributory pension. To apply please send a cv to: The Personnel Manager, Bourn-Hallam Group, Bourn Hall Clinic, Bourn, Cambridge CB3 7TR.

The Bourn-Hallam Group

MANAGEMENT ACCOUNTANT

LONDON E15

C. £30,000 p.a.

Tubular Edgington Group Plc requires a commerciallyminded Accountant.

We are a diverse Group in the exhibition contracting industry and a minimum 2-3 years experience of contract costing and financial control is essential for this position. The successful candidate will be qualified (CIMA, ICAEW or CACA) and will report directly to the Group Financial Controller.

The position offers an attractive remuneration package which includes company car, contributory p share option participation.

> Please write with a comprehensive CV to Douglas Parkhill, Group Financial Controller, Tubular Edgington Group Plc, 30 Marshgate Lane, London E15 OAB

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Reporting to the head of European operations, the successful candidate will be responsible for managing corporate reporting and consolidation, management accounting and analysis, treasury/corporate finance activities and statutory/taxation requirements.

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Write in confidence to Colin Smith at the address above

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NORTH LONDON

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Closing date for applications 8 August 1991.

To apply, please write with Curriculum Vitae including current salary to: Jane-Marie Carver - Director, Talisman Retail, Dorland House, 14-16 Regent Street, London SW1Y 4PH. Tel No: 071 925 Q848.



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A qualified accountant, you must have at least three years' experience as a Financial Accountant or Controller in an industrial or commercial company.

Please send a full cv to F. Philibert, Ref: A/3275/FT, PA Consulting Group, 78 boulevard du 11 Novembre, 69626 Villeurbanne, Cedex. Tel: 33 78 93 90 63.

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Interested? Please send your C.V. to: The Unit Personnel Department, Stone House Hospital, Cotton Lane, Dartford, Kent DA2 6AU no later than Thursday 8th August. Tel: 0322 227211 ext 300.

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A top-flight fully-qualified accountant, ideally CA/CPA, you will have experience of working for a large company, preferably overseas. Aged 40 or under, you will need to understand more than just the financial implications of your daily decisions: we're looking for the personal qualities that mark you as a truly international manager - excellent social skills, a belief in building the team spirit and the utmost resilience. Fluent Spanish is essential for this role.

In return, we offer a real commitment to your career, with a path that will take you to the top in international line management - together with an attractive salary and an excellent expatriate benefits package.

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creative and strategic thinking ability.

Previous treasury experience and the ability to succeed in this progressive group are essential where the career prospects are excellent.

Please telephone or write enclosing full curriculum vitae quoting ref: 565

Nigel Hopkins FCA, 97 Jermyn Street, London SW1Y 6JE Tel: 071-839 4572 Fax: 071-925 2336

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